

**INSTRUCTIONAL EMPLOYEES  
CONTRACT  
BETWEEN  
THE SCHOOL BOARD OF OSCEOLA COUNTY, FLORIDA (OCSB)  
AND  
THE OSCEOLA COUNTY EDUCATION ASSOCIATION (OCEA)**



***July 01, 2020 through June 30, 2021***

**Tentative Agreement, October 27, 2020  
Ratified by OCEA, November 16, 2020  
Ratified by OCSB, November 17, 2020  
Effective July 01, 2020, until June 30, 2021**

**Dr. Debra Pace,  
Superintendent**

**Lare Allen,  
OCEA President**

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## PREAMBLE

THIS AGREEMENT ENTERED INTO THIS 30TH DAY OF AUGUST, 1985 BY AND BETWEEN THE SCHOOL BOARD OF OSCEOLA COUNTY, FLORIDA, HEREINAFTER CALLED THE "BOARD," AND THE OSCEOLA COUNTY EDUCATION ASSOCIATION, HEREINAFTER CALLED THE "ASSOCIATION."

### WITNESSETH:

WHEREAS, the Board and the Association recognize and declare that providing a quality education for the children of Osceola County is the primary goal of the Osceola County Public Schools, and,

WHEREAS, the Board and the Association recognize that it is the responsibility of the Board to approve the educational and operational policies that are essential to the public educational programs and that the Association represents the teaching personnel, who are engaged in providing educational services, and,

WHEREAS, the Association, as the certified and exclusive agent and representative of teaching personnel, and the Board have agreed to bargain in good faith in the determination of the wages, hours, and terms and conditions of employment of the public employees within the bargaining unit, and,

WHEREAS, the Board and the Association, following extended and deliberate negotiations, have reached certain understandings which they desire to confirm in this Contract, and,

IN CONSIDERATION OF THE FOLLOWING MUTUAL COVENANTS, IT IS HEREBY AGREED as follows:

## ARTICLE I: RECOGNITION AND DEFINITIONS

The Board recognizes the Osceola County Education Association as the exclusive and sole bargaining agent for the following unit of employees as described in the certification instrument (Case No. 311-RA-754-1003; Certification No. 18) issued by the Public Employees Relations Commission on the 9th day of April 1975.

Unit: The term "Teacher" when used in this Contract shall refer to all teachers who are regularly employed certificated personnel except those specifically excluded.

Included: Certified classroom teachers, guidance counselors, librarians, occupational specialists, consumer education resource teachers, PREP specialists, curriculum assistants (full or part time), attendance assistants (full or part time), homebound teachers, staffing specialists, JROTC instructors, Occupational Therapists, Physical Therapists, and Social Workers.

Excluded: Superintendent, Deputy Superintendent for Instruction, Deputy Superintendent for Personnel Services, Administrative Assistant, Director of Early Childhood and Elementary Education, Director of Middle Schools and Secondary Education, Director of Support Services, Director of Staff Development, Director of OCC Education, Director of Exceptional Student Education, Director of Finance, Director of Planning and Evaluation, Director of Student Services, Assistant Director of Finance, Director of Purchasing, Manager of Data Processing, Director of Special Programs, Coordinator of Media, Coordinator of Transportation, Coordinator of Maintenance, Coordinator of Food Services, Principals, Assistant Principals (full or part time), School Psychologists.

The term "Board" and "Association" shall include authorized officers, representatives and other agents of either.

## ARTICLE II: NEGOTIATIONS PROCEDURE

- 2.01 The School Board agrees to enter into negotiations with the Association at mutually agreed upon times throughout the school year. Agreements so negotiated will be reduced to writing and signed by both the Board and Association.
- 2.02 During negotiations, the Board and the Association will present data, exchange points of view, and make proposals and counter proposals. Either party may, if it so chooses, utilize the services of outside consultants to assist in the negotiations. The Board will make available to the Association budgetary data to which they are entitled under Florida Statutes as soon as it is made available to the Board. Representatives of the Board and the Association will be empowered to reach tentative agreement on items being negotiated.
- 2.03 The Board agrees not to negotiate directly with teachers, rather than the Association. The Board further agrees not to negotiate or otherwise deal with any other organization(s) purporting to represent teachers during the term of this Agreement.
- The Association agrees to negotiate directly with the designated Board negotiating team and not with the individual members of the School Board. Any procedural concerns of the parties will be directed to the respective chief negotiators whenever practicable.
- 2.04 Should impasse occur during negotiations, the impasse procedure in Chapter 447, Florida Statutes, shall apply. Neither party shall reject mediation if requested by the other providing that a reasonable period of negotiations has transpired.
- 2.05 Times for bargaining sessions will be mutually agreed upon by both parties. If bargaining meetings between the Board and Association are scheduled during the teacher duty day, members of the Association's bargaining team shall be relieved of their regular duties. Substitutes shall be provided by the Board.

### ARTICLE III: FACULTY STEERING COMMITTEE

3.01 The steering committee may be established in a school for considering various areas such as, but not limited to, student discipline, faculty meetings, school rules, and health and safety items. It is understood that the committee shall act in an advisory capacity to the principal.

3.02 A steering committee will be created if the majority of the teachers in a school determine by secret ballot that such a committee would be appropriate to their needs. The Association Representative shall be in charge of said election. Any steering committee thus created shall consist of not less than five (5) nor more than ten (10) teachers elected by secret ballot.

3.03 The steering committee may meet during the regular duty day at such times, as committee members have no student contact. The steering committee may meet with other teachers and may meet as a group without the principal, during the regular duty day at such times as committee members or the teachers have no student contact.

In order to conduct business, it shall be necessary that a majority of the steering committee be present.

## ARTICLE IV: ASSOCIATION AND TEACHER RIGHTS

4.01 The agreements in this Contract shall supersede any rules or regulations of the Board if such rules or regulations are contrary to or inconsistent with the terms recorded herein. Within budgetary limitations, this Contract shall not be interpreted or applied to deprive teachers of any professional advantage.

4.02 The Association and its representatives shall have the right to the use of the school buildings for meetings if a written request has been made to the school principal for scheduling purposes. Representatives must be accompanied by a member of the Association. If any special non-instructional personnel services are necessary over and above their normal services because of such meetings, the Association shall be billed for any actual costs of such services, including any applicable overtime pay expended.

4.03 The Superintendent or his designee shall meet with representatives of the Association, whenever reasonably requested by either party, to discuss matters relating to the implementation of this contract and educational policy. Other matters may also be discussed upon mutual agreement. Attendance at these meeting shall consist of no more than six (6) people -- three (3) from each party. These meetings will in no way bypass the negotiations or grievance procedures.

4.04 Duly authorized representatives of the Association and its respective affiliates shall be permitted to transact official Association business on school property during the times defined below:

1. Lunch Period.
2. Time before and after the student day.
3. Times when teachers are not responsible for the direct supervision of students.

If the representative is not employed by the school, upon arrival at the school, he/she shall first report to the principal's office for making such arrangements as the principal or his or her designee deems necessary to avoid interference with the school program or with teacher assignments.

4.05 The Association shall have the right to equal use of the school system's mail services, including teacher mailboxes, for communication with teachers. The Association office shall be a stop on the Board's mail service routes. The Association shall encourage all teachers to use the School District's electronic mail system in a professional and responsible manner.

4.06 The Association shall have the right to use the school's equipment. The Association shall provide its own materials and supplies. The Association shall arrange the use of this equipment with the supervisor in charge in order to avoid interfering with the school program. The president or his/her designee shall be the only ones to use the county machines. The Association agrees to pay an annual service fee for the usage of these school and county machines. (04/22/09)

- 4.07 The Board agrees to furnish copies of any Board-related public documents reasonably requested by the Association at the cost established in the printing schedule, "Outside Copying-In-School Personnel." The term "In School Personnel" shall be applicable only to printing. The Board further agrees to provide the Association public documents supplied to the press in connection with Board meetings, plus a copy of the Board agenda and supplemental packet, (excluding employee application and reference forms) upon publication, without cost. In addition, the Board shall provide the Association access to all public records not exempted by Florida Statutes within one working day of such request. Two copies of the school system directory will be supplied to the Association without cost no later than ten (10) days following the first teacher payday. The Association may obtain additional copies by bearing the cost of printing charges.
- 4.08 The Board will provide the Association with the names and addresses of all new teachers and all retiring teachers as soon as the data are available.
- 4.09 The Board agrees to make Credit Union deductions from teachers' salaries as requested by the individual in writing. Change(s) in such deduction(s) will be made provided written notification from the Credit Union is submitted to Board Payroll Department according to the Board approved Master Pay Date Schedule. This provision shall not apply to new enrollees. Said deductions shall be transmitted to the Credit Union as soon as practicable. However, the check will be available the day of deduction.
- 4.10 The Association as bargaining agent shall be granted all rights and privileges as set forth in the Statement of Recognition by PERC and the Public Employee Relations Act, Florida Statutes 447. The rights granted to the Association herein are for its exclusive use and for no other organization purporting to represent teachers.
- 4.11 Any medical expenses incurred by a teacher for physical examinations, inoculations, and tests that may be required by the School Board and not required by State Statutes shall be borne by the Board.
- 4.12 Upon appropriate written authorization from the teacher, the Board shall deduct authorized sums from the salary of any teacher and make proper remittance for any payroll deduction program approved by the Board.
- 4.13 The Board agrees to provide professional development opportunities through the Professional Development Department and operate it within the provisions of Florida Statutes. (08/21/01)
- 4.13-1 Teacher members of the Professional Development Council shall comprise the majority of the Council. The Association shall recommend teacher members of the Council to the Superintendent for appointment by the Board. Such recommendations shall contain at least twice as many names as vacancies to be filled. (08/21/01)

- 4.14 The Association shall be allowed to provide a bulletin board in each school for its use in the faculty lounge, if it shall not cover over nine (9) square feet of space, and the location of such bulletin board shall be mutually agreed upon between the Association and the principal. When space has been furnished in the past, it shall continue to be furnished, if this does not make more than one bulletin board set aside in that school for Association business.
- 4.15 Dues Deduction: The Board shall deduct from the pay of each teacher all membership dues of the Osceola County Education Association, provided that at the time of such deduction there is, in the possession of the Board, a valid written authorization for dues deduction executed by the teacher.
- 4.15-1 Prior to August 1, the Association will notify the School District of the specific amount of dues deduction. Such dues shall remain constant for the fiscal year (July 1 to June 30). (08/21/01)
- 4.15-2 Any teacher may authorize dues deduction by presenting an authorization card to the Board.
- 4.15-3 Authorization for dues deduction shall be in force until revoked in writing by the member to the Board and the Association. The revocable authorization for dues deduction will be effective thirty (30) working days from the date the written request is received by the Board.
- 4.15-4 All dues deduction by the Board shall be remitted to the individual designated in writing by the President of the Association the same working day of the deduction.
- 4.15-5 The Association shall indemnify and save harmless the Board from all claims, demands, suits, and costs, including reasonable attorney's fees, incurred in connection with the administration of this item, provided the Board acts in compliance with its dues deduction obligations.
- 4.15-6 The Board will not collect any fines, penalties, or non-uniform assessments on behalf of the Association.
- 4.15-7 The Association will not be assessed a service charge for cost incurred by the Board in order to provide any dues deduction requested by the Association pursuant to Florida Statutes.

4.16 The Board will establish days with pay per year for the Association to use for annual conferences, based on 4.5% of the OCEA membership on June 1 of each year. Any fraction will be rounded up to the next whole number. Withdrawal of days shall be by notification from the Association President to the Superintendent or his designated representative at least five (5) working days (except in cases of emergency) in advance of the leave. The Association shall provide at least fifteen (15) working days' notice when submitting a request for the release of fifteen (15) or more teachers for a single event. Notification shall include the names of the teachers to be granted leave and, except in cases of emergency, no substitutions may be made later than five (5) working days prior to the effective date of leave. Each teacher for whom leave is to be granted shall apply to his/her respective principal in accordance with the same five (5) working day time limit.  
(11/07/07)

4.17 Any individual contract between the Board and a teacher shall be consistent with the terms and conditions of this contract.

4.17-1 Short-term contract

1. A short-term contract shall be defined as a contract given to a teacher other than one on annual contract, continuing contract, or professional services contract. Such contract shall specify a beginning and ending date of employment and shall be for a period less than the ten (10) month school year.

Examples of situations when short term contracts may be utilized include, but are not limited to, contracting a teacher replacing a teacher on a duly approved leave or filling a position in which insufficient time exists for the teacher evaluation process to be fulfilled.

2. All teaching positions shall be filled with teachers holding an annual contract, continuing contract, professional services contract, or a short-term contract. This provision is not intended to restrict the Board's utilization of substitute teachers.

4.18 When the Board is aware of an investigation of a teacher by the Educational Practices Commission and/or Department of Family and Children Services, the Board shall notify the teacher immediately as allowable by law.

4.19 Nothing contained herein shall be construed to deny or restrict to any teacher rights under Florida School Laws or other applicable laws and regulations.

4.20 The Association president or designee shall be released to attend any Board meeting held during the school day, provided the president or designee notifies his/her principal at least one (1) day in advance of the meeting. The president shall be allowed to attend emergency called meetings.



- 4.21 Any involvement of the School Board in the private or personal life of the teacher shall remain within the scope of the Florida Statutes. Teachers shall report to the School District reports of child abuse, abandonment or neglect only as it relates to their employment. (11/05/03)
- 4.22 The Association shall be provided two (2) hours of released time during pre-planning in order to sponsor an activity for Association representatives and teachers new to Osceola County. The Board agrees not to schedule any meetings involving teachers during this time. The date of said activity may be determined by the Association and submitted in writing to the Superintendent for his approval. (08/21/01)
- 4.23 All teachers shall be guaranteed due process and no disciplinary action shall be taken without just cause.
- 4.24 Teachers may resign their position at any time during the year. The resignation of a teacher will be effective ten (10) working days from the next advertised posting after notice is filed with the Superintendent. The resignation form is attached to this contract as Appendix D.
- 4.25 The Superintendent shall place on the Board agenda of each regular or special Board meeting any matter brought to its consideration by the Association provided those matters are made known in writing to and discussed with the Superintendent ten (10) working days prior to a regular meeting and seventy-two (72) hours prior to a special meeting. The above does not preclude the Association from presenting information items of an urgent nature to the Board as long as the Superintendent is notified by written request prior to the opening of the meeting.
- 4.26 The Board shall notify the Association prior to the adoption by the School Board of new programs or changes in Board policy in order that the Association will have the opportunity for input on said matters.
- 4.27 All teachers shall have the right to Association representation, when requested by the teacher, at all meetings with the teacher concerning his/her job. A teacher may request three (3) working days to contact and obtain representation for the meeting.
- 4.28 The Board and the Association agree that any improvements in conditions of employment that are over and above those contained in the existing contract shall be negotiated prior to implementation.
- 4.29 Teachers shall comprise the majority and serve on the insurance, testing, discipline, textbooks, curriculum, building, and other committees upon which administrators and teachers mutually agree. Teacher members shall be appointed by the Association. Teachers serving on these committees will receive no less than five (5) days' notice prior to a meeting, whenever practicable. Teachers serving on these committees will receive no additional compensation when such committees meet outside the regular workday. Efforts shall be made to schedule meetings within the regular teacher workday.

- 4.30 A teacher will be informed in writing of any major change in his/her primary teaching or classroom assignment for the next year no later than five (5) days before the end of the student school year. Changes shall not be made in an arbitrary or capricious manner. Subsequent changes identified and necessary due to changes in student needs or staff will be done in writing promptly to the teacher by the Principal. A teacher may request and will be notified of the changes that require any alteration in assignment.
- 4.30-1 When administrators assign an instructional employee from one building to another building, the administrator shall notify the instructional employee regarding procedures for the move no later than ten (10) workdays before the physical movement of materials unless unforeseen circumstances require the move in order to address a health or safety concern promptly. The administrator shall provide the instructional employee with adequate packing materials and assistance for moving job-related classroom contents. The instructional employee shall be responsible for moving all personal items. If the administrator schedules the move beyond contractual workdays or times, then the administrator shall compensate instructional employees who have obtained prior approval from the administrator to work during such moving times the School District regular stipend rate for up to two (2) days.
- 4.31 When it is necessary for the Association President or his/her designee to engage in Association activities directly relating to the Association's duties as representative of the certificated professional personnel which cannot be performed other than during normal school hours, or are the result of an emergency situation, the Association's representatives shall be allowed up to a maximum of five (5) days charged to temporary duty elsewhere (TDE) with pay. Request must be submitted seven (7) working days in advance. The Superintendent may waive the advance notice for emergencies. The Association shall reimburse the Board for all salary and benefits paid pursuant to such temporary duty (TDE).
- 4.32 The Association faculty representative may request of the principal, or his/her designee, to be placed on the agenda at faculty meetings to present brief reports and announcements.
- 4.33 The Association Representative and Board of Directors may leave school at the end of the student day to attend scheduled Building Representative meetings provided the teacher signs out to fulfill this obligation.
- 4.34 No teacher shall be prevented from wearing pins or other identification of membership in the Association or its affiliates as long as the wearing of such apparel does not prove disruptive or detrimental to the education process.
- 4.35 The Board and the Association agree they will not discriminate in the application of the provisions of this Agreement by reason of race, color, religion, gender, age, marital status, disability, political or religious beliefs, national or ethnic origin, or genetic information, or sexual orientation. (10/23/13)
- 4.36 The Board recognizes the right of teachers to outside employment to improve themselves financially, if it does not interfere with their teaching responsibilities.

- 4.37 Any teacher suspended, pending the outcome of a dismissal or discipline hearing, shall, upon the order to reinstate, be made whole.
- 4.38 The Board shall execute individual contracts with annual contract teachers within twenty (20) working days of their employment with this School District, provided the Master Agreement has been ratified. Each individual teacher contract when tendered to the teacher, shall be signed by the Chairperson of the Board and the Superintendent.
- 4.39 New teachers shall sign the loyalty oath that is prescribed by law.
- 4.40 The principal of each school shall discuss with any teacher or group of teachers any item of this Contract for the purpose of clarification. Appointment shall be made by mutual agreement.
- 4.41 Teachers appointed by the Association shall serve on a building committee to recommend remodeling and future building construction. The principal shall determine the number to serve on the committee.
- 4.42 No teacher shall be required to accept extracurricular assignments as listed in Appendix C.
- 4.43 A teacher on annual contract shall be notified in writing by the Principal of his or her respective school no later than the second Monday in May if he or she will not be recommended for a contract for the ensuing year.
- 4.44 PERSONNEL FILES
- The term personnel file refers to all records, information, data, or materials that are maintained by the School Board anywhere, (including the work site file) which are uniquely applicable to that employee, whether maintained in one or more location. All files maintained on teachers shall be confidential except as provided in School Board Rules or Florida Statutes.  
(11/18/09)
- 4.45 The Superintendent, Principal or his designee will be present when the teacher inspects his/her file. Such files shall be open to inspection only in accordance with Florida Statutes. A log shall be kept by the custodian of records of persons viewing files of teachers. Said log shall be reasonably accessible to teachers. (11/18/09)
- 4.46 Teachers have the right, upon request, to one copy annually of materials in their personnel folders at no cost. In other cases, the copies will be provided at cost. In the case of an investigation or a grievance, an additional copy of a file may be requested and shall be provided at no cost. (11/18/09)

## ARTICLE V: TEACHING CONDITIONS

- 5.01 Adequate and up-to-date teaching materials, and the maintenance of audio-visual equipment, are a responsibility of the Board and will be provided within budget constraints. Teachers shall be consulted regarding the selection of teaching materials. Teachers shall not be required or expected to provide personal property for school or student use.
- 5.02 Equipment will be available on a reasonable basis to all teachers in all schools for the purpose of production of materials for use in the classroom or teacher assignment directly related to the business of the School District. The teachers and the school shall mutually determine how the equipment, or services of such equipment, shall be used. However, the teachers and the school are prohibited from making a school-based decision that allows for School District equipment to be used for personal profit or gain contrary to the provisions in School Board Rule 9.30, Paragraph IV.E.1. A copy of the procedure shall be posted.
- 5.03 The Board shall provide smocks and/or safety glasses or face shields in areas where teachers are subject to excessive amounts of grease, dirt, chemicals, art materials, and similar agents. All requests shall be submitted through the principal.
- 5.04 Teachers will be provided with a desk and a workable file cabinet as budget allows. When practicable, teachers will be provided a quiet planning area in which to work. When lockable storage space is considered necessary, an appropriate solution should be developed through the appropriate school level committee available and the principal.
- 5.05 When space and facilities are available, teachers shall have a lunchroom area, a lounge, and separate restroom facilities for their use. In schools where the facilities have been provided in the past, they shall continue to be provided. Students shall not use these areas under normal circumstances. Although teachers shall be expected to exercise reasonable care in maintaining the appearance and cleanliness of the lounge, it shall be the responsibility of the school's custodial staff to clean on a regular basis as scheduled by the principal.
- 5.06 When school is not in session, teachers may be given reasonable access to the building by arranging such access with the school principal in advance.
- 5.07 The Board will keep all rooms, which are used for instructional purposes or preparation, clean and free from health and safety hazards. Each principal will take necessary steps to maintain the heating and cooling systems. Priority will be given to rectify schools with documented poor indoor air quality including mold. Teachers will report any health or safety hazards to the principal. When notified, teachers will immediately correct health or safety hazards they have caused.  
(08/21/01)

5.08            Planning

5.08-1            Planning time is essential and will be granted to those teachers engaged in classroom instruction. Planning time shall be free of supervisory duty and appropriate to the instructional assignment. The length of planning time shall be equal to one (1) regular period of instruction in middle and high school or equal to forty-five (45) consecutive minutes per day in elementary school. Unique schedules constructed with teacher involvement and approval may vary from the norm. (08/17/05)

5.08-2            Planning can include professional responsibilities such as lesson planning, grading, parent phone calls/conferences, Exceptional Student Education (ESE) Individual Education Plan (IEP meetings), English Language Learner (ELL) Language Education Plan (LEP) meetings, Multi-Tiered Systems of Support (MTSS) meetings, grant writing, and attendance at non-mandatory in-services. Student meetings mandated by state or federal law shall be scheduled in advance based upon the classroom teacher's calendar at a mutually agreed upon time. Such meetings shall be scheduled efficiently in order to accommodate parents' needs and to minimize, when feasible, the impact on individual classroom teacher planning time.

5.08-3            Elementary teachers shall not be required to remain in the classroom when a special area teacher (art, music, physical education, etc.) is conducting their class. This time should be utilized as a planning period.

5.08-4            Teachers shall not be restricted to a particular work location for their preparation period, or isolated from other teachers on planning time.

5.08-5            Collaborative Planning

- Classroom teachers may be required to meet for the purpose of collaborative planning during regular contractual work hours on early release Wednesdays or times outside of individual teacher planning time that do not conflict with other contract language.
- Classroom teachers may voluntarily continue to meet as a group more often for multiple purposes. Voluntary shall be defined as arising from one's own free will and acting on one's own initiative. Voluntary shall be free of any coercion or arbitrary and capricious act.
- Deliverables of collaborative planning (e.g., lesson plan, unit plan, formative assessment, data analysis, professional development, etc.) may be required to document that the collaborative planning time is beneficial and reduces teacher workload. Meeting minutes shall not be required.
- "Data chats" shall not be scheduled during individual teacher planning times but may be scheduled during collaborative planning times on early release Wednesdays. Classroom teachers shall not be required to transpose student data to recreate information that already exists in a currently available state or School District data report.

- Classroom teachers who are the sole classroom teacher of a subject area may participate in a professional learning community at the school or a School District virtual professional learning community online.
- District Assistant Superintendents for Curriculum and Instruction and school principals shall provide opportunities to classroom teachers for the purpose of re-training and clarifying the role and functions of higher-functioning PLC's throughout the school year.
- The Director of School Improvement with the cooperation of the District Assistant Superintendents for Curriculum and Instruction and school principals shall survey classroom teachers regarding collaborative planning and PLC's at least once per school year and share the results with OCEA.
- If individual classroom teacher planning is affected beyond the above exceptions, then classroom teachers shall be given an equivalent amount of time for individual classroom teacher planning on an early release Wednesday within the same month or the immediately following month.

5.09

The Board and the Association acknowledge that a teacher's primary responsibility is to teach and that all energies should be utilized to this end. Both parties agree that arranging work schedules is a function of the administration. The administration agrees to review the work schedules of all teachers to eliminate any significant interference with the teacher's work schedule. Both parties also agree that supervision of students is part of the teacher's instructional responsibilities during the regular workday. Teachers will not be required to ride buses or perform custodial functions. (08/21/01)

5.10

While teachers may be required to collect money from students in connection with school programs, teachers will not be held responsible for such money unless loss thereof is due to the teacher's negligence. Such collections made during the school day shall be accepted in the school office at least until the end of the teacher's workday. Collections should be turned in to the school office as soon as possible. In all cases when money is handled by teachers, they shall comply with School Board Internal Account Rules. Teachers will be provided a copy of the School Board Internal Account Rules and training will be made available prior to collecting any money.

5.11

The Board agrees to reimburse teachers for all required courses mandated by the Superintendent and the Board, including courses required by the state where a teacher has been assigned out of field, unless such assignment was made at the request of the teacher. However, this provision for reimbursement shall not apply in the case of courses taken as required for certificate renewal, nor for certification in other subject areas upon the volition of the teacher. It shall be the teacher's responsibility to maintain current certification. The School District will offer ESOL classes during the Wednesday early release days and/ or in-service days, and other times as agreed to at individual worksites. (09/05/00)

5.12

Summer School

In order to be eligible for summer school positions, a teacher shall have been employed by the Board in the preceding regular ten (10) month term and have been re-employed for the following school year. Teachers employed for the summer school session shall not earn sick leave but may utilize accumulated sick leave.

In making assignments to summer school, instructional positions will be determined by the principal. Teachers who desire a summer school position shall apply by completing a School District Form and submitting it to their principal by a date determined by the Human Resources Department. The principal will hire the best qualified teachers from the applications submitted.

The principal will make available to the faculty by the second week of May a list of their selections pending enrollment. A teacher may request to meet with the principal regarding the reasons that s/he was not best qualified.

If an applicant feels that a less qualified teacher was selected, the applicant shall notify in writing the Superintendent or designee by the Friday of the third week of May. The Superintendent or designee will compare both teachers' qualifications, including experience, training, assessments, and other material submitted by the teacher, with those of the employed teacher, and the written reasons provided by the principal. A written response of the hiring decision of the best qualified applicant as determined by the Superintendent or designee, including reasons, will be forwarded by the Superintendent or designee to the applicants involved by the fourth week in May.

5.12-1

The principal shall submit a list of all unfilled positions and a list of teachers without positions to the School District by a date determined by the Human Resources Services Department.



- 5.12-2 The Human Resource Services Department shall provide a list to the principals for posting at each school of all teachers without summer school positions. The list shall include teachers' areas of certification with the most recent experience in each area and the length of continuous service in the School District in an instructional position by the last day of post planning as submitted by each teacher on the form sent to the Human Resources Services Department. Principals shall select teachers without summer school instructional positions that meet the position qualifications of the vacancy from the list provided by Human Resources Services Department.
- 5.12-3 If a teacher has an unsatisfactory on an assessment for the past two school years, including summer school, the teacher will not be considered for summer school employment. (11/07/07)
- 5.13 There shall not be more than one (1) daily intercom school-wide announcement at a designated time, except in an emergency.
- 5.14 Where grade level chairpersons, team leaders, and/or department chairpersons are deemed necessary by the principal in elementary and middle schools, these persons will be selected by the teachers of that grade, team, or department. In the event of a tie, the tie shall be broken by the principal. High School Department Chairpersons will be selected by the principal after receiving recommendations from the department.
- 5.15 The Board agrees that charity drives and sales persons must receive approval of the principal of the individual school before a presentation can be made. Attendance at such meeting shall be voluntary.
- 5.16 Each principal shall have the authority to release teachers of his staff for less than one-half (1/2) day for temporary absence. In cases where other staff members are able to conduct missed classes of the excused teacher and/or a substitute is not required, it shall not be necessary to charge the excused teacher with personal or sick leave. The teachers must sign out and records of these temporary absences must be maintained. It is the responsibility of the teacher to secure an individual to cover the class without expense to the School District as approved by the principal except when unforeseen events make such arrangements by the teacher impractical.
- 5.17 Profits from vending machines in teacher workrooms or lounges shall be expended as determined by the teachers in the school. It is understood that anything purchased from such profits and placed in the school automatically becomes school property.



- 5.18 Teachers shall follow the procedures set forth for the automated substitute calling system. Whenever practicable the teacher will ensure that lesson plans for student activities are available for the substitute for that particular day or number of days. Items such as class rolls, seating charts, and registers of attendance should be available where applicable. When extended absences are anticipated, class record books should be made available to the substitute teacher. When these conditions have been met, a substitute teacher will be provided for the teacher. The Board will not utilize regularly employed teachers to cover classes for absent teachers in order to avoid hiring substitutes. A teacher majority committee should establish an emergency class coverage plan at each site. Auto-splitting of classes shall be used as a strategy of last resort if no substitute is available unless the teacher majority committee establishes an emergency class coverage plan that includes this strategy. The school principal (or his or her designee) shall submit an electronic copy of this plan to the Superintendent (or his or her designee), and the School District shall forward an electronic copy of each school's plan to the Association upon request. Before a personal leave of absence, teachers shall make every reasonable effort to notify the substitute coordinator prior to seven o'clock p.m. the night before the absence except when unforeseen events make such arrangements by the teacher impractical. (08/17/05)
- 5.19 The Board will follow the provisions of granting a professional services contract to teachers as covered in Florida Statutes. Teachers who have previously held a continuing contract or professional services contract in Florida within the last five years shall be eligible for a professional services contract provided they have completed one (1) year of service in Osceola County and have been recommended by their principal and approved by the Board.
- 5.20 The principal will provide adequate facilities to house itinerant teachers suitably so that they may effectively discharge their responsibilities to their students.
- 5.21 Teachers shall report to the principal any student they believe to have a contagious disease or head lice. All students who have been sent home because of head lice must be cleared by the school health nurse, or designee, before returning to school. Students found to have a contagious disease must have proof of medical clearance before returning to school.
- 5.22 Teachers should be generally neat in appearance, grooming, and dress. Teacher dress should not interfere with the learning environment or present safety concerns.  
(08/16/06)
- 5.23 Every reasonable effort will be made to place teachers in their certified teaching field. In some cases, the Board may assign a teacher outside the scope of his/her certification areas. When this is done, the teaching evaluation will note that the teacher is assigned out of field if the evaluation is done on that assignment. When teachers are given split assignments, evaluations shall be done only in their certified areas.

5.24 Temporary Duty Assignment of Employees

When mutually agreed upon, teachers may be assigned to be temporarily absent from their regular duties and places of employment for the purpose of performing other educational services, including participation in school surveys, professional meetings, study courses, workshops, etc. Such assignment to temporary duty shall ordinarily be initiated by the School District administration, but teachers may request assignment to temporary duty, subject to approval by the Superintendent. Teachers shall receive their regular pay and may be allowed expenses. Such temporary duty shall be considered equal to the regular duties of the teacher, and teachers performing such assigned temporary duties shall not be considered to be on leave.

5.25 Teachers shall remain responsible for their assigned students during all activities on and off campus, unless relieved of such responsibility with the permission of the administrator.

5.26 The Teacher Athletic Trainer shall be provided with a reduced teaching schedule. The primary duties shall be to assist in the care of injured athletes with an emphasis on sports of high-risk. The Teacher Athletic Trainer shall not be assigned any coaching responsibilities, nor required to evaluate or care for injuries of the general student enrollment. The Teacher Athletic Trainer will not be held responsible for working with injured athletes where appropriate documentation has not been provided by the coach and/or physician. (9/18/02)

5.27 The Teacher Athletic Trainer shall only be required to provide first aid and similar care to athletes injured during the course of participation in their activity. (04/22/09)

5.28 Reassignment of Teachers

When a teacher is reassigned (facility change, building or classroom), the administrator reassigning (and/or the receiving administrator if facility change) shall meet with the teacher to discuss the impact of such changes. Based upon the significant impact of the change, the administrator may provide release time, additional assistance or other considerations to the teacher to accommodate the reassignment.

The following factors should be considered when determining impact:

- Volume of professional materials (teaching materials, books, manipulatives, etc.) to be packed and moved (personal materials – i.e., moving a refrigerator, stereo, plants, etc. should not be included)
- The proximity of the move – same facility vs. new facility
- Change in teaching assignment (subjects, preps, grade level, etc.)
- Time of year when the change is being made
- Needs of students

(12/06/11)

## ARTICLE VI: TEACHING DAYS AND HOURS

- 6.01 Working days for ten (10) month teachers shall consist of no more than one hundred ninety-six (196) workdays of which one hundred eighty (180) days shall include student contact. Six (6) of these workdays shall be paid holidays.
- 6.02 A seven (7) member committee will be responsible for preparing a recommended twelve (12) month school calendar. The four (4) teacher members of the committee will be appointed by the president of the Association. The members will recommend the twelve (12) month calendar to the Superintendent for his consideration.
- 6.03 Teachers will be free to leave on the day preceding paid holidays and legal holidays appearing in the school calendar at the close of the pupil day, except those teachers who have assignments beyond the dismissal of pupils. Any teacher required to stay beyond the dismissal of pupils will be allowed to leave at the close of the pupil day on a succeeding day. No teacher will be required to stay beyond the regular working day. For a listing of holidays, refer to the Osceola County Schools official calendar. (08/21/01)
- 6.04 Nothing herein contained shall be construed to prohibit the Board from offering an eleven (11) or twelve (12) month contract to an individual teacher, such additional time to be calculated on the basis of the teacher's base salary divided by ten (10), multiplied by eleven (11) or twelve (12) as the case may be, provided that no teacher shall be required to accept an extended contract. Teachers on eleven (11) or twelve (12) month contracts shall receive all paid holidays granted to other employees in the School District, in addition to the six (6) paid holidays granted to ten (10) month teachers.
- 6.04-1 Teachers may be employed beyond the ten (10) month school year in positions of an instructional nature (such as curriculum writing, guidance counselors, staffing specialists) on a daily basis and shall be compensated at the teacher's daily rate of pay or on hourly basis at the professional hourly rate. Curriculum writing positions shall be posted at least ten (10) days prior to selection.
- These teachers may be allowed to make up time lost due to illness or other emergency, to fulfill the agreed upon terms of employment. Make-up work shall occur at a time mutually agreed upon between the teacher and the worksite or project supervisor.
- 6.05 The regular working day for teachers shall be seven and one-half (7 1/2) hours which shall include a minimum of thirty (30) minutes for lunch. Lunch on days when students are not present shall be a minimum of one (1) hour. The principal will grant duty-free lunch whenever practicable to as many teachers as feasible, if adequate supervision of students is maintained. Teachers shall not be required to eat with their students unless circumstances beyond the administration's control require such supervision. In such cases, the teachers affected shall be given one half hour of Board leave.

- 6.06 The Board and the Association agree that professional responsibilities extend beyond the seven and one-half (7 1/2) hour duty day. Such duties shall be performed on a voluntary basis. If a situation arises, which could not be anticipated in advance and an extended duty assignment must be made where no volunteers are available, priority consideration will be given to the teacher's personal commitment which cannot be re-scheduled. When assignments beyond the regular duty day must be made, assignments shall be rotated on an equitable basis. Assignments for academic deans shall not be arbitrary or capricious.
- 6.07 Attendance of teachers at parent-teacher organization meetings though voluntary, shall be encouraged. Those teachers who return for said meeting, open house, or school-sponsored activities (other than supplemented assignments) shall be allowed to leave when the students leave on a day following said meeting or activity or during non-student contact days in accordance with M.T.C. Article 5.16 as approved by the principal. Other incentives for attendance are encouraged to be developed by the teachers with the principal's approval.
- 6.08 Faculty meetings shall be held within the teacher's regular working day.
- 6.09 Should legislative or State Department of Education action reduce or increase the minimum number of teacher workdays, the calendar shall be adjusted to reflect such change.
- 6.10 While teachers may be required to sign in upon arrival at their worksite, they shall not be required to sign out on departure from their worksite except when permission from the principal is required to leave early.
- 6.11 Teachers shall not be required to attend any workshops, in-service, or other meetings on days that are designated "teacher planning/pupil holiday." Teachers shall attend workshops and in-service activities on "in-service day(s)" in the School District calendar. Such activities shall be chosen by the teacher and be appropriate to his/her teaching assignment. If no appropriate workshops are available, the teacher shall make arrangements with his/ her principal. Teachers who sign up for in-service activities shall attend such activities except when unforeseen events make such attendance impractical. (08/17/05)
- 6.12 Election Days
- On election days, teachers may leave at the close of the student day after the safe dismissal of students for the purpose of voting. No teacher shall be required to stay beyond the regular workday on election days.
- The school administration shall not schedule a school-related event after the regular workday on election days, with the exception of an FHSAA event or other similar event beyond the control of the school administrator. In cases where such an event is scheduled, the school administrator and the teacher may schedule in advance as feasible a date for the teacher to leave early for the purposes of early voting.

## 6.13

### Pre-Planning Days

During the scheduled five (5) Pre-Planning Days, classroom instructional employees shall receive a minimum of two (2) full uninterrupted workdays in order to prepare for the new school year in their classrooms. In addition, three (3) full uninterrupted workdays shall be reserved for School District and/ or school administrators to schedule required professional development and meetings for instructional employees. Scheduled work times for School Open House shall count toward the three (3) days reserved for administration purposes. In future school years, if the number of scheduled Pre-Planning Days are reduced or increased, then the work time shall be divided in the proportion of forty percent (40%) for uninterrupted work time for classroom instructional employees to prepare for the new school year in their classrooms. Time shall be provided to complete the required Employee Orientation Tab during the three (3) workdays reserved for the School District and school administrators.

## ARTICLE VII: VACANCIES, TRANSFERS, AND REDUCTION IN FORCE

### 7.01 Vacancies

7.01-1 Vacancies, including those for any professional positions not a part of the teacher bargaining unit, shall be posted at least five (5) days (administrative positions ten (10) days) before the final date for application. The Board will continue to consider currently employed personnel and will give preference to qualified applicants from within the School District when in the judgment of the Superintendent all qualifications are equal. Individuals shall submit their applications in writing to the Superintendent or his designee prior to the established deadline in order to be considered for the position.

7.01-2 Teachers who apply for an advertised position will be notified in writing whether they have been selected for the position.

7.01-3 The Superintendent shall post in each school a list of known instructional vacancies as vacancies occur for the coming year within fourteen (14) days of Board approval of the Personnel Allocation Package.

The Association's office shall receive a copy of all vacancies posted within the system. This vacancy list shall be updated each week as vacancies occur through the end of the post-school planning period. Thereafter, a list of vacancies shall be available at the County and Association offices. Any position being held for a teacher returning from leave will be posted as a vacancy. However, priority for filling the vacancy will be given to the returning teacher.

### 7.02 Transfers

7.02-1 If a teacher desires a transfer to be effective the next school year, he or she must submit a transfer form (Appendix E) to the Superintendent and provide a copy to his/her principal. Teachers who desire a transfer for the next school year should submit the transfer form by March 1.

7.02-2 A teacher on the transfer list will not be required to transfer and is not required to discuss the transfer request with nor receive the approval of his or her principal.

7.02-3 Teachers may apply and will be considered for transfers at any time. Teachers on the transfer list shall be considered first for any vacant instructional position for which they specifically apply; however, the receiving principal will make the final recommendation.

### 7.03 Allocation Reduction - Worksite

7.03-1 If there is an allocation reduction at a worksite for any reason and transfers become necessary, then transfers shall be on a voluntary basis whenever practicable. The principal shall meet with the affected departments/programs to review reductions to be made and seek volunteers to transfer. The names of the volunteers shall be given to the personnel department for distribution to principals with vacancies.

7.03-2 If no, or not enough employees volunteer for transfer, those with the least certificated service in the School District will be placed at other worksites providing the teachers transferred and the teachers remaining in the school possess the necessary certification and qualifications and have clearly demonstrated the ability to meet both the requirements of the position in question and the program needs of the school.

Least certificated service shall be determined initially by years of service to the School District, and if a tie occurs then shall be determined in the following manner: (1) by consecutive years of School District service then (2) by specific hire date. (11/07/07)

7.03-3 If a teacher has certification in two or more areas, all areas will be considered when placing the teacher.

7.03-4 Allocation reduction teachers shall be assisted in finding a position within the School District. Allocation reduction teachers shall be placed in a position for which they are certified before a new teacher may be hired. Teachers may be offered out-of-field positions for which they are qualified.

#### 7.04 Conversion to Charter Schools

The School District shall forward copies of all proposals concerning Charter Schools to the Osceola County Education Association as they are received. The following item is of particular interest to teachers at schools that convert to Charter Status:

Upon the approval of the Board for a school to convert, the Superintendent or a designee shall meet with the President or a designee to review and discuss the process to allow teachers to transfer from the converting Charter school, including the transfer timelines that will be followed. Each teacher shall have the opportunity to request to transfer from any converted school. Conversion-school teachers shall be assisted in finding a position within the School District. Assistance shall include information about openings and opportunities to interview. Conversion-school teachers shall be placed in a position for which they are certified before a new teacher may be hired or other current teachers allowed to transfer voluntarily. Teachers may be offered out-of-field positions for which they are qualified.



7.05 Reduction in Force - School District

7.05-1 If there will be a recommendation of a reduction in force (RIF), the Superintendent shall first meet with the Association to review the need for the reduction. Such review shall occur prior to official Board action and include the projected number of allocations to be reduced, financial and student data, which require the reduction, and timelines for implementation of any reduction. If there is a reduction in teacher allocation for any reason and transfers become necessary, then transfers shall be on a voluntary basis whenever practicable. In making involuntary transfers or reductions in force, teachers with the least certificated service in the School District shall be transferred or laid off first, providing the teachers transferred and the teachers remaining in the School District possess the necessary certification and qualifications and have clearly demonstrated the ability to meet both the requirements of the position in question and the program needs of the school.

Least certificated service shall be determined initially by years of service to the School District, and if a tie occurs then shall be determined in the following manner: (1) by consecutive years of School District service then (2) by specific hire date. (11/07/07)

7.05-2 Any teacher who is to be laid off will be so notified in writing at least thirty (30) days before the effective date of the layoff unless a School District financial crisis exists. Such notice will include the proposed time schedule, the reasons for the proposed action, and his/her recall rights as set forth in this Article.

7.05-3 A teacher who is laid off shall retain recall rights for eighteen months from the last day of regular employment.

Laid off employees shall have the right to purchase employee benefits as provided through COBRA.

7.05-4 A teacher who is being recalled shall have twelve (12) calendar days from the postmarked date of the recall certified letter in which to reply to the Superintendent whether he/she will accept recall. Failure to respond or to accept the offer of recall within the foregoing time limit results in automatic forfeiture of recall rights. It shall be the obligation of the teacher to keep the county office informed of his/her correct mailing address.

7.05-5 Teachers on layoff shall be recalled prior to the hiring of new teachers in their area of certification and in the reverse order of layoff, providing they possess the necessary certification and qualifications and have clearly demonstrated the ability to meet both the requirement of the position in question and the program needs of the school. Teachers may be offered out-of-field positions for which they are qualified.

Such teachers shall remain on the recall list until they accept a position, refuse a position within their area of certification, resign, retire, or the rights to recall have expired.



7.05-6 Teachers may submit additional areas of certification to be used for recall after layoff.

7.05-7 A continuing contract teacher or professional services contract who is within two (2) years of normal retirement shall not be laid off because of reduction in force; normal retirement is as defined in Florida Statutes 121.021.

7.05-8 An administrator returning to the unit shall be placed in the first available position for which he/she is certified. In the event the Board is unable to assign said administrator to a position for which he/she is certified, the teacher and Superintendent shall agree on a suitable position in the unit.

7.06 Nothing in this Article shall be construed to interfere with compliance with Title IX, Educational Amendment or racial balance requirements.

## ARTICLE VIII: GRIEVANCE PROCEDURE

- 8.01 Both parties encourage teachers and administrators to arrive at a satisfactory resolution in accordance with 4.01 of this agreement of any grievance on an informal basis directly with each other. When resolution cannot be reached, the parties may resort to the more formal procedures stated herein in an effort to resolve the grievance and preserve good morale.
- 8.02 Definitions
- 8.02-1 Grievance — Any claim by a teacher or a group of teachers that there has been a violation, misinterpretation, or misapplication of a provision of this Agreement.
- 8.02-2 Grievant -- Any teacher or group of teachers, as defined in the teacher unit description set forth in the PERC certification, filing a grievance, and the Association with the right to file grievances limited to class actions and Association rights of representation as provided in this Contract.
- 8.02-3 Superintendent -- The Superintendent of the Osceola County School System
- 8.02-4 Administrative Channel --
- (1) Principal or other supervisor
  - (2) Director of Human Resources and Employee Relations
  - (3) Superintendent or Designee
- 8.02-5 Days -- Actual working days
- 8.02-6 Representative -- The Association, any person, or legal counsel designated by the grievant
- 8.02-7 Written Grievance – a statement which apprises the Board representative of the nature of the grievance which contains at least: (1) a reasonable description of the grievance and the facts upon which it is based; (2) the specific Articles and clauses claimed to have been violated; (3) the date or dates upon which the alleged violation took place; (4) the remedy or correction requested; and (5) the signature of the grieving party or their representative.

8.03            The Rights of Teachers

8.03-1            Teachers shall have the right to call upon any representative(s) to aid and assist in any level(s) of the grievance procedure. The grievant, his representative, and the Association shall have the right to be present at all levels.

8.03-2            Teachers shall have the right to have all documents, communications, and records dealing with the processing of the grievance kept separately from the personnel file of the grievant.

8.03-3            No reprisals of any kind shall be taken against any participant in the grievance procedure due to such participation.

8.03-4            The number of days of each level shall be considered a maximum except when extended in writing by mutual consent.

8.03-5            If the grievant does not file a grievance within fifteen (15) days after the act or condition on which the grievance is based, is known or should have known, the right to grieve such act or condition shall be considered waived.

8.03-6            Failure of the grievant to appeal a decision to the next level of the grievance procedure within five (5) days of receipt of the decision shall be deemed to be acceptance of the decision rendered at that level.

8.03-7            Failure at any step in this grievance procedure to communicate the decision on a grievance within the specified time period shall permit the grievant to appeal to the next level in this procedure.

8.03-8            All meetings or conferences at Level I of the grievance procedure may be held during the regular teacher workday at a time mutually agreed upon by the parties. All meetings at and after Level II of the grievance procedure shall be held after the regular teacher workday, unless by mutual agreement of the parties, the meetings can be scheduled during the teacher workday.

8.03-9            Nothing in this grievance procedure shall be interpreted as to limit or waive any rights or privileges granted to teachers or the Association by Florida Statutes.

8.03-10           Association representatives will be entitled to inspect non-confidential data relevant to a grievance, and may request and receive copies thereof without charge up to a maximum of a total of ten (10) copies per grievance. Additional copies will be provided at cost.

8.04            Procedure for Resolving Grievances:

8.04-1            Level I - The grievant will discuss the grievance with the principal or other supervisor except that Association or class action grievances may be filed directly with the Superintendent. In the discussion, the employee shall advise the administrator of the particular section(s) of the Contract the employee believes was (were) violated, and how they allegedly were violated. The administrator shall verbally respond to the grievant within five workdays of the meeting, and include an explanation as to why the administrator believes the contract was not violated.  
(08/17/05)

8.04-2            Level II - If the grievant is not satisfied with the verbal disposition of the grievance at Level I, or if no decision has been rendered within five (5) days, then the grievant may file a written "Statement of Grievance" on a form provided by the Superintendent and available at each school, with the Director of Human Resources and Employee Relations. See Appendix F for grievance form.  
(08/17/05)

8.04-3            Level III - If the grievant is not satisfied with the disposition of the grievance at Level II, or if no decision has been rendered in writing within five (5) days, then the grievant may file a written "Statement of Grievance" with the Superintendent. The Superintendent may at his/ her discretion have his/her designee review and render a decision.

8.04-4            If the grievance is not settled at Level III or no decision is received in writing within ten (10) days, it may be submitted for arbitration by the Association within twenty (20) days.

When an arbitration hearing is held, participating teachers shall be given released time to attend the hearing.

8.04-5            The Federal Mediation and Conciliation Service (FMCS) will be requested to submit a panel of five (5) arbitrators from which the parties shall mutually select the arbitrator. If the arbitrator is unable to serve or the parties mutually agree that no person on the panel is suitable, the Federal Mediation and Conciliation Service (FMCS) shall appoint the arbitrator.

8.04-6            Both parties agree to abide by the Voluntary Rules of the Federal Mediation and Conciliation Service (FMCS).

8.04-7            The arbitrator shall not have the power to add to, subtract from, modify, or alter the terms of this Contract.

8.04-8            The parties shall share equally the arbitrator's fees and expenses.

8.04-9            The decision of the arbitrator shall be final and binding as set forth in Florida Statutes Chapter 447.

## ARTICLE IX: TEACHER'S AUTHORITY AND PROTECTION

- 9.01 In any case where a teacher is charged with a civil or criminal action arising out of, and in the course of, assigned duties and responsibilities, that teacher may request that the Board provide legal services. In any case where the teacher pleads guilty or nolo contendere or is found guilty of any such action, the teacher shall reimburse the Board for any legal services which the Board may have supplied pursuant to this section. If the Board declines to provide legal services in response to the teacher's request, and the teacher is subsequently found not guilty or not civilly liable, the teacher may renew his/her request and a recommendation shall be made to the Board for payment of the reasonable cost of legal services, and the Board shall reconsider such request previously declined. The selection of the attorney shall be mutually agreed upon by the teacher and the Board.
- 9.02 No disciplinary action against a teacher shall be taken based on a complaint by a parent of a student, a student or any other person or persons unless the matter is first reported to the teacher in writing. If a written report of any complaint against a teacher is included by the principal in a teacher's personnel file and the teacher chooses to respond in writing to said report, the teacher's response shall be attached to the report. Parental or student complaints shall remain in the teacher's personnel file no more than one (1) year except in cases when the teacher is being documented for unsatisfactory performance in accordance with Florida Statutes. It is understood by the parties that such complaints will be maintained in accordance with the public records law.
- 9.03 Student Discipline
- The teacher shall make every effort to deter misbehavior prior to sending a student to the office; however, a teacher may temporarily exclude a student from class by sending the student to the principal's office when the grossness of the offense, the persistence of the misbehavior, or the disruptive effect of the behavior makes the continued presence of the student in the classroom intolerable. The teacher shall notify the principal, or his designated representative, as promptly as teacher obligations will allow the full particulars of the problem or incident in writing. The teacher shall be informed in writing of the principal's disposition no later than the time the student is returned to the classroom.
- 9.03-1 A teacher may impose classroom discipline where necessary and may use reasonable force to protect himself or another staff member from attack or to prevent injury to a student where intervention is the prudent course of action.
- 9.03-2 If physical force is utilized by a teacher for any reason, the principal should be notified within twenty-four (24) hours. If a written report is required, the teacher will be afforded the opportunity to confer with a personal representative.

9.03-3 A teacher may refer a student to the administration on a standard digital referral form using the School District's student information system and procedures. Students shall be disciplined according to the School Board's Code of Student Conduct. Professional development opportunities and/ or clarifying communication on the Code of Student Conduct shall be available to administrators and instructional employees.

Disciplinary referrals by a teacher for Level I or Level II student infractions listed within the Code of Student Conduct shall remain within the School District's student information system unless the school administrator determines the referral was unfounded or submitted in error. If the school administrator determines that a referral for Level I or II student infractions was unfounded, submitted in error, or submitted with errors, then the school administrator shall remove or amend the referral and notify the teacher of record. When the administrative disposition is complete, the school administrator shall notify the teacher regarding the action(s) taken.

Level III or Level IV student infractions listed within the Code of Student Conduct shall not be documented with a disciplinary referral and may be documented by the administrator or the teacher of record within the student documentation section of the School District's student information system. If either the school administrator or the teacher of record documents a Level III or IV student infraction within the student information system, then the school administrator or teacher of record shall notify the other of the documentation's existence. If the school administrator determines that documentation for Level III or IV student infractions was unfounded, submitted in error, or submitted with errors, then the school administrator shall remove or amend the documentation and notify the teacher of record.

9.03-4 State required discipline statistics will be made available for review annually by the faculty steering and discipline committees.

9.03-5 The referring teacher may request to attend any student appeal of a disciplinary action.

9.03-6 The Association shall appoint a teacher from each level annually in accordance with Florida Statutes to assist in the review of the School District Student Code of Conduct.

9.03-7 In accordance with Florida Statute, a teacher is authorized to administer corporal punishment only when the principal has given prior written approval. (11/18/09)

9.04 When a student is identified as not making an adequate rate of progress compared to peers, academically or behaviorally, intervention should first be addressed within the core curriculum. If the rate of progress does not adequately increase, it shall be the responsibility of the teacher to request a meeting of the Intervention Assistance Team for assistance. All teachers who work with the student shall be provided opportunity for input, shall be kept apprised of actions to be taken, and shall receive a copy of any written plan of action. (11/07/07)

9.05 In accordance with Florida Statutes, the principal shall notify the student's immediate classroom teacher(s) of lawful arrests of said student for a felony or crime of violence and provide opportunity for input in the development of security measures.

9.06 Any evaluation or survey regarding the administrative team by teachers shall not be used in any manner adverse to teachers.

9.07 a. A teacher shall be notified of any incident that is being investigated and may be provided any necessary interim directives. The teacher shall have the right to have a witness present, but such meeting shall not be delayed for more than one (1) workday. If the representative of choice is not available, no questioning of the teacher shall occur unless the incident involves the health or safety of students or other employees. The notification and/or directives may be oral or written.

b. A teacher shall be entitled to have a representative of the Association present at a meeting following receipt of notification where disciplinary action is discussed and/or a written notice may be placed in the teacher's personnel file indicating that he/she is being formally reprimanded, warned, or disciplined for any infraction of rules or delinquency in professional performance. However, if the representative requested by the teacher is unavailable to meet as scheduled, it will be the responsibility of the teacher to have the representative of choice contact the administrator within three working days from the originally scheduled date of the meeting. If a written report is included by the principal in a teacher's personnel file and the teacher chooses to respond in writing to said report, the teacher's response shall be attached to the report. Such notices shall remain in the teacher's personnel file for up to one (1) year except in cases when the teacher is being documented for unsatisfactory performance in accordance with Florida Statutes. The teacher may request that the item(s) be reviewed for possible removal from the file at any time. It is understood by the parties that such notices will be maintained in accordance with the public records law.

c. Verbal reprimands will be given in a private setting. (11/07/07)

9.07-1 Progressive Discipline

Should it become necessary to discipline an employee, it is the School District's intent to do so consistent with the concept of progressive discipline except in those instances where infractions are of such a serious nature and do not warrant progressive discipline. The determination to forego progressive discipline shall be made by the Superintendent. This process includes as many as five (5) steps. Employees covered by this agreement may be disciplined for just cause in the following ways:

1. Informal contact (site record) - Initial minor infractions, irregularities or deficiencies shall first be privately brought to the employee's attention by the supervising administrator. Documentation of such meeting shall be maintained on worksite.
2. Verbal warning (site record) - If the conduct persists, the supervising administrator shall speak with the employee in private to issue a verbal

warning. The supervising administrator shall inform the employee of the basis for the verbal warning and, where appropriate, the steps the employee must take to prevent further disciplinary action. Written notation of the verbal warning shall be placed in the employee's personnel file. This notation shall not be used as the basis for further progressive discipline if no other disciplinary action occurs within twelve (12) months from the date of said warning unless the behavior for which the reprimand was issued originally is repeated.

3. Written Reprimand (School District record) - If said conduct continues, a written reprimand may be given to an employee. The written warning shall be dated and signed by the supervising administrator and shall include a complete description of the incident or problem, referring to specific times, dates, locations, personnel involved and rules violated. The written warning shall also describe the steps the employee must take to prevent further disciplinary action from occurring. The employee will be notified that further problems may result in more severe disciplinary action up to and including discharge. The written warning shall be given to the employee in private. The employee shall sign the original reprimand which will not necessarily imply that the employee agrees with the contents of the written warning, but only that the employee received it. The written warning shall not be used as the basis for further progressive discipline if no other disciplinary action occurs within twelve (12) months from the date of the written warning unless the behavior for which the reprimand was issued originally is repeated. Performance Improvement Plan may be considered at this step of the progressive disciplinary process.
4. Suspension With/Without Pay - The Superintendent has the authority to suspend employees with pay, or without pay upon recommendation to the Board. A notice of suspension shall be issued to the employee in writing, dated, and signed by the Superintendent. The written notice shall contain a reasonably complete explanation of the conduct or performance that is the reason for the suspension and the steps the employee must take to prevent further disciplinary action.
5. Termination - In those situations where the progressive disciplinary steps have not resulted in modification of the identified behavior, or where the employee commits a serious infraction, the employee may be terminated from employment. A termination must be made by recommendation of the Superintendent to the Board.

9.08

The Board shall reimburse teachers for damage to clothing, dentures, eyeglasses, prosthetic devices, or artificial limbs where such damage occurs as a result of:

1. breaking up a fight
2. protecting students or other employee(s) from physical harm or injury
3. assault and/or battery occurring on him/her suffered in the course of the legal performance of his/her assigned duties.

Such reimbursement shall not exceed the replacement cost nor be paid when the above loss is reimbursable from other sources.



9.08-1

Teachers will be reimbursed for any out of pocket expenses, up to a maximum of \$500.00 employee deductible, due to vandalism to their personal vehicle occurring on School District property, provided such loss is not covered by personal insurance or reimbursed from other sources. Cases of vandalism shall be reported to an administrator as soon as the damage is discovered. If an administrator requests a police report, the teacher shall comply. Every effort will be made to reimburse teachers within sixty days of submitting the required paperwork.  
(08/21/01)

9.09

School Board members, in response to complaints about individual teachers in open School Board meetings, shall initially refer these matters to the Superintendent.

9.10 In any case of intimidation, assault, battery, abuse, or threat with bodily harm by an individual or group upon a teacher in the course of his/her assigned duties, the Board shall provide legal counsel to advise the teacher of his/her rights and obligations with respect to such intimidation, assault, battery, abuse or bodily harm, and shall promptly render assistance necessary to the teacher in connection with handling of the incident by law enforcement and judicial authorities. Teachers shall immediately report any such incidents to their principal.

9.10-1 Employee Assault and/ or Battery

When an employee is assaulted or battered while in the line of duty, the work site shall maintain a record of the incident. The work site shall provide a copy of all School District reports to the employee as soon as possible. It is the employee's right to notify law enforcement and pursue charges as provided under Florida law.

9.11 No teacher shall be required to transport students in his/her personal automobile.

A teacher shall obtain prior written authorization from the building principal in order to use his/her personal automobile for transporting students.

9.12 Bomb Threats

Bomb threats shall be handled in accordance with the School District's and school's emergency management plan. No teacher shall be asked or required to search for a bomb or be disciplined for refusing to search for a bomb. (11/07/07)

9.13 First Aid

The Board will provide, in each school site, properly trained personnel, and the equipment necessary to ensure proper first aid treatment for teachers and students. The Board will facilitate a CPR course and invite at least one (1) employee from each worksite.

9.14 The Board shall actively assist in the criminal prosecution of any person who abuses any member of the teaching staff on school property during the teaching day or in the presence of the pupils at a school activity, or any person not otherwise subject to the rules and regulations of the Board who creates a disturbance in the classroom of a teacher.

9.15 ESE teacher aides shall not be utilized for anything other than serving students in his/her specific assignment unless mutually agreed upon by the supervising teacher and administration.

9.16 The administrator will assist teachers in reporting suspected cases of abuse, abandonment, or neglect, as it relates to employment, to DCF and law enforcement in compliance with School District policy.

## ARTICLE X: LEAVES

### 10.01 LEAVES OF ABSENCE

A leave of absence is permission granted by the Board for an employee to be absent from duty for a specified period of time with the right to return to employment on the expiration of leave. Any absence of a member of the bargaining unit from duty shall be covered by leave duly authorized and granted. Leave shall be officially granted in advance and shall be used for the purposes set forth in the leave application. Any request that leave be granted retroactively shall be denied except in the case of leave for sickness or other emergencies, in which case leave shall be deemed to be granted in advance provided prompt report is made to the proper authority.

### 10.02 SICK LEAVES

10.02-1 Each full-time teacher shall receive four (4) days of sick leave as of the first day of employment of the current contract year, and thereafter shall be credited with one (1) additional day of sick leave at the end of each month of employment to a maximum of ten (10) days for ten (10) month teachers, eleven (11) days for eleven (11) month teachers, and twelve (12) days for twelve (12) month teachers. Teachers returning from sick leave shall be returned to the same school assignment and position held before the leave.

10.02-2 The total unused portion of the annual sick leave shall be permitted to accumulate indefinitely.

10.02-3 Sick leave days accumulated by a teacher prior to a leave of absence shall be credited to the teacher upon return.

10.02-4 Annual and accumulated sick leave days may be used for either personal illness or emergencies as defined below:

- (1) Personal illness of the teacher
- (2) Death or illness of father, mother, brother, sister, husband, wife, child, other close relative, or member of his/her own household.
- (3) Sick leave may be used for maternity reasons upon verification of pregnancy by a statement to the Superintendent from a licensed physician.

10.02-5 Teachers can transfer sick leave into this School District, from another school district in Florida, equal to the amount that they earn in this School District.  
(08/21/01)

Teachers formerly employed in Osceola County shall have any accumulated sick leave reinstated upon reemployment. The reinstated leave shall be reduced only to the extent that the number of days used in another school district exceeds the number earned in that school district.

10.02-6 Employees' Voluntary Sick Leave Bank

I. MEMBERSHIP

Any full-time employee of the Board, having been employed by the School Board for at least one (1) year and having at least ten (10) days accrued sick leave by the end of September of each year (inclusive of four (4) days sick leave advanced), may enroll in the sick leave bank by voluntarily contributing one (1) sick day to the Bank. The enrollment shall be opened each year during the months of September and February only. Employees on leave returning to service may join the Bank within ten (10) days of their employment if they meet all other criteria.

- (a) Enrollment must be made on the prescribed form furnished by the Personnel Department.
- (b) Any sick leave day contributed pursuant to this section shall be removed from the personally accumulated sick leave balance of that employee and shall not be returned except as provided in section IX.
- (c) Membership in the Sick Leave Bank shall be continuous from the initial enrollment until an individual member has withdrawn from the plan or has drawn the maximum allowed from the Bank [see VI (d)].

II. REPLENISHMENT CONTRIBUTIONS

If the Bank is depleted during a school year, members may be assessed up to a maximum of three (3) days per year.

III. ADMINISTRATION AND GOVERNANCE

- (a) A Personnel Department Committee will administer the Sick Leave Bank and will determine the validity of claims against the Bank.
- (b) The Personnel Department will make available an annual report of usage of the Bank to the School Board and to Participating members.
- (c) Appeals shall be handled by the Superintendent who will establish a five member Appeals Committee, representative of both Association and management for the purpose of settling any dispute arising from claims against the Bank. The Committee will be comprised of two members from the OCEA appointed by the President and two members appointed by the Superintendent, and one Non-Instructional person mutually agreed upon by the Association President and the Superintendent. This Appeals Committee shall be the final authority on all disputes or interpretation involving eligibility for benefits.

#### IV. ELIGIBILITY

In the event of a serious personal illness, accident, or injury of which the employee has no control, causing a participating employee to be absent from work for an extended period, the employee may receive paid leave as follows:

- (a) All accumulated sick leave of the employee must first be expended, followed by a leave, not charged to sick, of five (5) workdays per incident.
- (b) Applications must be made to the Personnel Department including a statement from a doctor attesting to the member's extended illness, accident, or injury. The statement must certify:
  - 1. The nature of the illness, accident, or injury
  - 2. That in the event of an operation, it is absolutely necessary and could not reasonably be delayed until a break in the employee's duty schedule.
  - 3. The probable date the member would be able to return to work.
- (c) Application must also provide permission to investigate medical records and either information needed for review or appeal.
- (d) A participating member shall not be eligible to use sick leave from the Bank if the employee is on leave for injury or illness in the line of duty, worker's compensation, or on medical retirement.

#### V. BENEFITS

- (a) All cases will be reviewed by the Sick Leave Bank Approval Committee when each twentieth (20th) day of benefits had been reached up to the maximum amount allowable. At this time, the Committee may request additional medical certification. In addition, at this time, any sick leave, which may have been accrued by the participant, must then be used before resumption of drawing from the Sick Leave Bank.
- (b) Upon approval of application, a member will be allowed to draw up to a maximum of forty (40) paid sick leave days from the Bank, provided there remains sufficient leave days in the Bank.
- (c) The employee shall not have to pay back in any manner the number of days used from the Sick Leave Bank except as outlined in the Section (VII) below.
- (d) In the event a member draws from the Sick Leave Bank, that individual membership shall be suspended from the Bank membership after drawing all days authorized from the Bank. Such individuals may reinstate membership by meeting qualifications in section (I) above.

VI. PARTICIPATION ABUSE

Alleged abuse of the Sick Leave Bank shall be investigated by the Personnel Department. If an employee is found to have abused the use of the Sick Leave Bank, the employee shall repay all sick leave credit (in dollars) drawn from the Sick Leave Bank and after review by the Appeals Committee be subject to such other disciplinary action as determined by the School Board.

VII. WITHDRAWAL FROM PARTICIPATION

Any participating employee who wishes to withdraw from participation in the Sick Leave Bank may do so and withdrawal will be effective immediately upon receipt by the Personnel Department of written notification of the employee's intent to withdraw. Any previously contributed sick leave will become the property of the Sick Leave Bank.

VIII. DISCONTINUANCE OF SICK LEAVE BANK

If it becomes necessary to terminate the Sick Leave Bank, unused sick leave in the Bank will be distributed in the following manner:

- (a) Each member will receive an equal share of the unused days to be credited to his personal accumulated sick leave account. (08/21/01)
- (b) Any balance left will be disposed of at the sole discretion of the Board.
- (c) In no instance will the days credited back to members be greater than the number remaining in the Bank.
- (d) Any member joining this Sick Leave Bank acknowledges that the limits of liability for any challenge to the Appeals Committee's decision are limited to the number of days the individual contributed to the Bank.

10.03                    ILLNESS-IN-LINE-OF-DUTY LEAVE

Any teacher shall be entitled to illness-in-line-of-duty leave when he/she has to be absent from duties because of a personal injury received in the discharge of duty or because of diagnosed illness from any contagious or infectious disease contracted in school through which direct contact has been substantiated. Leave shall be authorized for a total not to exceed ten (10) days per year. However, in the case of sickness or injury occurring under such circumstances as in the opinion of the School Board warrants it, additional emergency sick leave may be granted out of local funds for such term and under such conditions as the School Board shall deem proper. Use of such leave shall result in no reduction of the teacher's accumulated sick leave, and shall be with full pay. The Board shall also provide Worker's Compensation insurance for all teachers for properly reported injuries received in the discharge of their duties. (11/06/07)

10.04                    LEAVE FOR PERSONAL REASONS

Teachers shall be granted six (6) days of leave for personal reasons with pay per school year. Since Summer School is an extended portion beyond the regular school year, the use of personal leave shall be limited to one (1) day of the personal days in the contract.

10.04-1                Notification of leave for personal reasons shall be made in advance.

10.04-2                The applicant's reason for taking leave for personal reasons shall be to state that he is taking it under the provisions of this Contract.

10.04-3                Leave for personal reasons shall be charged to sick leave when used under this part.

10.05                    MATERNITY LEAVE

Maternity leave not to exceed one (1) year without pay and shall be granted following request by the employee. A pregnant teacher shall have the option of:

1.        electing to take maternity leave
2.        continuing to work until certified by a physician as being unable to perform her duties, at which time accrued sick leave will be granted, and the employee electing such leave shall return to work as soon as physically able.

10.05-1                A teacher returning to active employment from maternity leave when the leave has not been charged entirely to sick leave, shall immediately be assigned to the same position held at the time the leave commenced if said position is available. If the position is not available, the teacher will be reassigned to the first available position for which the teacher is qualified.

10.05-2                A teacher returning to active employment from maternity leave which has been charged entirely to sick leave shall immediately be assigned to the same position held at the time the leave commenced.

10.06            ADOPTIVE LEAVE

A teacher adopting a child six (6) years of age or less shall be entitled to adoptive leave without pay not to exceed one (1) year. A teacher returning to active employment from an adoptive leave shall be reassigned to the first available position for which the teacher is qualified.

10.07            JURY DUTY OR COURT WITNESS

10.07-1        A teacher shall be authorized to be absent from assigned duties and shall receive his regular salary plus court fees while serving as a witness in any job related court case. The teacher shall submit a copy of the subpoena or letter from either attorney in the case to the Superintendent. (11/06/07)

10.07-2        A teacher shall be authorized to be absent from assigned duties, and shall receive his regular salary plus court fees while serving as a juror in any court case. If notice of jury duty is received, the principal or Superintendent should be immediately notified in writing.

10.08            PROFESSIONAL DEVELOPMENT AND PROFESSIONAL LEAVE

10.08-1        PROFESSIONAL DEVELOPMENT LEAVE

A teacher shall be granted, upon application submitted ten (10) working days in advance and upon the prior approval of the Director of the Professional Development Department, one (1) or more duty days of Professional Development leave with pay for the purpose of visiting other schools or attending meetings or conferences of an educational nature and provided that the request is within the guidelines and budgetary confines of the Professional Development Plan. In an emergency, the ten (10) day provision may be waived by the Director of the Professional Development Department. School visitations shall be limited to two (2) days. (04/22/09)

10.08-2        PROFESSIONAL LEAVE

Teachers may request leave with pay during pre-planning or post-planning to attend class(es). Such leave shall not be unreasonably denied. The teacher shall provide documentation of acceptance and attendance for the class(es). (08/21/01)



10.08-3

ASSOCIATION PRESIDENT LEAVE

At the request of the Association, the Board agrees to release the duly elected president of the Association from his regular duties to serve as president for the term of his presidency and to serve as fiscal agent for the payment of his salary and fringe benefits, provided the Association reimburses the Board one hundred percent (100%) of any and all sums paid to or on behalf of said Association president. At the end of the term of his/her presidency, the president shall return to the position held at the time the leave began. The Association president shall not earn sick leave or annual leave, nor be covered by the Board Workers' Compensation Insurance during said term. The president may transfer any unused sick leave days accrued as president, provided daily attendance is documented by the OCEA president during the period served as president. It shall be the Association president's responsibility to assist in securing the requested transfer of sick leave credit from the Association. One day of sick leave may be transferred in for each day accrued upon return to Osceola School District, up to a maximum of 12 days per year. In case of extended illness or retirement, all withheld hours will be transferred immediately. The Association president shall be given credit on the salary schedule for the year(s) served as president. Reimbursement to the School District shall be on a monthly basis, upon receipt of invoice from the School District. (08/16/06)

10.09

PERSONAL LEAVE

10.09-1

A teacher may request personal leave without pay for a specified period up to one (1) year. The request shall be made in writing on the form prescribed by the Board. The leave must be approved by the teacher's immediate supervisor and the Superintendent or his designee before it is presented to the Board for approval. The request shall specify the time of the leave and the reason for the request. Personal leave without pay may be requested for but not limited to:

- (1) Leave to serve in the armed services.
- (2) Leave for academic study.
- (3) Leave for serving in the Peace Corps.
- (4) Leave for child-rearing (for natural or adopted child).
- (5) Leave for child-bearing.
- (6) Leave to run for or serve in an elected office.
- (7) Leave to serve as an officer in the Florida Education Association or its national affiliate. (08/21/01)
- (8) Leave to participate in exchange programs in other school districts, states, territories, or countries.

10.09-2

The request for personal leave without pay will be approved only if the teacher's immediate supervisor, the Superintendent, and the Board are satisfied that the instructional needs of the School District can be met.

10.09-3 A teacher on personal leave without pay may maintain coverage in the following employee benefit programs provided the teacher pays the full cost on a monthly basis in advance of the month due.

- (1) A teacher on personal leave without pay may remain an active participant in the employee's retirement system by contributing thereto the amount necessary to continue as a member on leave, subject to the provisions of the retirement system of which the teacher is a member.
- (2) A teacher on personal leave without pay may maintain coverage in group insurance programs as provided in this contract provided the insurance carrier permits. The teacher shall pay the premiums for such insurance programs on a monthly basis in advance of the month due.

10.09-4 A teacher on personal leave without pay shall retain his/ her tenure status upon reinstatement into the school system.

10.09-5 Experience credit while on unpaid leave

- (1) A teacher on personal leave without pay may receive credit on the salary schedule for teaching experience.
- (2) A teacher on military leave shall be credited with up to four (4) years' experience on the salary schedule upon return to duty.
- (3) A teacher participating in an exchange program shall receive full credit on the salary schedule upon return to duty. (09/05/00)

10.09-6 Upon the expiration of personal leave without pay, the teacher will be placed in the first available position for which he/she is certified. Upon the expiration of a personal leave granted for a period of ten (10) working days or less, the teacher will be assigned to the same position held at the time the leave commenced.

10.09-7 A teacher wishing to return to work before the end of the requested leave should make his request to the Superintendent as soon as possible but at least ten (10) days before he wishes to return to work. The Board will make every effort to allow the teacher to return to work as soon as practicable.

10.09-8 No leave shall be granted beyond one (1) year. Automatic renewal of a personal leave without pay is not granted. It shall be the responsibility of the teacher on leave to request renewal by May 1. Personal leave without pay shall not exceed 24 months, except that, upon written request, the Superintendent may recommend that this provision be waived. Teachers shall be notified, in writing, of the above stipulations upon notification of leave approval.

10.10            SABBATICAL LEAVE

Sabbatical leave for study, research, educational travel or other such reason as approved by the sabbatical committee shall be granted by the Board to teachers who have four (4) or more years of service in Osceola County. Such leave shall be granted under the following conditions, upon the approval of the Board.

10.10-1            Such sabbatical leave shall be in recognition of significant service through teaching for the purpose of encouraging achievement, which contributes to the professional effectiveness in education of the members of the staff and the value of their subsequent service to the School District.

10.10-2            No more than one percent (1%) of the teachers who are eligible, rounded to the closest whole number, shall be granted sabbatical leave.

10.10-3            Sabbatical leave will be granted for one (1) full year at one-half (1/2) pay.

10.10-4            The Board will provide the full fringe benefits as are provided for all teachers under this Master Contract.

10.10-5            A sabbatical committee consisting of six (6) members, three (3) of whom are appointed by the Superintendent and three (3) of whom are appointed by the President of the Association, shall serve as a screening committee. Teachers serving on the Sabbatical Committee shall receive no less than five (5) days' notice of the Screening Committee Meetings.

(1)        Criteria to be considered by the committee in reviewing applications shall include need, area, and plan of study and/or travel, seniority and past contributions to the School District. A standard sabbatical leave form shall be developed by the Committee and shall be made a part of this Contract. In all cases, a teacher making application for his/her first sabbatical leave shall have preference over a teacher who has previously been granted a sabbatical leave from his county.

(2)        The committee shall nominate the candidate(s) for sabbatical leave to the Superintendent for his/her recommendation to the Board.

(3)        If more applications are received than are eligible for sabbatical leave, a list of alternates shall be established by the committee. This list shall be structured in order of precedence. Should any teacher granted a sabbatical leave by the Board decline his/her sabbatical leave due to a change in plans or lack of acceptance in a program, or other extenuating circumstances, the first alternate shall be notified and considered for sabbatical leave. This process will continue through the ranked order until all approved applications have been utilized.

10.10-6            The applications for sabbatical leave, including a plan of study and/or travel study, must be submitted to the Superintendent or his designee during the period of February 1 through March 31 preceding the year for which the leave is granted. Applicants will be notified no later than April 20 as to the disposition of their applications. A teacher receiving permission to take sabbatical leave shall inform the Superintendent in writing of intention to either accept or decline such leave.

Such notification shall be given no later than fifteen (15) calendar days after the applicant has been notified of approval for leave.

10.10-7 After July 1, the applicant cannot withdraw the sabbatical leave except under extreme hardship conditions. When such conditions do occur, the teacher involved shall be placed in any available position for which he/she is certified, or if no such position is available, he/she shall be placed in such position when it becomes available.

10.10-8 The Board agrees that, following termination of this leave, the teacher will be reassigned to the position held at the time of commencement of this leave, if available; provided, however, reassignment to a permanent instructional position shall be made only at the beginning of the school year, or the beginning of the second semester of a school year. In the event the Board is unable to reassign the teacher to the position held at the time of granting of the leave or to a similar position, then the teacher and the Superintendent may agree on a suitable position of employment for the purpose of both parties fulfilling their duties and obligations under this part; and if no such position can be agreed upon, then the teacher's future obligations as hereafter set forth shall be deemed to be waived by the Board. In defining the "same" or "similar" position of employment, the salary to be paid shall be that as currently stated in the salary schedule for that position in effect at the time whether the same be higher or lower than the salary being paid the teacher at the time of the granting of this leave. The teacher shall be considered to have gained one (1) year of teaching experience.

10.10-9 The teacher agrees that, upon termination of the sabbatical leave, he/she will return to the employment of the Board under the terms and conditions set forth above and shall remain in such employment for at least one (1) full school year. If the Board has not waived the obligation of the teacher to return to employment upon expiration of this leave and the teacher fails to do so, unless prevented by illness or physical disability, the teacher shall forfeit all rights and benefits to which said teacher would have been entitled or which has accrued during the period of this leave; and the teacher shall be required to repay the Board all sums paid during this leave for salary and all additional sums paid by the Board on behalf of the teacher including but not limited to contributions to retirement funds, FICA, insurance premiums, and other such similar expenditures incident to employment by the Board. In the event that a full year of service is not completed, such repayment of sabbatical benefits shall be on a pro-rata basis. In the event of the death of the teacher during the term of this leave, or prior to fulfilling any of additional obligations shall be deemed cancelled and all parties relieved of any further duties, obligations and liabilities created herein.

10.10-10 In the event it should become necessary for either party to take legal action against the other for collection of funds as provided under this sabbatical leave, the losing party shall pay all costs of such action, including reasonable attorney fees.

10.10-11 The individual contract between the teacher and the Board covering sabbatical leave shall be consistent with the provisions of this Contract.

## ARTICLE XI: ACADEMIC FREEDOM

- 11.01 The Board and the Association agree that Academic Freedom is a fundamental ingredient in the fulfillment of the goals and objectives of the Osceola County Public Schools and the parties acknowledge the need to protect employees from improper censorship or restraint. Therefore, teachers shall have all reasonable freedom within the limitations imposed by law, the State Board of Education regulations, and School Board rules, in the development and implementation of the curriculum, including the right to select useful and relevant materials and determine the class needs as they relate to the curriculum. However, this does not exclude the right and obligation of the principal or supervisor to reasonably question, consult with the teacher about same, and direct whenever necessary, within limitations imposed by law, State Board of Education regulations, and School Board rules and regulations.
- 11.02 Teachers shall be entitled to freedom of discussion without censorship, within the classroom, on all matters that are relevant to the subject matter and level of the students and within their area of professional competence and assignment.
- 11.03 Teachers shall notify the administration when they intend to inject or have injected into units subject matter that might be reasonably anticipated to be controversial.

## ARTICLE XII: TEACHER EVALUATION

12.01 Both parties agree that the Superintendent is charged by law to establish procedures for assessing the performance of duties and responsibilities of all instructional personnel. The overall purpose of this assessment shall be to improve the quality of instruction.

All teachers must be evaluated annually. The Classroom Instructional Employees' Evaluation System and Handbook and the Non-Classroom Instructional Employees' Evaluation System and Handbook shall be online. The School District shall provide one (1) hard copy of The Classroom Instructional Employees' Evaluation System and Handbook and the Non-Classroom Instructional Employees' Evaluation System and Handbook per each instructional employees' work site.

12.01-1 All teachers shall be oriented annually to all assessment procedures and observation forms during the first twenty (20) days of teaching. Assessment procedures and observation forms shall also be uniformly and fully explained in the appropriate evaluation handbook, which shall be available to employees online (e.g., link in Appendix H-1 and H-2).

12.02 The assessment process will reflect those concepts and indicators developed by the Evaluation Subcommittee and included within the appropriate evaluation handbook.

Statement(s) from a teacher who disagrees with the evaluation will be permitted. Teachers will have ten (10) working days to prepare a written response to their assessment. The teacher's response shall be attached to the assessment and become a permanent part of the personnel file as provided by Statute.

12.03 The links to the appropriate webpages on the School District website for the evaluation forms, Professional Improvement Plan, Instructional Employees' Evaluation Handbook, Non-Classroom Instructional Employees' Evaluation Handbook, and the Individual Professional Growth Plan forms are found in Appendix G-1, G-2, H-1, H-2, and I, respectively.

12.04 It shall be the responsibility of the administrator to assess the teacher's performance and to keep the teacher informed as to his/her assessment.

12.05 It shall be the responsibility of the administrator to identify when a teacher requires the assistance of a Professional Improvement Plan for the purpose of improving performance deficiencies. The administrator shall review with the teacher the observations and any other identified performance deficiencies that support the need for a Professional Improvement Plan. The teacher and the principal will work together to identify and determine specific strategies for improving those performance deficiencies. The teacher and administrator will also work together to establish appropriate timelines for review and completion of the strategies. The teacher shall be responsible for completing the resulting Professional Improvement Plan.

An improvement plan may be initiated without completion of the formal assessment instrument through observation or data collection.

12.06 Teachers will be notified of the time frame during which formal observations will occur. All probationary teachers shall receive an observation within the first forty-five (45) teaching days. A teacher may request and shall be granted a conference with the administrator conducting an observation prior to the observation.

12.07-1 A teacher may request in writing and shall be granted an additional observation by a trained observer mutually selected by the teacher and the school principal. Said observation shall be included as an official part of the evaluation.

12.07-2 A teacher using the Non-Classroom Instructional Personnel Evaluation (NCIPE) for evaluation purposes may request in writing and shall be granted an additional review of his or her documentation by a trained observer mutually selected by the teacher and the school principal.

12.08 A teacher's non-participation in non-supplemented activities outside of the teacher's regular working day shall not be a consideration in teacher evaluation.

12.09 Section 1012.34(5), Florida Statutes, requires the Superintendent to notify the department (Florida Department of Education) of any instructional employee who receives two (2) consecutive "Unsatisfactory" final summative evaluation ratings.

The instructional employee's administrator shall notify the Superintendent of the unsatisfactory performance of any teacher consistent with Section 1012.34, Florida Statutes, and its amendments. An instructional employee may be reported if the instructional employee received at least one (1) "Unsatisfactory" final summative evaluation rating. The instructional employee shall receive a copy of any such notice. Prior to reporting any instructional employee for unsatisfactory performance to the Superintendent, the instructional employee's administrator or the instructional employee's assistant administrator, in accordance with the procedure outlined in Section 1012.34, Florida Statutes, shall have:

- (a) Observed and documented performance deficiencies.
- (b) Completed an evaluation of the instructional employee with a final summative evaluation rating of "Unsatisfactory." (11/18/09)
- (c) Completed a Professional Improvement Plan with the teacher, which included specific performance deficiencies and documented the assistance provided.

12.10 All teachers working in summer school may be assessed using the appropriate evaluation system.

12.11 The Superintendent shall provide written notification to any instructional employee in a school graded "D" or "F" by the state and/ or a corrective action school of any potential performance concern. The instructional employee shall have the opportunity to meet, discuss, and provide additional documentation regarding any such concern prior to a final determination by the Superintendent.

12.11.1

Any incident or information concerning an instructional employee that might result in a final summative evaluation rating of less than “Effective” on the appropriate evaluation form shall be brought to the attention of the instructional employee at the time the incident occurs or the information becomes available.



### **ARTICLE XIII: POLITICAL ACTIVITY**

#### **13.01**

All teachers shall have entire liberty of political action when not engaged actively in their teaching duties, provided such action is within the laws of the United States of America and the State of Florida; and further provided that such action does not impair their usefulness as a teacher. (08/21/01)

## ARTICLE XIV: CLASS SIZE

### 14.01

The Board and the Association recognize the right of the Board to employ personnel to staff positions in the instructional program, and that the instructional program is influenced by class size and the ratio of adults to students working directly in the instructional program. Although grade enrollment and subject registration may result in uneven class sizes within schools and grade levels, every effort must be made to ensure that the student-teacher ratio within classes falls within state guidelines and maintains a safe and educationally effective environment.

## ARTICLE XV: FRINGE BENEFITS

- 15.01 The Board shall provide for teachers a fully paid group life insurance plan which shall pay the teacher's designated beneficiary an amount equal to the teacher's annual salary rounded up to the next higher thousand in the event of death, and in the event of accidental death or dismemberment, a sum not less than twice that amount. There shall be a provision for the purchase of additional insurance coverage to be paid by the teacher. In addition, the Board shall make available through payroll deduction, life insurance for each dependent at the teacher's expense. This insurance shall be with the approved carrier.
- 15.01-1 The Board shall provide double life insurance, fully paid, for any teacher at or above step 10 on the salary schedule.
- 15.02 The Board will annually provide a fully paid individual major medical plan to all full-time teachers. The Board will also make available major medical benefit plan(s) at an additional cost above the fully paid Board contribution for individual coverage.
- Teachers, who fill half or more but less than full-time positions, shall annually receive Board half-paid health insurance. (01/05/11)
- If a teacher's regular employment ends during the course of the twelve month period of the plan, the benefits will end on the teacher's last workday of that active employment. However, if the teacher successfully completes their contract year as evidenced by reappointment, the coverage will continue through the day prior to the start of the work calendar for the new school year. The teacher may continue these benefits in accordance with the COBRA law by paying the premium. The full annual premium cost to the Board for the group health insurance package shall be considered a vital part of the teacher's compensation. The full amount of premium increase from year to year shall be considered as a benefit increase in lieu of a salary increase deducted from dollars available for salary increases.
- 15.02-1 Specific benefits shall be as delineated in "The School District of Osceola County Florida Medical Indemnity Plan Document" and shall be available through the Risk Management Office. The plan summary, including "Coverages" and "Exclusions/Limitations," will be provided to every teacher. The Association and the individual teachers shall be notified prior to any plan changes. The insurance carrier shall be decided upon by the Board.
- 15.02-2 Dependent coverage shall be available at the expense of the teacher. Where two members of the same family are employed by the School District, the total amount paid for the spouse shall be credited toward the cost of dependent coverage. (08/18/04)
- 15.02-3 Employees may request that physicians be added to the plans(s) through the insurance committee; however, it is understood the network provider makes the determination.

- 15.02-4 When a teacher chooses to participate in a health plan, the teacher may choose any of the employee paid dental plans available for their dependents. (08/18/04)
- 15.02-5 Changes in the plan document shall be subject to the approval of the Bargaining Leadership Team no later than June 30. (04/22/09)
- 15.03 The Board will make available to teachers, disability benefits, an indemnity dental insurance plan and vision insurance plan through payroll deduction at the teacher's expense, provided that the required minimum number of employees enroll. The Board shall reserve the right to cancel when enrollments drop below minimum levels required by the carrier. The disability insurance plan, dental plan, and carrier shall be decided upon by the Association and the Board jointly. (08/18/04)
- 15.04 The Board shall provide general liability protection for teachers at the same coverage limits as provided to all other employees. The Board shall make every attempt to purchase the maximum coverage available.
- 15.05 The Board will continue to provide payroll deductions to the teacher, for all tax deferred annuity programs that comply with current IRS regulations and recommended monitoring procedures that limit the Board's liability. In order to limit that liability, approved Vendors will be required to (1) provide the Plan Administrator with monthly electronic data files necessary for effective recordkeeping and/or information sharing and (2) agree to offset the employer's plan administration expense per month per participant. Failure to comply with the requirements outlined above and companies with on-going administrative problems will be subject to removal from the approved Vendor listing. It is further agreed by both parties that there will not be a minimum number of participants required. (04/22/09)
- 15.06 A teacher who is authorized by the Superintendent or his designee to use his own automobile in pursuance of assigned duties shall be reimbursed at the maximum accepted mileage rate established and recommended by Florida Statutes.
- 15.07 Telephones will be made available at all schools. The location of such phones shall be such as to insure privacy of conversation as much as possible. Cell phone usage and personal calls shall not interfere with direct instruction and assigned supervisory responsibilities. (08/16/06)
- 15.08 Terminal pay for accumulated sick leave will be provided to teachers at normal retirement or to his beneficiary if service is terminated by death. The amount of such terminal pay shall be determined as follows:
- (1) During the first three (3) years of service, the daily rate of pay multiplied by thirty-five (35) percent times the number of days of accumulated sick leave.
  - (2) During the next three (3) years of service, the daily rate of pay multiplied by forty (40) percent times the number of days of accumulated sick leave.
  - (3) During the next three (3) years of service, the daily rate of pay multiplied by forty-five (45) percent times the number of days of accumulated sick leave.

- (4) During and after the tenth (10th) year of service the daily rate of pay multiplied by fifty (50) percent times the number of days of accumulated sick leave.
- (5) For teachers having served a minimum of thirteen (13) years in Osceola County, the daily rate of pay will be multiplied by 100% times the number of days accumulated sick leave.

15.09 The parties agree to participate in a mandatory plan for all teachers to shelter their sick leave pay out at retirement in accordance with IRS regulations. Retirees shall have the option to withdraw their sheltered sick leave pay out without individual financial loss. (03/20/00)

15.10 Twelve (12) Month Personnel.

Instructional personnel who are employed on a twelve (12) month contract may accumulate vacation as follows:

- A. One (1) day for each month of service for those employed by the Board less than (5) active service years.
- B. One and one-half (1 1/2) days per month of employment per year for those employed five (5) active service years or more by the Board.
- C. Earned vacation leave shall be credited at the end of the month. An employee earning pay for at least seventy-five percent (75%) of the workdays in the month shall be treated as earning benefits for a month of employment.
- D. At the time of retirement or separation of employment, unused vacation leave shall be paid as terminal leave pay. Personnel in positions earning vacation leave who transfer or are assigned to positions that do not earn vacation leave may receive payment for unused vacation at time of transfer or reassignment.
- E. Vacation shall not be taken until it is earned; however, 50% of the annually earned vacation must be used annually.
- F. Vacation time shall be scheduled with the approval of the administrator so that there will be a minimum of disruption in the operation of the school system.

15.11 Teachers may attend all county school activities free of charge. The Board shall make available to each teacher an individual identification card. Teachers retiring from Osceola County shall be issued a permanent activity card entitling them to attend all county school activities free of charge.

- 15.12 Off-street parking will be provided for teachers at each school whenever practicable.
- 15.13 Teachers retiring from Osceola County shall be allowed to remain as participants in-group health and life insurance programs covered by the Agreement until at least age 65. In accordance with federal law, at age 65, retirees will be required to enroll in Medicare Part B, the health insurance will become secondary to Medicare, and life insurance may be converted to an individual policy or keep the \$10,000 policy. Teachers choosing to remain as participants shall be required to reimburse the Board for the premium in advance of the due date according to the schedule of due dates provided by the Superintendent. (04/22/09)
- 15.14 The Board will consider requests for the purchase of early retirement annuities qualified by IRS regulations in accordance with Florida Statutes and Board rules.
- 15.15 The Board shall provide teachers with access to all qualifying insurance deductions in accordance with IRS Section 125.

## ARTICLE XVI: PROFESSIONAL COMPENSATION

16.01 Professional compensation for teachers during the term of this Agreement shall be set forth in the Appendices, which are attached to and made a part of this Contract.

16.02 Teachers shall be paid according to the salary schedule and shall receive years of experience subject to the following criteria:

1. a. Credit for Teaching –

Credit on the salary schedule shall be given for all years of experience for teaching in other schools, including college teaching. This provision shall not be interpreted or applied to reduce any previously granted experience to presently employed teachers or to grant additional experience to current teachers. Ninety-nine (99) teacher workdays in any one (1) regular school year shall be considered as one (1) year of credit. "Teaching" experience shall apply to equivalent instructional school experience (i.e. guidance, media specialists, administration). Half time teaching shall be combined for salary credit, i.e. two (2) one-half (1/2) years or two (2) half-time years equal one (1) year of experience. (08/21/01)

(1) Private - Parochial - Charter Credit - Credit for teaching experience in private, parochial and charter schools will be granted to those who taught in schools accredited by their respective accrediting associations as recognized by the Osceola School Board providing the teacher held a four (4) year degree and is eligible for Florida certification. (08/21/01)

(2) Outside United States - Credit for teaching experience outside the United States will be granted to those in international schools accredited by their respective accrediting associations as recognized by the Osceola School Board and who are eligible for Florida certification. (08/21/01)

1. b. Experience Verification –

Teachers shall be paid for zero (0) years' experience until such time as verification for experience is received by the Board. Verification of experience must be received by the Board within one year from the date of hire. Any payment of back salary shall be made at the next payroll period and shall be paid retroactively to the first day of the fiscal year in which verification of experience is received. (09/18/02)

Effective 07/01/02

1. c. Retired Educators/ DROP

(1) After 6/30/2010, a teacher who requests a DROP extension that is granted will be extended at experience level 5 (and if extended thereafter will be extended at incremental levels).

(2) Teachers who are receiving retirement benefits under a public or private retirement system who are hired (or rehired following retirement or DROP completion) will be granted up to a maximum of five (5) years' experience on the salary schedule for years of experience that are not included in the years of experience for which they are receiving retirement benefits. Teachers rehired after having completed any extended drop will be credited for all years of extended drop up to a maximum of eight (8) years' experience credit. (11/18/09)

2. Salary Adjustment

Salary adjustments shall be made for completion of advanced degrees upon receipt of an official transcript. The effective date of the adjustment will be the first day of employment during the school year or the date the advance degree was earned, whichever comes later. (09/05/00)

3. Work Experience

a. A maximum of ten (10) years of work experience, excluding those years required for certification, shall be granted as salary credit in lieu of any teaching experience outside Osceola County, for those teachers in positions requiring work experience for certification. This provision is effective for those teachers employed by Osceola District Schools for the first time after July 1, 2001, and shall not be interpreted or applied to grant additional experience to teachers employed prior to the 2001-2002 school year. (08/21/01)

b. Guidance Counselors, Media Specialists, Speech Pathologists, Audiologists and Teachers for the Hearing Impaired may receive one (1) year of credit on the salary schedule for each year of experience for a maximum of ten (10) years of experience in a work area specifically related to their assignment provided the position required a four year college degree at the time the work was performed. This provision is effective for those teachers employed by Osceola District Schools for the first time after July 1, 2001, and shall not be interpreted or applied to grant additional experience to teachers employed prior to the 2001-2002 school year. (08/21/01)

c. A maximum of two years credit on the salary schedule shall be granted to teachers serving in an instructional capacity in the Peace Corps provided the teacher was certified with a four (4) year degree at the time of teaching and if the school was accredited by a state, regional, or governmental accrediting agency.



4. Military Experience

If an individual's teaching career is interrupted by military service, up to four (4) year's salary credit shall be granted, however no military experience for which a teacher is receiving retirement benefits shall be applied as year's credit on the salary schedule. Verification of such experience must be received by the Board within one (1) year from date of hire. (11/07/07)

5. Teachers shall be paid at the beginning step of the Bachelor's salary schedule until a valid teaching certificate has been filed with the Board. Upon receipt of the official transcript, the Board shall adjust the salary to the beginning of said teacher's current employment. Payment of back salary shall be included in the next payroll check. (08/21/01)
6. Teachers assigned as speech language pathologists who have verified an earned Master's Degree (Article XVI Section 16.02 (2)) and a Certificate of Clinical Competency (CCC) shall qualify to be placed on the Specialist's salary schedule. Salary adjustment shall be made upon registration with Personnel of the official certificate. The effective date of the adjustment will be the first day of employment during the school year or the date the Certificate was earned, whichever comes later. (08/21/01)
7. After their initial placement on the instructional employees' salary schedule, JROTC Instructors shall be eligible for the same Performance Pay increases as those negotiated for classroom teachers. Pursuant to Sections 1012.22, Florida Statutes, those employees hired prior to July 01, 2011, shall be eligible to receive the same salary increase as negotiated for instructional employees on the grandfathered pay schedule. Those employees hired on or after July 01, 2011, shall be eligible to receive the same salary increase as negotiated for instructional employees on the performance pay schedule.
8. After their initial placement on the instructional employees' salary schedule, Occupational Therapists shall be eligible for the same Performance Pay increases as those negotiated for classroom teachers. Occupational Therapists shall also maintain their license from the State of Florida as a condition of their employment. Pursuant to Sections 1012.22, Florida Statutes, those employees hired prior to July 01, 2011, shall be eligible to receive the same salary increase as negotiated for instructional employees on the grandfathered pay schedule. Those employees hired on or after July 01, 2011, shall be eligible to receive the same salary increase as negotiated for instructional employees on the performance pay schedule.
9. After their initial placement on the instructional employees' salary schedule, Physical Therapists shall be eligible for the same Performance Pay increases as those negotiated for classroom teachers. Physical Therapists shall also maintain their license from the State of Florida as a condition of their employment. Pursuant to Sections 1012.22, Florida Statutes, those employees hired prior to July 01, 2011, shall be eligible to receive the same salary increase as negotiated for instructional employees on the grandfathered pay schedule. Those employees hired on or after July 01, 2011, shall be

eligible to receive the same salary increase as negotiated for instructional employees on the performance pay schedule.

10. After their initial placement on the instructional employees' salary schedule, Social Workers shall be eligible for the same Performance Pay increases as those negotiated for classroom teachers. Social Workers shall also maintain their Clinical Social Workers license from the State of Florida as a condition of their employment. Pursuant to Sections 1012.22, Florida Statutes, those employees hired prior to July 01, 2011, shall be eligible to receive the same salary increase as negotiated for instructional employees on the grandfathered pay schedule. Those employees hired on or after July 01, 2011, shall be eligible to receive the same salary increase as negotiated for instructional employees on the performance pay schedule.

16.03 Payment of a teacher's service beyond the regular workday shall be at the professional hourly rate unless specifically noted otherwise. The professional hourly rate shall be rate per day of the teacher divided by the number of hours in the workday.

16.03-1 Provided a temporary employment contract is submitted that shall stipulate which class is being taught, teachers may teach an additional period during their normally scheduled workday in lieu of their planning period. In such situations, the worked planning period will be added to extend the length of their normally scheduled workday and must be completed at a School District worksite. Additional compensation will be calculated at their daily rate of pay. (01/05/11)

16.04 Vocational experience (not teaching experience) may be allowed on a year-to-year basis to vocational education teachers for the type of occupational experience approved for certification to a maximum of ten (10) years for all vocational teachers excluding years for which one is receiving retirement benefits. (11/18/09)

16.05 Vacant salary supplement positions listed in Appendix C shall be listed in the weekly Vacancy Posting and shall first be offered to teachers in the bargaining unit. Other regularly employed personnel in the School District may be afforded the opportunity to receive a supplement if such positions are unfilled. If coaching positions remain unfilled, individuals from the community who meet employee requirements may receive supplements. If a teacher resigns or separates employment for any reason before completing the duties required to receive the supplement, an adjustment shall be made on the last paycheck. If the teacher had completed all the requirements for the supplement, the unpaid balance shall be included in the last paycheck.

16.06 The Board will determine which system of pay, either semi-monthly or bi-weekly, will be used for the School District.

16.07-1 Summer session paychecks shall be paid on the extra pay schedule and shall be paid no later than fifteen (15) days following the last day of the summer session. (08/17/05)

16.07-2 Errors in teacher payroll checks shall be reported promptly to the payroll department. Errors in teacher payroll checks shall be corrected no later than the next paycheck except that an error in the last paycheck shall be corrected within ten (10) working days of notification to the payroll department.

16.07-3 Teachers shall receive retroactive pay to the beginning of the contract year for all adjustments in the salary schedule, including OPS contracts.

16.07-4 Upon ratification of this contract, the newly negotiated base salary will be implemented as soon as possible, not to exceed two pay periods.

All teachers shall receive the retroactive pay due from their base salary as soon as possible, not to exceed sixty (60) School District workdays of ratification of this contract.

16.08

(1) The Board shall provide direct deposit of regular salaried paychecks. Enrollment is open throughout the year. Beginning with the second paycheck in January 2010, all teachers shall be provided direct deposit of their regular salaried paychecks. The School District will maintain a list of financial institutions that will work with teachers without a bank account to establish an account. In lieu of printing paychecks/stubs, the School District will provide check/salary information electronically through the Employee Portal. (11/18/09)

(2) All payroll deductions and frequency for insurance shall be determined by the Board. Tax deferred annuity deductions in income shall be made available on all regular salaried paychecks and shall be in accordance with written deduction authorizations.

16.09 Summer school teachers shall be paid the same daily rate of pay as received in the preceding regular ten (10) month term. The teacher workday shall consist of

no more than seven and one-half (7 1/2) hours which will include proportional time for duty free lunch, planning, and other non-instructional parts of the schedule.

16.10 The salary for part-time homebound teachers who are regularly employed certificated teachers, during the term of this Agreement shall be the professional hourly rate.

16.11 If the projected unrestricted revenue per weighted student for the general fund is less than the projected costs to implement full step, then the parties understand that full step will not be granted and will negotiate for any potential salary increase. If those conditions exceed the projected costs to implement the full step, the step shall be paid and retroactively to the beginning of the employee's contract year along with any other potential increases agreed to through the collective bargaining process.

16.12 Job sharing between two or more teachers will not increase or decrease the cost of a normal teaching unit. Refer to Appendix B for guidelines. (08/21/01)

16.13 The parties agree to develop mutually a performance pay plan, including a specified amount of program funding, to comply with Florida Statutes. (04/22/09)

16.14 Osceola Virtual School (Professional Compensation) – A base salary of \$500 [e.g., up to two (2) different courses], \$250 for each additional course and \$100 per student's successful completion of ½ credit to be paid within 30 calendar days at the end of the Osceola Virtual School semester.

## **ARTICLE XVII: MANAGEMENT RIGHTS**

### 17.01

It is the right of the public employer to determine unilaterally the purpose of each of its constituent agencies, set standards of service to be offered, and exercise control and discretion over its organization and operations. It is also the right of the public employer to direct its employees, take disciplinary action for proper cause, and relieve its employees from duty because of lack of work or for other legitimate reasons, provided, however, that the exercise of such rights shall not preclude employees or their representatives from raising grievances, should decisions on the above matters have the practical consequences of violating the terms and conditions of any collective bargaining agreements in force, or civil or career service regulations.

## ARTICLE XVIII: CONTINUITY OF OPERATIONS

### 18.01

Both parties recognize the desirability of a continuous and uninterrupted program during the normal school year and the avoidance of disputes that threaten and interfere with such operations. The Association agrees that it shall not authorize, sanction, condone, or engage in any strike as defined in Florida Statutes. (08/21/01)

## ARTICLE XIX: MISCELLANEOUS

- 19.01 This agreement shall constitute the full and complete commitments between both parties and may be altered, changed, added to, deleted from, or modified only through the voluntary, mutual consent of the parties in a written and signed amendment to this Agreement.
- 19.02 Should any provision of this Agreement be declared illegal by a court of competent jurisdiction or as a result of state or federal legislation, said provisions shall be automatically modified by mutual agreement of the parties to the extent that it violates the law, but the remaining provisions shall remain in full force and effect for the duration of this Agreement if not affected by the deleted provision.
- 19.03 Within 45 days of ratification of this agreement, the Board, at its expense, shall print annually one hundred (100) copies of this Agreement for the Association for their distribution. The contract or any amendment shall be available online within 14 days of ratification. (08/21/01)
- 19.04 One (1) copy of School Board Rules shall be placed in each school library for teacher use. One (1) copy of School Board Rules shall be provided to the Association.

## ARTICLE XX: TERM OF CONTRACT

### 20.00

This Contract shall become effective when ratified by the teachers, approved by the Board, and signed by the parties. This Contract shall be firm until and including June 30, 2021. Both parties agree to enter into a collaborative/ interest-based bargaining process. A contract shall be ratified with the understanding that Contract Articles, specific paragraphs, or new issues may be opened, bargained, ratified, and implemented throughout the fiscal year.



## **2019-20 MEMORANDA OF UNDERSTANDING**

1. Additional Earning Opportunities for Non-FTE Generating Programs
2. Cost-Saving Innovations to the Health Insurance Benefits Plan
3. Florida Best and Brightest Teacher Program
4. Guiding Principles for Lesson Plans
5. Health Insurance Benefits Plan Design
6. Internal Transfers
7. SIG4 Grant Impact
8. State Requirements for School Improvement

## Cost-Saving Innovations to the Health Insurance Benefits Plan

### MEMORANDUM OF UNDERSTANDING – Cost-Saving Innovations to the Health Insurance Benefits Plan, **Instructional Employees**

Whereas, the Osceola County School Board and the Osceola County Education Association believe that:


- providing competitive salaries and benefits for instructional employees is a priority in order to recruit and retain quality educators;
- acting upon innovative recommendations from our School District of Osceola County (SDOC) Department of Risk and Benefits Management and our health insurance benefits consultant, who is duly contracted with the School District to provide such innovations, in a more timely manner, may provide:
  - more effective and efficient medical care options that improve the overall health of our employees; and
  - greater cost savings for our employees as well as for our School District's Health Insurance Benefits Trust Fund.

Therefore, be it resolved that both parties agree to the following new terms and conditions:

1. Our SDOC Department of Risk and Benefits Management and our health insurance benefits consultant, who is duly contracted with the School District, may promptly proceed with such innovations to benefits within the Health Insurance Benefits Plan that may result in more service options and cost savings for the individual employee;
2. Our SDOC Department of Risk and Benefits Management shall communicate these innovations informally with the bargaining agent between meetings of the Health Insurance Benefits Committee; and
3. Our SDOC Department of Risk and Benefits Management shall communicate these innovations formally during the meetings of the Health Insurance Benefits Committee.
4. Employee participation in new service options shall be optional.


OSCEOLA COUNTY  
SCHOOL BOARD

  
\_\_\_\_\_  
SUPERINTENDENT  
Debra Pace

  
\_\_\_\_\_  
CHIEF NEGOTIATOR FOR OCSB  
John Boyd

**Date: November 14, 2019**

OSCEOLA COUNTY  
EDUCATION ASSOCIATION

  
\_\_\_\_\_  
OCEA PRESIDENT  
Apryle Jackson

  
\_\_\_\_\_  
CHIEF NEGOTIATOR FOR OCEA  
Lori Swaby

## **Florida Best and Brightest Teacher Program**

### **JOINT MEMORANDUM OF UNDERSTANDING – Florida Best and Brightest Teacher Program Awards, Instructional Employees and Education Support Professionals (ESP)**

Whereas, the School District of Osceola County, Florida, and the Osceola County Education Association acknowledge and seek to comply with:

- the definition of instructional employees within *Section 1012.01(02)(a) through (e) – Definitions, Florida Statutes*; and
- the requirements within *Section 1012.731 – The Florida Best and Brightest Teacher Program, Florida Statutes*;

Whereas, both parties understand that per state law, Osceola County charter schools shall receive their proportionate share of funds from the School District's allocation for the Florida Best and Brightest Teacher Program prior to any awards of these funds to the School District's eligible full-time Kindergarten through Grade 12 (K-12) or Adult Education instructional employees within traditional public schools;

Whereas, both parties understand that it is the intent of the Osceola County School Board to reward as many high performing eligible full-time K-12 or Adult Education instructional employees as possible with the funds within the School District's allocation for the Florida Best and Brightest Teacher Program;

Whereas, both parties understand that per state law, Pre-Kindergarten instructional and paraprofessional employees are **not** eligible for any award within the Florida Best and Brightest Teacher Program and shall be excluded from any determinations;

Whereas, both parties understand that per state law, Adult Education instructional employees may be eligible for an award within the Florida Best and Brightest Teacher Program and shall be included in any determinations;

Whereas, both parties understand that per state law, K-12 or Adult Education paraprofessional employees may be eligible for an award within the recognition award category only within the Florida Best and Brightest Teacher Program and shall be included in that determination;

Therefore, be it resolved that for the 2019-20 contract year, both parties agree to the following terms and conditions related to the School District's implementation of the Florida Best and Brightest Teacher Program:

**1. General Criteria that Apply Across All Award Categories**

- Pursuant to *Section 1012.731 – The Florida Best and Brightest Teacher Program, Florida Statutes*, all recruitment and retention awards shall be paid prior to any consideration of recognition awards.
- Any funds remaining after recruitment and retention awards shall be distributed as recognition awards.
- The amount of the recognition award shall be based upon:
  - The amount of the School District's final FEFP appropriation received from the Florida Department of Education (FLDOE) for the Florida Best and Brightest Teacher Program; and
  - the total number of eligible full-time K-12 or Adult Education instructional employee candidates.
- If the total number of eligible full-time K-12 or Adult Education instructional employee candidates requires a total amount for recognition awards that exceeds the amount of the School District's final FEFP appropriation received from FLDOE for the Florida Best and Brightest Teacher Program, then the final award amount shall be prorated accordingly for all eligible full-time K-12 or Adult Education employee candidates.
- All awards for eligible full-time K-12 or Adult Education instructional employee candidates shall be subject to appropriate employer and employee payroll taxes as required by state and federal law.
- **Schedule of Award Payments**
  - All retention and recognition awards for eligible full-time K-12 or Adult Education instructional employee candidates shall be paid in one (1) installment no later than the second paycheck in December.
  - All recruitment awards for eligible full-time K-12 or Adult Education instructional employee candidates shall be paid in two (2) installments: the first paycheck in December and the second paycheck in May.
  - Eligible full-time K-12 or Adult Education instructional employee candidates who are on approved Family Medical Leave Act (FMLA) leave on the scheduled date of an award payment shall still be eligible to receive the award payment.
- **Eligible full-time K-12 or Adult Education instructional employee candidates shall receive no more than one (1) type of award (e.g., recruitment, retention, or recognition).**
- All awards are dependent upon the final number of eligible full-time K-12 or Adult Education instructional and paraprofessional employee candidates and final determinations of the funds available within the School District's allocation received from FLDOE for the Florida Best and Brightest Teacher Program.



**2. Retention Awards for Eligible Full-Time K-12 or Adult Education Instructional Employee Candidates within Section 1012.731 – The Florida Best and Brightest Teacher Program, Florida Statutes**

- For the retention award, an eligible full-time K-12 or Adult Education instructional employee candidate shall meet the criteria established by the Florida Department of Education.
- The Florida Department of Education shall provide the School District with the list of schools whose eligible full-time K-12 or Adult Education instructional employee candidates qualify for the retention award.
- For the 2018-19 school year, the eligible schools in Osceola County include:

| Code# | School Name                             | School Type |
|-------|---|-------------|
| 0155  | Avant Garde Academy                     | Charter     |
| 0161  | Avant Garde Academy K8 Osceola          | Charter     |
| 0916  | Canoe Creek Charter Academy             | Charter     |
| 0863  | Four Corners Charter School             | Charter     |
| 0152  | Four Corners Upper School               | Charter     |
| 0853  | New Dimensions High School              | Charter     |
| 0881  | P. M. Wells Charter Academy             | Charter     |
| 0149  | Renaissance Charter School At Poinciana | Charter     |
| 0171  | Renaissance Charter School At Tapestry  | Charter     |
| 0162  | St. Cloud Preparatory Academy           | Charter     |
| 0401  | Boggy Creek Elementary School           | Traditional |
| 0902  | Celebration High School                 | Traditional |
| 0651  | Cypress Elementary School               | Traditional |
| 0041  | Discovery Intermediate School           | Traditional |
| 0011  | Harmony Community School                | Traditional |
| 0300  | Koa Elementary School                   | Traditional |
| 0043  | Narcoossee Elementary School            | Traditional |
| 0311  | Neptune Middle School                   | Traditional |
| 0921  | Osceola County School For The Arts      | Traditional |
| 7004  | Osceola Virtual Franchise (Secondary)   | Traditional |
| 0841  | Poinciana High School                   | Traditional |
| 0862  | Professional & Technical High School    | Traditional |
| 0201  | St. Cloud High School                   | Traditional |
| 0958  | Sunrise Elementary School               | Traditional |

- Per state law, an eligible full-time K-12 or Adult Education instructional employee candidate must teach in an eligible school for two (2) consecutive school years, including the current school year.
- Therefore, if an eligible full-time K-12 or Adult Education instructional employee candidate voluntarily transferred from an eligible school in 2018-19 school year to another school for the current 2019-20 school year, then the employee candidate shall no longer be eligible for the retention award.

- Pursuant to *Section 1012.731 – The Florida Best and Brightest Teacher Program, Florida Statutes*, the amount of the **retention award** for the 2019-20 school year shall be:
  - **\$2500** for an eligible full-time K-12 or Adult Education instructional employee candidate with a final summative evaluation rating of "Highly Effective" for the 2018-19 school year; and
  - **\$1000** for an eligible full-time K-12 or Adult Education instructional employee candidate with a final summative evaluation rating of "Effective" for the 2018-19 school year.

**3. Recruitment Awards for Eligible Full-Time K-12 or Adult Education Instructional Employee Candidates within Section 1012.731, Florida Statutes**

- For the **recruitment award**, an eligible full-time K-12 or Adult Education instructional employee candidate shall:
  - Be a new employee employed by the School District for the first time in the 2019-20 school year;
  - Be certified and employed as a reading, mathematics, science, computer science, or civics classroom teacher; and
  - Meet the requirements to be a "content expert" as defined within *Florida State Board of Education Emergency Rule 6AER19-01 Content Expert for Best and Brightest Recruitment Award*.
- The maximum amount of the **recruitment award** for the 2019-20 school year shall not exceed \$4,000.

**4. Recognition Awards for Eligible Full-Time K-12 or Adult Education Instructional Employee Candidates within Section 1012.01(2)(a) through (d) – Definitions, Florida Statutes**

- For the **recognition award**, an eligible full-time K-12 or Adult Education instructional employee candidate shall:
  - have been hired prior to the 2018-19 February Florida Education Finance Program (FEFP) Full Time Equivalency (FTE) Survey 3;
  - be currently employed with the School District in a K-12 or Adult Education instructional position listed in *Section 1012.01(2)(a), (b), (c), or (d) – Definitions, Florida Statutes*; and
  - have been rated as "Highly Effective" or "Effective" for the preceding school year (2018-19) pursuant to *Section 1012.34 – Personnel evaluation procedures and criteria, Florida Statutes*.
- The maximum amount of the **recognition award** for the 2019-20 school year shall not exceed:
  - ~~\$2075~~<sup>2000</sup> for an eligible full-time K-12 or Adult Education instructional employee candidate with a final summative evaluation rating of "Highly Effective" for the 2018-19 school year; and
  - **\$850** for an eligible full-time K-12 or Adult Education instructional employee candidate with a final summative evaluation rating of "Effective" for the 2018-19 school year.

**5. Recognition Awards for Eligible Full-Time K-12 or Adult Education Paraprofessional Employees within Section 1012.01(2)(e) – Definitions, Florida Statutes**

- For the **recognition award**, an eligible full-time K-12 or Adult Education Paraprofessional employee candidate shall:
  - have been hired prior to the 2018-19 February Florida Education Finance Program (FEFP) Full Time Equivalency (FTE) Survey 3;
  - be currently employed with the School District in a K-12 or Adult Education Paraprofessional position listed in *Section 1012.01(2)(e) – Definitions, Florida Statutes*; and
  - have been evaluated for the preceding school year (2018-19).
- Per the School District's Professional Support Staff evaluation system and assessment instrument, employees earn scores on multiple factors.
- For the purposes of this **recognition award**, the scores for each evaluation system factor shall be averaged together.
- The eligible full-time K-12 or Adult Education paraprofessional employee candidate's resulting average score shall be within a range with "1" being the highest (e.g., Highly Effective) and above a "2.5" being the lowest (e.g., "Unsatisfactory").
- The maximum amount of the **recognition award** for the 2019-20 school year shall not exceed:
  - ~~\$500~~<sup>650</sup> for an eligible full-time paraprofessional employee candidate with a resulting average score on the Professional Support Staff Assessment that is between a "1" and a "2" for the 2018-19 school year.

OSCEOLA COUNTY  
SCHOOL BOARD



SUPERINTENDENT  
Debra Pace

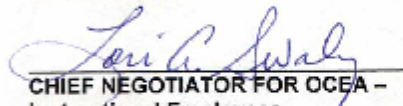


CHIEF NEGOTIATOR FOR OCSB  
John Boyd

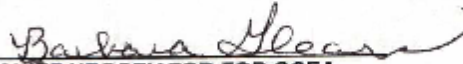
OSCEOLA COUNTY  
EDUCATION ASSOCIATION



OCEA PRESIDENT  
Apryle Jackson



CHIEF NEGOTIATOR FOR OCEA –  
Instructional Employees  
Lori Swaby



CHIEF NEGOTIATOR FOR OCEA –  
Education Support Professionals  
Barbara Gleason

Date: **October 10, 2019**

Page 5 of 8



## Related State Law

**1012.01 Definitions.** — As used in this chapter, the following terms have the following meanings:

(2) **INSTRUCTIONAL PERSONNEL.**—“Instructional personnel” means any K-12 staff member whose function includes the provision of direct instructional services to students. Instructional personnel also includes K-12 personnel whose functions provide direct support in the learning process of students. Included in the classification of instructional personnel are the following K-12 personnel:

- (a) *Classroom teachers.*—Classroom teachers are staff members assigned the professional activity of instructing students in courses in classroom situations, including basic instruction, exceptional student education, career education, or adult education, including substitute teachers. (This is for retention award)
- (b) *Student personnel services.*—Student personnel services include staff members responsible for: advising students with regard to their abilities and aptitudes, educational and occupational opportunities, and personal and social adjustments; providing placement services; performing educational evaluations; and similar functions. Included in this classification are certified school counselors, social workers, career specialists, and school psychologists.
- (c) *Librarians/media specialists.*—Librarians/media specialists are staff members responsible for providing school library media services. These employees are responsible for evaluating, selecting, organizing, and managing media and technology resources, equipment, and related systems; facilitating access to information resources beyond the school; working with teachers to make resources available in the instructional programs; assisting teachers and students in media productions; and instructing students in the location and use of information resources.
- (d) *Other instructional staff.*—Other instructional staff are staff members who are part of the instructional staff but are not classified in one of the categories specified in paragraphs (a)-(c). Included in this classification are primary specialists, learning resource specialists, instructional trainers, adjunct educators certified pursuant to s. [1012.57](#), and similar positions.
- (e) *Education paraprofessionals.*—Education paraprofessionals are individuals who are under the direct supervision of an instructional staff member, aiding the instructional process. Included in this classification are classroom paraprofessionals in regular instruction, exceptional education paraprofessionals, career education paraprofessionals, adult education paraprofessionals, library paraprofessionals, physical education and playground paraprofessionals, and other school-level paraprofessionals.



**1012.731 The Florida Best and Brightest Teacher Program.—**

(1) The Legislature recognizes that, second only to parents, teachers play the most critical role within schools in preparing students to achieve a high level of academic performance. Therefore, it is the intent of the Legislature to recruit, retain, and recognize teachers who meet the needs of this state and have achieved success in the classroom.

(2) The Florida Best and Brightest Teacher Program is created to provide recruitment and retention awards to classroom teachers, as defined in s. 1012.01(2)(a), and recognition awards to instructional personnel, as defined in s. 1012.01(2), to be funded as provided in s. 1011.62(18).

(3)(a) To be eligible for a one-time recruitment award as specified in the General Appropriations Act, a newly hired classroom teacher must be a content expert, based on criteria established by the department, in mathematics, science, computer science, reading, or civics.

(b) To be eligible for a retention award as specified in the General Appropriations Act, a classroom teacher must have been rated as highly effective or effective the preceding year pursuant to s. 1012.34, and teach in a school for 2 consecutive school years, including the current year, which has improved an average of 3 percentage points or more in the percentage of total possible points achieved for determining school grades over the prior 3 years.

(c) To be eligible for a recognition award, instructional personnel must be rated as highly effective or effective and be selected by his or her school principal, based on performance criteria and policies adopted by the district school board or charter school governing board. Recognition awards must be provided from funds remaining under the allocation provided in s. 1011.62(18) after the payment of all teacher recruitment and retention awards and principal awards authorized under this section and the General Appropriations Act.

History.—s. 25, ch. 2016-62; s. 46, ch. 2017-116; s. 39, ch. 2018-6; s. 19, ch. 2019-23.

<sup>1</sup>Note.—Section 24, ch. 2019-23, provides that:

“(1) The Department of Revenue is authorized, and all conditions are deemed to be met, to adopt emergency rules pursuant to s. 120.54(4), Florida Statutes, for the purpose of administering the provisions of this act relating to the Hope Scholarship Program and Florida Tax Credit Scholarship Program.

“(2) Notwithstanding any other provision of law, emergency rules adopted pursuant to subsection (1) are effective for 6 months after adoption and may be renewed during the pendency of procedures to adopt permanent rules addressing the subject of the emergency rules.

“(3) This section shall take effect upon this act becoming a law and shall expire January 1, 2022.”

<sup>2</sup>Note.—Section 49, ch. 2018-6, provides that:

“(1) The Department of Revenue is authorized, and all conditions are deemed to be met, to adopt emergency rules pursuant to s. 120.54(4), Florida Statutes, for the purpose of administering the provisions of this act.

“(2) Notwithstanding any other provision of law, emergency rules adopted pursuant to subsection (1) are effective for 6 months after adoption and may be renewed during the pendency of procedures to adopt permanent rules addressing the subject of the emergency rules.

“(3) This section shall take effect upon this act becoming a law and shall expire January 1, 2022.”

Section 19, ch. 2019-23, substantially reworded paragraph (3)(b), which was subject to s. 49, ch. 2018-6.

**6AER19-01 Content Expert for Best and Brightest Recruitment Award –**

In order to allow school districts to distribute recruitment awards in the 2019-20 school year, a content expert in mathematics, science, computer science, reading, and civics means the following:

- (1) For all areas, a person who has sufficient subject matter expertise as set forth in Rule 6A-1.0503(2)(a), Definition of Qualified Instructional Personnel, F.A.C.;
- (2) For the areas of mathematics, science, or computer science, a person who has either:
  - (a) Earned at least a master's degree in the areas of mathematics, science, or computer science from an institution accredited by the United States Department of Education; or
  - (b) Earned at least a bachelor's degree in the areas of mathematics, science or computer science from an institution accredited by the United States Department of Education and who has at least five (5) years' teaching experience in the associated subject area or at least five (5) years' work experience in the associated subject area.
- (3) For the area of civics, a person who has either:
  - (a) Earned at least a master's degree in political science, American history, social studies, or social science from an institution accredited by the United States Department of Education; or
  - (b) Earned at least a bachelor's degree in political science, American history, social studies, or social science from an institution accredited by the United States Department of Education and who has at least five (5) years' teaching experience in the associated subject area or at least five (5) years' work experience in the associated subject area.
- (4) For the area of reading, a person who has either:
  - (a) Earned at least a master's degree in English, English literature, reading, or literacy instruction from an institution accredited by the United States Department of Education; or
  - (b) Earned at least a bachelor's degree in English, English literature, reading, or literacy instruction from an institution accredited by the United States Department of Education and who has at least five (5) years' teaching experience in English language arts or reading.

Rulemaking Authority 1001.02(1), (2)(n), 1011.62 FS. Law Implemented 1011.62(18), 1012.731 FS. History – New 7-29-19.

**THIS RULE TAKES EFFECT UPON BEING FILED WITH THE DEPARTMENT OF STATE UNLESS A LATER TIME AND DATE IS SPECIFIED IN THE RULE.**

**EFFECTIVE DATE: July 29, 2019**

**Guiding Principles for Lesson Plans**

*The School District of Osceola County, Florida*

**MEMORANDUM OF UNDERSTANDING –  
Guiding Principles for Lesson Plans**

Whereas, the School District of Osceola County, Florida, and the Osceola County Education Association believe that lesson plans are a necessary, but not sufficient, element of quality classroom instruction;

Whereas, both parties believe that consistent expectations for lesson plans benefit students, teachers, and administrators.

Therefore, be it resolved that both parties agree that Osceola instructional employees and administrators shall read and comply with the District document entitled *Guiding Principles for Lesson Plans*.

**OSCEOLA COUNTY  
SCHOOL BOARD**

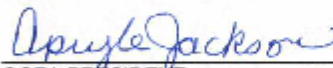


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SUPERINTENDENT  
Debra Pace



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CHIEF NEGOTIATOR FOR OCSB  
John Boyd

**OSCEOLA COUNTY  
EDUCATION ASSOCIATION**



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OCEA PRESIDENT  
Apryle Jackson



\_\_\_\_\_  
CHIEF NEGOTIATOR FOR OCEA  
Lori Swaby

**Date: September 12, 2019**

**Prepared by:** John Boyd, Director of Government & Labor Relations, Department of Human Resources **Revised:**  
**September 11, 2019** Page 1 of 3





## Guiding Principles for Lesson Plans

### 1. Lesson plans shall meet federal and state requirements for classroom instruction.

- *Section 1003.41 – Next Generation Sunshine State Standards (Florida Standards), Florida Statutes*
- *Section 1003.42 – Required Instruction, Florida Statutes*
- *State Board of Education Rule 6A-5.065 -- The Educator Accomplished Practices.*
  - (2) *The Educator Accomplished Practices.*
    - (a) *Quality of Instruction.*
      - 1. *Instructional Design and Lesson Planning. Applying concepts from human development and learning theories, the effective educator consistently:*
        - a. *Aligns instruction with state-adopted standards at the appropriate level of rigor;*
        - b. *Sequences lessons and concepts to ensure coherence and required prior knowledge;*
        - c. *Designs instruction for students to achieve mastery;*
        - d. *Selects appropriate formative assessments to monitor learning;*
        - e. *Uses diagnostic student data to plan lessons; and*
        - f. *Develops learning experiences that require students to demonstrate a variety of applicable skills and competencies.*
- Accommodations for:
  - Exceptional Student Education (ESE) students
  - Gifted students
  - Section 504 students
  - English Language Learner (ELL) students
- Differentiated instruction modifications for students in Tier 2 or Tier 3 of Multi-Tiered Systems of Support/ Problem Solving (MTSS/ PS)

**NOTE: A list of appropriate instructional strategies that will be used for a group of ESE, ELL, or MTSS/ PS students shall meet this requirement for lesson plans.**

### 2. Lesson plans shall address Florida Standards.

- <http://www.cpalms.org/Public/search/Standard>

### 3. Florida Course Descriptions shall guide lesson plans.

- <http://www.cpalms.org/Public/search/course>

**4. In general, lesson plans may include, but shall not be limited to:**

- Learning Goals (or Objectives or Essential Questions)
- Methods or Procedures
- Resources or Materials Used
- Assessment or Evaluation

**5. A unit plan may fulfill the lesson plan requirement for the defined duration of the unit if the unit plan contains sufficient information that complies with these guiding principles. However, administrators shall not require instructional employees to submit both a unit plan and a lesson plan for the same instructional content.**

**6. Certain instructional programs or grants may require that lesson plans include additional elements and/ or different timelines for submission in order to meet specific program or grant criteria.**

- The school principal shall receive written approval of the appropriate Assistant Superintendent of Curriculum and Instruction prior to implementing these requirements.
- School principals shall share these requirements with instructional employees in advance.

**7. In general, instructional employees shall submit lesson plans to the appropriate designated administrator on a weekly basis within one week prior to the actual classroom instruction of the content within the lesson plan.**

- Administrators shall permit instructional employees the flexibility to amend lesson plans when:
  - Data supports that students require differentiated instruction; or
  - Changes to the regular classroom schedule occur that are beyond the instructional employee's control (e.g., schoolwide testing, required professional development, school activities, fire or tornado drills, etc.).

## Health Insurance Benefits Plan Design

### MEMORANDUM OF UNDERSTANDING – 2020-21 Health Insurance Benefits Plan Design, **Instructional Employees**

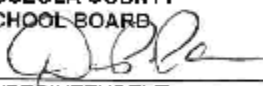
Whereas, the Osceola County School Board and the Osceola County Education Association believe that:


- providing competitive salaries and benefits for instructional employees is a priority in order to recruit and retain quality educators;
- acting upon innovative recommendations from our School District of Osceola County (SDOC) Department of Risk and Benefits Management and our health insurance benefits consultant shall provide:
  - greater cost savings for both our employees and our School District's Health Insurance Benefits Trust Fund;
  - more effective and efficient medical care options that improve the overall health of our employees; and
  - continued sustainability for employee benefits that our School District's Health Insurance Benefits Trust Fund makes feasible.

Therefore, be it resolved that both parties agree to the following new terms and conditions:

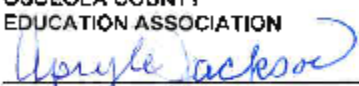
1. The document "SDOC Health Plan Designs, Effective October 01, 2020" [attached to this MOU] shall serve as the contractual summary of employee benefits options for Health Insurance Plans for the 2020-21 contract year;
2. Management may act upon the changes within this document in order to provide these benefits options to employees for Open Enrollment in the fall of 2020.
3. This MOU shall be subject to ratification by both parties.


OSCEOLA COUNTY  
SCHOOL BOARD

  
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SUPERINTENDENT  
Debra Pace

  
\_\_\_\_\_  
CHIEF NEGOTIATOR FOR OCSB  
John Boyd

OSCEOLA COUNTY  
EDUCATION ASSOCIATION

  
\_\_\_\_\_  
OCEA PRESIDENT  
Apryle Jackson

  
\_\_\_\_\_  
CHIEF NEGOTIATOR FOR OCEA  
Lori Swaty

Date: **May 13, 2020**



|   |                           |
|---|---------------------------|
| <b>3:00:00 - ADDITIONAL INFO</b>  |                           |
| <p><b>EXCLUSIONS Health Care Systems:</b> has built similar relationships for HDIC with providers and facilities. These relationships will continue to grow. The MAIN hospitals for Exclusions are ALL of the hospitals in the Orlando Health System and St. Cloud Region.</p>  |                           |
| <p><b>Medical Advisory Program (MAP):</b> As a service to our members, we offer a nurse oncology service to assist in finding the HIGHEST QUALITY, COST EFFECTIVE, in the BEST TIME available. While this advisor is available for a year claim, it is particularly important in choosing the best facility for any planned procedure.</p>  |                           |
| <p>How the "MAP" plan works for planned procedures and services that require pre-certification:</p>   |                           |
| Member calls MAP and follows their advice.  | Benefit is applied        |
| Member calls MAP and does NOT follow MAP advice.  | Plan pays out of benefits |
| Member does not call MAP.   | Plan pays out of benefits |
| <p><b>Cash Pay Program for Tier 2 and Tier 3 Claims:</b></p>  |                           |
| <p>When a member calls MAP for assistance with a pre-planned procedure, the counselor will reach out to the facility to try and negotiate a "cash up front" arrangement in order to secure the best price.</p>  |                           |
| <p><b>Pharmacy Plan Benefits:</b> Developing a Tiered Pharmacy Benefit to promote using local / independent pharmacies and retail stores for prescription drugs as they are usually more cost effective to the plan. The preferred pharmacies would include Publix, Costco, Wal-Mart and Walmart family of stores (Sam's, Neighborhood Market). Non-preferred would be the chain pharmacies, i.e. CVS, Walgreens, Rite-Aid.</p> |                           |



**Internal Transfers**

**MEMORANDUM OF UNDERSTANDING –  
2019-20 Internal Transfers, Instructional Employees**

Whereas, the School District of Osceola County, Florida, and the Osceola County Education Association believe that an internal transfer may have a positive effect on an instructional employee's morale and retain them;

Whereas, both parties agree that expediting the internal transfer process to fill instructional positions during summer hiring benefits both the instructional employee and the school principal;

Therefore, be it resolved that both parties agree to the following terms and conditions:

1. Instructional employees shall declare their intent to transfer as outlined in the contract (by March 1) by entering their transfer request in the Employee Portal.
2. Notifications shall be sent via the Employee Portal to both the requesting and releasing administrators;
3. During the spring, the SDOC Department of Human Resources shall host up to three (3) transfer fairs in geographic locations (e.g., East, West, Central) or one (1) centrally-located Osceola County facility.
4. At each facility, each school shall have their own room so that candidates may interview out of the line of sight of their releasing administrator, if the candidate desires;
5. School principals shall maintain documentation of their own list of transfer requests and evidence of contact with each teacher (e.g., an in-person or phone interview, written acknowledgement, etc.).
6. Instructional vacancies that become available may be filled immediately from the transfer list.
7. If a school principal does not have a candidate on their internal transfer list that they want to select for the position, then the school principal shall advertise the position following the appropriate School District procedures (e.g., BrassRing).
8. This internal transfer process shall end no later than the last workday which is at least three (3) work weeks prior to the first contractual workday for instructional employees for the new school year.
9. Instructional leadership positions (e.g., deans, academic coaches, curriculum resource teachers, etc.) shall always be advertised following the appropriate School District procedures (e.g., BrassRing).

**OSCEOLA COUNTY  
SCHOOL BOARD**



SUPERINTENDENT  
Debra Pace



CHIEF NEGOTIATOR FOR OCSB  
John Boyd

**OSCEOLA COUNTY  
EDUCATION ASSOCIATION**



OCEA PRESIDENT  
Apryle Jackson



CHIEF NEGOTIATOR FOR OCEA  
Lori Swaby

**Date: January 23, 2020**

## **SIG4 Grant Impact**

### **MEMORANDUM OF UNDERSTANDING – 2019-20 School Improvement Grant 1003(g) Cohort 4 (SIG4), Instructional Employees**

Whereas, the School District of Osceola County, Florida, and the Osceola County Education Association (OCEA) agree to work collaboratively to resolve all issues that impact the wages, hours, terms, and conditions of employment for instructional employees; and

Whereas, both parties agree that efficient compliance with applicable state and federal laws and our collective bargaining agreement and that consistency in standards of service are priorities for School District employees, students, parents, and community members; and

Whereas, both parties agree that the School District should be encouraged to apply for significant grant opportunities that may provide additional earning opportunities for instructional employees; and

Whereas, the School District currently has one (1) elementary school (e.g., Central Avenue Elementary School) that most effectively meets the required criteria designated within the application for the School Improvement Grant 1003(g) Cohort 4 (SIG4);

Therefore, be it resolved that both parties agree to the following additional terms and conditions of employment pursuant to the School District's award of the School Improvement Grant 1003(g) Cohort 4 (SIG4) amount sufficient to fund strategic grant projects, deliverables, and activities at Central Avenue Elementary School:

1. The School District shall comply with state and federal requirements of the grant proposal in order to ensure the grant's initial and continued funding during the four (4) year period of the grant.
2. All current Central Avenue Elementary School Professional Service Contract instructional employees and Annual Contract instructional employees in good standing shall be guaranteed employment within the School District for the 2017-18 school year.

"Good standing" shall apply only to Annual Contract instructional employees and shall be defined as Annual Contract instructional employees who have:

- o "Highly Effective" or "Effective" final summative evaluation ratings;
  - o No progressive discipline above a verbal warning;
  - o No currently ongoing School District investigations for any complaint or wrongdoing; and
  - o No currently ongoing investigations, arrests, and/ or charges for violation of a local, state, or federal law.
3. If the School District experiences reduced enrollment or budgetary constraints, including, but not limited to, reduction or proration of state or federal funds, the procedures for Reduction in Force (RIF) within the existing collective bargaining agreement shall also apply to any changes in staff at Central Avenue Elementary School.

4. Qualified job applicants in the following job categories shall be eligible to submit a job application for each available position at Central Avenue Elementary School in order to participate in the School Improvement Grant 1003(g) Cohort 4 (SIG4) projects, activities, and opportunities for additional compensation if hired;
  - o All current Central Avenue Elementary School employees;
  - o All current School District instructional employees; and
  - o Applicants who are outside the School District.
5. In order to facilitate and support the Transformation Model process for Central Avenue Elementary School, the OCEA President or designee may be present as an observer during:
  - o interviews of current employees who are OCEA members and who apply for positions at Central Avenue Elementary School; and
  - o meetings with current employees who are OCEA members and who are required to transfer to other worksites.
6. All current Central Avenue Elementary School instructional employees in good standing, who are not hired to continue their employment with the School District at Central Avenue Elementary School, shall be placed in an instructional position within their certification at a worksite within the School District.
7. In order to comply with the terms of the School Improvement Grant 1003(g) Cohort 4 (SIG4), as a condition of employment, each instructional employee who is hired for an instructional position at Central Avenue Elementary School must sign a letter of commitment in which the employee agrees to:
  - o participate in professional development (including, but not limited to training sessions and professional learning communities);
  - o participate in family/ community involvement activities;
  - o work up to fourteen (14) hours per contract year beyond regular contractual hours for the purpose of required family/ community involvement activities; and
  - o provide higher-level performance in order to be eligible for additional compensation above the employee's contractual rate of pay.
8. Professional development (including, but not limited to training sessions and professional learning communities) and parent/ community involvement activities specific to the projects, deliverables, and activities of this grant may occur during planning times, beyond the regular contractual workday, and during the summer months.
9. The School District provides the following assurances for each instructional employee who is hired for an instructional position at Central Avenue Elementary School:
  - o The regular contractual workday for instructional employees shall remain 7.5 hours;
  - o The regular contractual workweek for instructional employees shall remain 37.5 hours;

- o Classroom teachers shall continue to receive regular contractual planning times with the expectation that collaborative planning for the purpose of high quality standards-based instruction shall occur twice per week with opportunities for additional voluntary collaborative planning, and support from instructional coaches may occur during these times;
  - o Instructional employees shall receive their contractual rate of pay for any required meetings and/ or required family/ community involvement activities that are scheduled beyond the regular contractual workday and beyond the commitment of fourteen (14) hours;
  - o The maximum number of any required professional development activities beyond the regular contractual workday shall be no more than one (1) additional Pre-Planning Day per school year;
  - o The maximum number of any required family/ community involvement activities beyond the regular contractual workday shall be no more than one (1) per month or eight (8) per school year;
  - o Mid-year transfer requests may be considered but shall not be guaranteed since mid-year transfers disrupt student learning; both the Assistant Superintendent for Elementary Curriculum and Instruction and the school principal must approve mid-year transfer requests;
  - o If an instructional employee leaves Central Avenue Elementary School prior to the end of the four (4) years of the period of the grant, the employee shall not be required to repay any additional compensation the employee may have received prior to the date of transfer, resignation, or retirement, etc.; and
  - o "Higher-level performance" shall be defined as a final summative evaluation rating of "Effective" or "Highly Effective."
10. Instructional employees who are hired for instructional positions at Central Avenue Elementary School for the 2018-19 school year and who successfully participate in the completion of the School Improvement Grant 1003(g) Cohort 4 (SIG4) projects, deliverables, and activities shall be eligible to earn additional compensation above the employee's contractual rate of pay over the five (5) years of the period of the grant according to the following terms:
- o Performance bonuses shall be based upon a three-year aggregate state Value Added Model (VAM) score. If a three-year aggregate state VAM score is not available, a School District student growth model score may be used. The School District student growth model shall be provided to the Florida Department of Education Bureau of School Improvement in order to verify the distribution of teacher scores and ensure the model is fair and reliable. Bonuses for attendance criteria and/ or non-instructional personnel shall not be allowable using SIG4 Grant funds.
  - o Performance Bonus = \$5,000 to be paid in one (1) installment in the first regularly scheduled paycheck of Year 04 [2020-21] after the completion of Year 03 [2019-20]; the portion of this bonus which is paid from SIG4 Grant funds (e.g., \$1250) shall be subject to the approval of the Florida Department of Education; and the School District shall supplement the portion paid for from SIG4 Grant funds with \$3750 from another funding source; and
  - o Performance Bonus = \$5,000 to be paid in one (1) installment in the first regularly scheduled paycheck of Year 05 [2021-22] after the completion of Year 04 [2020-21]; the portion of this bonus which is paid from SIG4 Grant funds (e.g., \$1250) shall be subject to the approval of the Florida Department of Education; and the School District shall supplement the portion paid for from SIG4 Grant funds with \$3750 from another funding source.



11. Bonuses shall be paid as supplements for retirement purposes where permissible within the terms of the grant.
12. If a Professional Services Contract (PSC) instructional employee, who is hired for an instructional position at CAES, earns a final summative evaluation rating of "Needs Improvement" or "Unsatisfactory," the PSC instructional employee shall retain current contractual rights for transfer with a Professional Improvement Plan to a worksite other than CAES.
13. If an instructional employee leaves Central Avenue Elementary School prior to the end of the quarter during any one (1) of the four (4) years of the period of the grant, the employee shall not be eligible for the quarterly installment scheduled for payment of that quarter and each subsequent quarter for the remainder of the period of the grant.
14. If an instructional employee leaves Central Avenue Elementary School prior to the end of the four (4) years of the period of the grant, the employee:
  - o shall not be required to repay any additional compensation the employee may have received prior to the date of transfer, resignation, or retirement, etc.; and
  - o shall not be eligible for a duplication of payment for any signing, retention, or performance bonus previously received if the employee returns to a position at Central Avenue Elementary School within the remainder of the duration of the four (4) years of the period of the grant.
15. Both parties understand that:
  - o The implementation of the School Improvement Grant 1003(g) Cohort 4 (SIG4) requirements in Florida school districts, including Osceola County, are subject to the interpretation of the Florida Department of Education; and
  - o Any of these interpretations that affect the terms and conditions of this related MOU shall require both parties to return to negotiations of their impact upon bargaining unit members.

OSCEOLA COUNTY  
SCHOOL BOARD

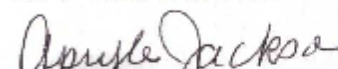


SUPERINTENDENT  
Debra Pace

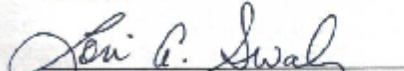


CHIEF NEGOTIATOR FOR OCSB  
John Boyd

OSCEOLA COUNTY  
EDUCATION ASSOCIATION



OCEA PRESIDENT  
Apryle Jackson



CHIEF NEGOTIATOR FOR OCEA  
Lori Swaby

Date: **May 13, 2020**

## State Requirements for School Improvement

### MEMORANDUM OF UNDERSTANDING – State Requirements for School Improvement, Instructional Employees

Whereas, the School District of Osceola County, Florida, and the Osceola County Education Association acknowledge the requirements of *Section 1001.42 (21) – Powers and duties of district school board, Florida Statutes*, which states:

- (21) *EDUCATIONAL EMERGENCY* — Negotiate special provisions of its contract with the appropriate bargaining units to free schools with a school grade of "D" or "F" from contract restrictions that limit the school's ability to implement programs and strategies needed to improve student performance. The negotiations shall result in a memorandum of understanding that addresses the selection, placement, and expectations of instructional personnel and provides principals with the autonomy described in s. 1012.28(8). For purposes of this subsection, an educational emergency exists in a school district if one or more schools in the district have a school grade of "D" or "F."

Whereas, the School District of Osceola County, Florida, and the Osceola County Education Association acknowledge the requirements of *State Board of Education Rule 6A-1.099811 – Differentiated Accountability State System of School Improvement*, which states:

- (r) "Memorandum of Understanding" or "MOU" means an agreement with the school district and bargaining unit pursuant to section 1001.42(21), F.S. to be negotiated that addresses the selection, placement and expectations of instructional personnel. The MOU must be provided to the Department by September 1, after the issuance of the DA school's grade, pursuant to section 1008.33(4)(a), F.S.

Therefore, be it resolved that both parties reaffirm the following terms and conditions within our existing collective bargaining agreement and agree that these terms and conditions shall apply toward the requirements for "the selection, placement, and expectations of instructional personnel" whose final summative evaluation rating is either "Effective" or "Highly Effective" for schools in an "educational emergency" as defined within *Section 1001.42 (21) – Powers and duties of district school board, Florida Statutes* and *State Board of Education Rule 6A-1.099811 – Differentiated Accountability State System of School Improvement*:

- 4.26 The Board shall notify the Association prior to the adoption by the School Board of new programs or changes in Board policy in order that the Association will have the opportunity for input on said matters.
- 4.30 A teacher will be informed in writing of any major change in his/her primary teaching assignment for the next year no later than five (5) days before the end of the student school year. Changes shall not be made in an arbitrary or capricious manner. Subsequent changes identified and necessary due to changes in student needs or staff will be done in writing promptly to the teacher by the Principal. A teacher may request and will be notified of the changes that require any alteration in assignment.
- 5.28 Reassignment of Teachers

When a teacher is reassigned (facility change, building or classroom), the administrator reassigning (and/or the receiving administrator if facility change) shall meet with the teacher to discuss the impact of such changes. Based upon the significant impact of the change, the administrator may provide release time, additional assistance or other considerations to the teacher to accommodate the reassignment.

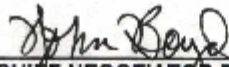
The following factors should be considered when determining impact:

- o Volume of professional materials (teaching materials, books, manipulatives, etc.) to be packed and moved (personal materials – i.e., moving a refrigerator, stereo, plants, etc. should not be included)
  - o The proximity of the move – same facility vs. new facility
  - o Change in teaching assignment (subjects, preps, grade level, etc.)
  - o Time of year when the change is being made
  - o Needs of students
- 18.01 Both parties recognize the desirability of a continuous and uninterrupted program during the normal school year and the avoidance of disputes that threaten and interfere with such operations. The Association agrees that it shall not authorize, sanction, condone, or engage in any strike as defined in Florida Statutes.

OSCEOLA COUNTY  
SCHOOL BOARD

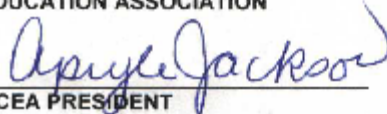


SUPERINTENDENT  
Debra Pace

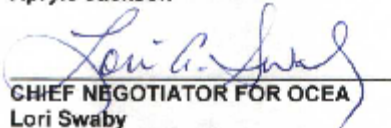


CHIEF NEGOTIATOR FOR OCSB  
John Boyd

OSCEOLA COUNTY  
EDUCATION ASSOCIATION



OCEA PRESIDENT  
Apryle Jackson



CHIEF NEGOTIATOR FOR OCEA  
Lori Swaby

Date: **August 16, 2019**

## 2020-21 MEMORANDA OF UNDERSTANDING

1. Additional Earning Opportunities for Non-FTE Generating Programs
2. Additional Pre-Planning Day
3. Flex Day
4. Green Champions
5. Guiding Principles for Lesson Plans
6. Safe Return to School



## ***Additional Earning Opportunities for Non-FTE Generating Programs***

### **MEMORANDUM OF UNDERSTANDING Additional Earning Opportunities for Non-FTE Generating Programs, Instructional Employees**

Effective immediately, both parties agree to the following hourly rates for the non-FTE generating additional earning opportunities:

- Saturday/ After Hour Help Sessions  
[Supplemental Academic Instruction (SAI), Title I, and Reading Categoryals) \$26.60/hour
- Summer Programs Including Reading Camps  
[Supplemental Academic Instruction (SAI), Title I, and Reading Categoryals) \$26.60/hour
- Summer Voluntary Pre-K with Bachelors \$23.50/hour
- SPIRIT/ Twenty-First Century Learning Center Teacher \$26.60/hour
- SPIRIT/ Twenty-First Century Learning Center Coordinator \$31.60/hour

The parties further agree that these rates shall be reviewed by the Bargaining Leadership Team at the close of the **2020-21** school year and may be subject to change if an improved funding situation for the impacted programs exists.

**OSCEOLA COUNTY  
SCHOOL BOARD**



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SUPERINTENDENT  
Debra Pace

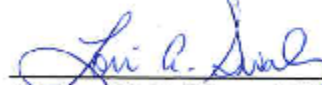


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CHIEF NEGOTIATOR FOR OCSB  
John Boyd

**OSCEOLA COUNTY  
EDUCATION ASSOCIATION**



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OCEA PRESIDENT  
Apryle Jackson



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CHIEF NEGOTIATOR FOR OCEA  
Lori Swaby

**Date: June 24, 2020**

## Additional Pre-Planning Day

### MEMORANDUM OF UNDERSTANDING – 2020-21 Additional Pre-Planning Day, Instructional Employees

Whereas, the School District of Osceola County, Florida, and the Osceola County Education Association agree that providing employees with clear information regarding the School District's safety protocols related to the Coronavirus/ COVID-19 pandemic is a priority; and

Whereas, both parties agree that providing professional development for employees on the School District's safety protocols related to the Coronavirus/ COVID-19 pandemic is mutually beneficial for both administrators/ supervisors and employees;

Therefore, be it resolved that both parties agree to the following related terms and conditions:

1. One (1) additional Pre-Planning day shall be scheduled on **July 30, 2020**, for the purpose of providing professional development for employees on the School District's safety protocols related to the Coronavirus/ COVID-19 pandemic;
2. The duration of this professional development opportunity shall be one (1) workday;
3. Participation in this professional development opportunity shall be voluntary for employees.
4. If an employee does not participate in this professional development opportunity on the scheduled day, then the employee shall remain responsible for obtaining the essential information from the employee's administrator/ supervisor and following related procedures.
5. Employees who are not already scheduled to work on the date scheduled for this professional development opportunity and who choose to participate shall be compensated at the employee's daily rate of pay for one (1) workday.

OSCEOLA COUNTY  
SCHOOL BOARD



SUPERINTENDENT  
Debra Pace



CHIEF NEGOTIATOR FOR OCSR  
John Boyd

OSCEOLA COUNTY  
EDUCATION ASSOCIATION



OCEA PRESIDENT  
Apryle Jackson



CHIEF NEGOTIATOR FOR OCEA  
Lori Swaby

Date: **June 24, 2020**

## Flex Day

### MEMORANDUM OF UNDERSTANDING – 2020-21 Flex Day, Instructional Employees

Whereas, the School District of Osceola County, Florida, and the Osceola County Education Association believe that flexible work schedules may have a positive effect on instructional employee morale;

Therefore, be it resolved that both parties agree to the following terms and conditions:

1. One (1) Flex Day shall be made available to instructional employees who wish to work on a non-teacher workday prior to Pre-Planning in lieu of one of the following workdays:
  - **October 12, 2020;**
  - **January 04, 2021;**
  - **March 12, 2021; or**
  - **May 27, 2021**
2. For the 2020-21 school year, the last possible workday prior to Pre-Planning shall be designated as **"Thursday, July 30, 2020,"** in accordance with the School District's summer four-day workweek schedule, and the Flex Day shall be designated as the instructional employee's choice of one (1) of the workdays listed in Item 1 above.
  - ***If an instructional employee attends the voluntary paid extra Pre-Planning Day on July 30, 2020, regarding Coronavirus/ COVID-19 protocols, then the last possible workday prior to Pre-Planning shall be designated as "Wednesday, July 29, 2020."***
3. However if an administrator schedules an instructional employee to work on a workday or workdays during the week prior to Pre-Planning (e.g., professional development), then the last possible workday prior to Pre-Planning shall be accelerated and designated as the last possible workday prior to the first scheduled workday before Pre-Planning. The administrator shall remain responsible for compensating the instructional employee according to the terms of our collective bargaining agreement.
4. Instructional employees must notify in writing (e.g., e-mail, paper, etc.) the school principal or designee at their worksite:
  - at least one (1) day in advance of their intent to work on a non-teacher workday prior to Pre-Planning; and
  - at least five (5) workdays prior to the one (1) workday the employee selects to use as the Flex Day from those workdays listed in Item 1 above.
5. Instructional employees must meet professional obligations such as submission of student grades and completion of regularly required forms, reports, lesson plans, etc., prior to using the Flex Day.
6. This Flex Day allows the instructional employee the opportunity to flex only one (1) of the workdays listed in Item 1 above and shall not be considered an additional workday for payroll purposes.
7. If an instructional employee terminates employment with the School District before using the Flex Day, then the employee shall not be compensated for the additional workday completed prior to Pre-Planning.

Page 1 of 2

8. If an instructional employee transfers to another worksite within the School District during the school year, then the employee shall be eligible to use the Flex Day at the employee's receiving school.

**OSCEOLA COUNTY  
SCHOOL BOARD**



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SUPERINTENDENT  
Debra Pace



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CHIEF NEGOTIATOR FOR OCSB  
John Boyd

**OSCEOLA COUNTY  
EDUCATION ASSOCIATION**



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OCEA PRESIDENT  
Apryle Jackson



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CHIEF NEGOTIATOR FOR OCEA  
Lori Swaby

**Date: June 24, 2020**

**Green Champions**


**MEMORANDUM OF UNDERSTANDING –  
Green Champions, Instructional Employees**

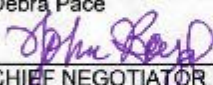
Whereas, the Osceola County School Board and the Osceola County Education Association believe that the cost savings achieved by energy savings are beneficial to both parties and may be used toward employee compensation.

Therefore, be it resolved that both parties agree to the following new terms and conditions:

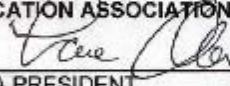
1. The role of "Green Champion" shall be added to the Instructional Employees' Supplements Schedule;
2. The amount of the supplement shall be \$617.00 and paid for by funds generated from the School District's energy cost savings; and
3. Each school principal shall assign this role, and the Green Champion shall coordinate the implementation of the School District's *Performance-Based Energy Incentive Award Program* at the Green Champion's assigned school/ work site.

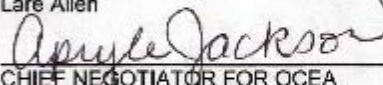
OSCEOLA COUNTY  
SCHOOL BOARD

  
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SUPERINTENDENT  
Debra Pace

  
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CHIEF NEGOTIATOR FOR OCSB  
John Boyd

OSCEOLA COUNTY  
EDUCATION ASSOCIATION

  
\_\_\_\_\_  
OCEA PRESIDENT  
Lare Allen

  
\_\_\_\_\_  
CHIEF NEGOTIATOR FOR OCEA  
Apryle Jackson

**Date:** September 02, 2020

## Guiding Principles for Lesson Plans

The School District of Osceola County, Florida

### MEMORANDUM OF UNDERSTANDING – Guiding Principles for Lesson Plans

Whereas, the School District of Osceola County, Florida, and the Osceola County Education Association believe that lesson plans are a necessary, but not sufficient, element of quality classroom instruction;

Whereas, both parties believe that consistent expectations for lesson plans benefit students, teachers, and administrators.

Therefore, be it resolved that both parties agree that Osceola instructional employees and administrators shall read and comply with the District document entitled *Guiding Principles for Lesson Plans*.

OSCEOLA COUNTY  
SCHOOL BOARD



\_\_\_\_\_  
SUPERINTENDENT  
Debra Pace



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CHIEF NEGOTIATOR FOR OCSB  
John Boyd

OSCEOLA COUNTY  
EDUCATION ASSOCIATION



\_\_\_\_\_  
OCEA PRESIDENT  
Apryle Jackson



\_\_\_\_\_  
CHIEF NEGOTIATOR FOR OCEA  
Lori Swaby

Date: **June 24, 2020**

Prepared by: John Boyd, Director of Government & Labor Relations, Department of Human Resources Revised:  
**June 22, 2020** Page 1 of 3



## Guiding Principles for Lesson Plans

### 1. Lesson plans shall meet federal and state requirements for classroom instruction.

- o Section 1003.41 -- Next Generation Sunshine State Standards (Florida Standards), Florida Statutes
- o Section 1003.42 – Required Instruction, Florida Statutes
- o State Board of Education Rule 6A-5.065 -- The Educator Accomplished Practices.  
(2) The Educator Accomplished Practices.  
(a) Quality of Instruction.  
1. Instructional Design and Lesson Planning. Applying concepts from human development and learning theories, the effective educator consistently:
  - a. Aligns instruction with state-adopted standards at the appropriate level of rigor;
  - b. Sequences lessons and concepts to ensure coherence and required prior knowledge;
  - c. Designs instruction for students to achieve mastery;
  - d. Selects appropriate formative assessments to monitor learning;
  - e. Uses diagnostic student data to plan lessons; and
  - f. Develops learning experiences that require students to demonstrate a variety of applicable skills and competencies.
- o Accommodations for:
  - Exceptional Student Education (ESE) students
  - Gifted students
  - Section 504 students
  - English Language Learner (ELL) students
- o Differentiated instruction modifications for students in Tier 2 or Tier 3 of Multi-Tiered Systems of Support/ Problem Solving (MTSS/ PS)

**NOTE: A list of appropriate instructional strategies that will be used for a group of ESE, ELL, or MTSS/ PS students shall meet this requirement for lesson plans.**

### 2. Lesson plans shall address Florida Standards.

- o <http://www.cpalms.org/Public/search/Standard>

### 3. Florida Course Descriptions shall guide lesson plans.

- o <http://www.cpalms.org/Public/search/course>

4. **In general, lesson plans may include, but shall not be limited to:**
  - o Learning Goals (or Objectives or Essential Questions)
  - o Methods or Procedures
  - o Resources or Materials Used
  - o Assessment or Evaluation
5. **A unit plan may fulfill the lesson plan requirement for the defined duration of the unit if the unit plan contains sufficient information that complies with these guiding principles. However, administrators shall not require instructional employees to submit both a unit plan and a lesson plan for the same instructional content.**
6. **Certain instructional programs or grants may require that lesson plans include additional elements and/ or different timelines for submission in order to meet specific program or grant criteria.**
  - o The school principal shall receive written approval of the appropriate Assistant Superintendent of Curriculum and Instruction prior to implementing these requirements.
  - o School principals shall share these requirements with instructional employees in advance.
7. **In general, instructional employees shall submit lesson plans to the appropriate designated administrator on a weekly basis within one week prior to the actual classroom instruction of the content within the lesson plan.**
  - o Administrators shall permit instructional employees the flexibility to amend lesson plans when:
    - Data supports that students require differentiated instruction; or
    - Changes to the regular classroom schedule occur that are beyond the instructional employee's control (e.g., schoolwide testing, required professional development, school activities, fire or tornado drills, etc.).



## Safe Return to School

### MEMORANDUM OF UNDERSTANDING – 2020-21 Safe Return to School, Instructional Employees

Whereas, the School District of Osceola County, Florida, (SDOC) and the Osceola County Education Association (OCEA) recognize the unprecedented nature of the Coronavirus/ COVID-19 pandemic and its profound disruptive effect on our nation, state, community, students, parents, and employees;

Whereas, both parties agree that exercising an abundance of compassion, grace, patience, and flexibility in implementing procedures for a safe return to school is in the best interests of our students and employees;

Whereas, both parties agree that providing employees with clear and concise information regarding the School District's safety protocols related to the Coronavirus/ COVID-19 pandemic is a priority; and

Whereas, both parties agree that providing professional development for employees on the School District's safety protocols related to the Coronavirus/ COVID-19 pandemic is mutually beneficial for both administrators/ supervisors and employees;

Whereas, both parties participated on the SDOC Back to School and Back to Learning Task Forces, which included Osceola County parents, teachers, past and present OCEA Presidents, school and School District administrators, and local medical experts from Nemours Children's Hospital and our Osceola County Health Department;

Whereas, both parties agree that the health and social/ emotional well-being of Osceola County students is of significant importance;

Whereas, both parties agree that sufficient student academic progress is of utmost importance;

Whereas, both parties collaborated on the creation of the *SDOC Ready.Set.StartSmart Roadmap to Reopening Plan* within the SDOC Back to School and Back to Learning Task Forces;

Therefore, be it resolved that both parties agree to the following related terms and conditions for the 2020-21 school year and continuing until the Osceola County Department of Health has determined and publicly declared that a state of health emergency no longer exists related to the Coronavirus/ COVID-19 pandemic within Osceola County:

1. Both parties agree to comply with the terms and conditions regarding student and employee safety as stated in the *SDOC Ready.Set.StartSmart Roadmap to Reopening Plan* that the Osceola County School Board approved on June 30, 2020, and the Florida Department of Education approved on July 17, 2020 (e.g., *SDOC Back to School Plan for Teachers*, the *SDOC Back to School Plan for Principals*, and the *SDOC Back to School Plan for Parents and Students*).
2. Management agrees to compensate teachers, who voluntarily elect and who receive prior approval of the school principal to provide instruction in both face-to-face and digital formats simultaneously during the course of the contractual workday, for one (1) extra hour beyond the contractual workday on scheduled days of instruction at the teacher's daily rate of pay.
3. In order to provide time for teachers to complete tasks related to reporting student grades, Management agrees that no teacher shall be required to attend any meeting after student dismissal on an Early Release Wednesday during the last week of each nine weeks/ quarter grading period.

4. Management agrees that in accordance with the United States Centers for Disease Control (CDC) recommendations, the School District shall require that :
  - Students and employees must wear face masks on all worksites throughout the School District;
  - Face masks must meet CDC guidelines; and
  - When the student or employee chooses to wear a face shield, a face mask must also be worn.
5. Management agrees to post a weekly report of COVID-19 incidents on the School District website [e.g., [www.osceolaschools.net/COVID-19Incidents](http://www.osceolaschools.net/COVID-19Incidents)] that includes:
  - the number of students and employees by school who have notified the School District of positive COVID-19 test results for the week prior; and
  - the number of students and employees who have been told to quarantine beginning that week.
6. Management agrees to:
  - use the Florida Department of Education Symptomatic Decision Tree and consult with the Osceola County Department of Health for guidance as needed;
  - treat employees who have tested positive for COVID-19 with compassion and confidentiality; and
  - notify within twenty-four (24) hours, when reasonable, but as soon as otherwise possible, employees who have been in direct contact [e.g., within six (6) feet or less for fifteen (15) minutes or more] with another employee or student who has tested positive for COVID-19 upon the condition that Management has received and verified knowledge of such a case.

OSCEOLA COUNTY  
SCHOOL BOARD

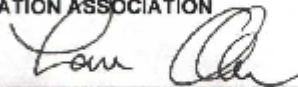


SUPERINTENDENT  
Debra Pace

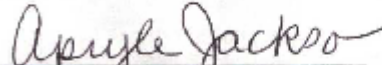


CHIEF NEGOTIATOR FOR OCSB  
John Boyd

OSCEOLA COUNTY  
EDUCATION ASSOCIATION



OCEA PRESIDENT  
Lare Allen



CHIEF NEGOTIATOR FOR OCEA  
Apryle Jackson

Date: **October 27, 2020**

**BARGAINING TEAM**

| <b>OSCEOLA COUNTY EDUCATION ASSOCIATION (OCEA) MEMBERS</b> |  |  |
|--|--|--|
| Lare Allen   | President/ Teacher                       | OCEA   |
| Greg Gahris  | OCEA Treasurer/ Teacher                  | St. Cloud Middle School  |
| April Isaacs   | Teacher                                  | St. Cloud High School  |
| Apryle Jackson   | OCEA Chief Negotiator/<br>Teacher        | Harmony High School  |
| Paul Klauman   | Teacher                                  | Chestnut Elementary School   |
| Jessica Priester   | Teacher                                  | East Lake Elementary School  |
| Karen Pruitt   | OCEA Vice-President/<br>Media Specialist | TECO-PATHS (Technical Center of<br>Osceola County – Professional and<br>Technical High School) |
| Latrechia (Trae) Simpson                                   | Teacher                                  | Denn John Middle School  |
| Lori Swaby   | Resource Compliance<br>Specialist        | Exceptional Student Education (ESE)  |

| <b>MEMBERS ON BEHALF OF THE OSCEOLA COUNTY SCHOOL BOARD (OCSB)</b> |                                    |   |
|--|------------------------------------|---|
| Michael Allen  | Assistant Superintendent           | Middle School Education                           |
| John Boyd  | OCSB Chief Negotiator/<br>Director | Government & Labor Relations<br>(Human Resources) |
| Rolando Casado   | Assistant Principal                | Horizon Middle School                             |
| Jose Gonzalez  | Director                           | Budget  |
| Sarah Graber   | Chief Officer                      | Business and Finance                              |
| James Hickey   | Principal                          | Harmony High School                               |
| Scott Knoebel  | Principal                          | Narcoossee Elementary School                      |
| Tammy Cope-Otterson  | Chief Officer                      | Human Resources                                   |
| Nadia Winston  | Principal                          | Central Avenue Elementary School                  |

|                |  |   |
|----------------|--|---|
| Jennifer Gomez | Recording Secretary/<br>Secretary to John Boyd | Government & Labor Relations<br>(Human Resources) |
|----------------|--|---|

**CONTRACT SIGNATURES**

**2020-21 LABOR CONTRACT, SALARY AND FRINGES ACCEPTED BY  
THE SCHOOL BOARD AND THE OSCEOLA COUNTY EDUCATION ASSOCIATION,  
INSTRUCTIONAL EMPLOYEES**

Accepted by the  
School Board of Osceola County, Florida



Clarence Thacker,  
Chairperson of the Board

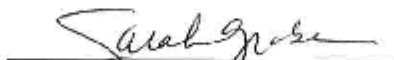


Debra Pace,  
Superintendent




John Boyd,  
Chief Negotiator for the School Board

Witnesses as to the School Board



Accepted by the  
Osceola County Education Association



Lare Allen,  
President of the Association



Apryle Jackson,  
Chief Negotiator of the Association

Witnesses as to the Association



**Tentative Agreement by Instructional Employees  
Bargaining Leadership Team (BLT):**

**October 27, 2020**

**Ratified by Osceola County Education Association (OCEA):**

**November 16, 2020**

**Ratified by Osceola County School Board (OCBB):**

**November 17, 2020**

**Term of Contract Expiration Date:**

**June 30, 2021**

# APPENDIX A: Ten Month Instructional Salary Schedule, 2020-21

The School District of Osceola County, Florida

| 2020-21 Salary Increase   |       |              |              |              |              |                            |       |           |         |            |           |                                 |     |     |             |             |             |                             |     |              |              |              |              |                           |     |              |              |              |              |
|---|-------|--------------|--------------|--------------|--------------|----------------------------|-------|-----------|---------|------------|-----------|---------------------------------|-----|-----|-------------|-------------|-------------|-----------------------------|-----|--------------|--------------|--------------|--------------|---------------------------|-----|--------------|--------------|--------------|--------------|
| <p><b>2020-21 Teacher Salary Increase Allocation</b></p> <p>On June 24, 2020, Governor DeSantis signed into law House Bill 641 – Funds for the Operations of Schools, which amends Section 1011.01 – Definitions, Florida Statutes, and creates a new categorical entitled the “Teacher Salary Increase Allocation.”</p> <p>Further, the proviso language in House Bill 6001 – General Appropriations Act, signed by the Governor on June 29, 2020, stipulates that:</p> <ul style="list-style-type: none"> <li>– Part 1: Eighty percent (80%) of the total allocation shall be used by school districts and charter schools to increase the minimum base salary for full-time classroom teachers, as defined in Section 1012.01(2)(a) – Definitions, Florida Statutes, to \$47,500 or the maximum amount achievable based upon each school district’s charter school’s allocation;</li> <li>– Part 2: Twenty percent (20%) of the total allocation shall be used by school districts and charter schools to increase the salary of specified instructional employees who are not eligible to receive a salary increase in Part 1 or who receive a salary increase of less than two percent (2%) in Part 1.</li> </ul> <p>These statutory requirements do not apply to substitute teachers.</p> <p>The above statutory requirements and resulting allocation from the Florida Legislature direct the School District of Osceola County as follows:</p> <ul style="list-style-type: none"> <li>– 2021 Teacher’s Salary Increase Allocation (T81A), Osceola County = \$ 12,108,414.00                     <ul style="list-style-type: none"> <li>– School District Share = \$ 9,618,411.78</li> <li>– Charter School Share = \$ 2,688,002.24</li> </ul> </li> <li>Part 1, Eighty (80%) of T81A = \$48,100 per eligible full-time classroom teacher</li> <li>Part 2, Twenty (20%) of T81A =                     <ul style="list-style-type: none"> <li>– Non-classroom instructional employees shall make no less than \$48,100.</li> <li>– Per state law, instructional employees who are not eligible to receive a salary increase in Part 1 or who receive an increase of less than two percent (2%) in Part 1 shall also be eligible in Part 2.</li> <li>– \$650 per eligible full-time instructional employee at \$48,100 to \$50,000</li> <li>– \$750 per eligible full-time instructional employee at \$50,001 to \$55,000</li> <li>– \$1000 per eligible full-time instructional employee over \$55,000</li> </ul> </li> </ul> |       |              |              |              |              |                            |       |           |         |            |           |                                 |     |     |             |             |             |                             |     |              |              |              |              |                           |     |              |              |              |              |
| <p>Per our current contract, each contractual salary level increases by increments of \$60. Salary increases are negotiated in terms of these increments in order to meet the requirements of Section 1012.22 – Compensation and Salary Schedules, Florida Statutes.</p>  |       |              |              |              |              |                            |       |           |         |            |           |                                 |     |     |             |             |             |                             |     |              |              |              |              |                           |     |              |              |              |              |
| <p>Example 1: If an instructional employee’s original base salary is on Level 39 at \$41,400, then the employee is eligible for the new minimum original base salary now moves up to Level 133 at \$46,100.</p>   |       |              |              |              |              |                            |       |           |         |            |           |                                 |     |     |             |             |             |                             |     |              |              |              |              |                           |     |              |              |              |              |
| <p>Example 2: If an instructional employee’s original base salary is on Level 133 at \$46,100, then the employee is eligible for a \$650 salary increase and now moves up to Level 146 at \$46,750.</p>   |       |              |              |              |              |                            |       |           |         |            |           |                                 |     |     |             |             |             |                             |     |              |              |              |              |                           |     |              |              |              |              |
| <p>Example 3: If an instructional employee’s original base salary is on Level 212 at \$50,050, then the employee is eligible for a \$750 salary increase and now moves up to Level 227 at \$50,800.</p>   |       |              |              |              |              |                            |       |           |         |            |           |                                 |     |     |             |             |             |                             |     |              |              |              |              |                           |     |              |              |              |              |
| <p>Example 4: If an instructional employee’s original base salary is on Level 312 at \$55,050, then the employee is eligible for a \$1000 salary increase and now moves up to Level 332 at \$56,050.</p>  |       |              |              |              |              |                            |       |           |         |            |           |                                 |     |     |             |             |             |                             |     |              |              |              |              |                           |     |              |              |              |              |
| <p>Example 5: If an instructional employee’s original base salary is on Level 132 at \$46,050, then the employee is eligible for the new minimum original base salary of \$46,100, and since this salary increase is less than two percent (2%) of the employee’s original salary, the employee is also eligible for the \$650 salary increase. Therefore, the employee now moves up to Level 146 at \$46,750.</p>  |       |              |              |              |              |                            |       |           |         |            |           |                                 |     |     |             |             |             |                             |     |              |              |              |              |                           |     |              |              |              |              |
| <p>Advanced degree supplements are separate from the instructional employee’s base salary.</p> <ul style="list-style-type: none"> <li>– To calculate the original base salary for instructional employees with eligible advanced degrees, subtract the amount of the advanced degree supplement.</li> <li>– To calculate the new base salary for instructional employees with eligible advanced degrees, determine the amount of the salary increase for which the employee is eligible (e.g., listed above), and add that amount to the employee’s original base salary.</li> <li>– Then, to calculate the employee’s total compensation, add the amount of the advanced degree supplement for which the employee is eligible.</li> </ul>  |       |              |              |              |              |                            |       |           |         |            |           |                                 |     |     |             |             |             |                             |     |              |              |              |              |                           |     |              |              |              |              |
| <table border="1"> <thead> <tr> <th>Simplified Salary Schedule</th> <th>Level</th> <th>Bachelors</th> <th>Masters</th> <th>Specialist</th> <th>Doctorate</th> </tr> </thead> <tbody> <tr> <td>Advanced Degree Supplements &gt;&gt;&gt;</td> <td>N/A</td> <td>N/A</td> <td>\$ 2,885.00</td> <td>\$ 4,185.00</td> <td>\$ 5,885.00</td> </tr> <tr> <td>2020-21 Starting Salary &gt;&gt;&gt;</td> <td>133</td> <td>\$ 48,100.00</td> <td>\$ 48,785.00</td> <td>\$ 50,285.00</td> <td>\$ 51,785.00</td> </tr> <tr> <td>2020-21 Ending Salary &gt;&gt;&gt;</td> <td>673</td> <td>\$ 88,100.00</td> <td>\$ 70,785.00</td> <td>\$ 72,285.00</td> <td>\$ 73,785.00</td> </tr> </tbody> </table>  |       |              |              |              |              | Simplified Salary Schedule | Level | Bachelors | Masters | Specialist | Doctorate | Advanced Degree Supplements >>> | N/A | N/A | \$ 2,885.00 | \$ 4,185.00 | \$ 5,885.00 | 2020-21 Starting Salary >>> | 133 | \$ 48,100.00 | \$ 48,785.00 | \$ 50,285.00 | \$ 51,785.00 | 2020-21 Ending Salary >>> | 673 | \$ 88,100.00 | \$ 70,785.00 | \$ 72,285.00 | \$ 73,785.00 |
| Simplified Salary Schedule  | Level | Bachelors    | Masters      | Specialist   | Doctorate    |                            |       |           |         |            |           |                                 |     |     |             |             |             |                             |     |              |              |              |              |                           |     |              |              |              |              |
| Advanced Degree Supplements >>>   | N/A   | N/A          | \$ 2,885.00  | \$ 4,185.00  | \$ 5,885.00  |                            |       |           |         |            |           |                                 |     |     |             |             |             |                             |     |              |              |              |              |                           |     |              |              |              |              |
| 2020-21 Starting Salary >>>   | 133   | \$ 48,100.00 | \$ 48,785.00 | \$ 50,285.00 | \$ 51,785.00 |                            |       |           |         |            |           |                                 |     |     |             |             |             |                             |     |              |              |              |              |                           |     |              |              |              |              |
| 2020-21 Ending Salary >>>   | 673   | \$ 88,100.00 | \$ 70,785.00 | \$ 72,285.00 | \$ 73,785.00 |                            |       |           |         |            |           |                                 |     |     |             |             |             |                             |     |              |              |              |              |                           |     |              |              |              |              |
| <p style="text-align: center;"><b>Tentative Agreement by Instructional Employees Bargaining Leadership Team (BLT): October 22, 2020</b><br/> <b>Ratified by Osceola County Education Association (OCEA): November 16, 2020</b><br/> <b>Ratified by Osceola County School Board (OCSSB): November 17, 2020</b></p>   |       |              |              |              |              |                            |       |           |         |            |           |                                 |     |     |             |             |             |                             |     |              |              |              |              |                           |     |              |              |              |              |

Prepared by: John Boyd, Director of Government Labor Relations, Department of Human Resources  
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| Instructional Employee Salary Schedule |              |              |              |              |
|--|--------------|--------------|--------------|--------------|
| Level                                  | Bachelors    | Masters      | Specialist   | Doctorate    |
| 1                                      | \$ 39,500.00 | \$ 42,185.00 | \$ 43,685.00 | \$ 45,185.00 |
| 2                                      | \$ 39,550.00 | \$ 42,235.00 | \$ 43,735.00 | \$ 45,235.00 |
| 3                                      | \$ 39,600.00 | \$ 42,285.00 | \$ 43,785.00 | \$ 45,285.00 |
| 4                                      | \$ 39,650.00 | \$ 42,335.00 | \$ 43,835.00 | \$ 45,335.00 |
| 5                                      | \$ 39,700.00 | \$ 42,385.00 | \$ 43,885.00 | \$ 45,385.00 |
| 6                                      | \$ 39,750.00 | \$ 42,435.00 | \$ 43,935.00 | \$ 45,435.00 |
| 7                                      | \$ 39,800.00 | \$ 42,485.00 | \$ 43,985.00 | \$ 45,485.00 |
| 8                                      | \$ 39,850.00 | \$ 42,535.00 | \$ 44,035.00 | \$ 45,535.00 |
| 9                                      | \$ 39,900.00 | \$ 42,585.00 | \$ 44,085.00 | \$ 45,585.00 |
| 10                                     | \$ 39,950.00 | \$ 42,635.00 | \$ 44,135.00 | \$ 45,635.00 |
| 11                                     | \$ 40,000.00 | \$ 42,685.00 | \$ 44,185.00 | \$ 45,685.00 |
| 12                                     | \$ 40,050.00 | \$ 42,735.00 | \$ 44,235.00 | \$ 45,735.00 |
| 13                                     | \$ 40,100.00 | \$ 42,785.00 | \$ 44,285.00 | \$ 45,785.00 |
| 14                                     | \$ 40,150.00 | \$ 42,835.00 | \$ 44,335.00 | \$ 45,835.00 |
| 15                                     | \$ 40,200.00 | \$ 42,885.00 | \$ 44,385.00 | \$ 45,885.00 |
| 16                                     | \$ 40,250.00 | \$ 42,935.00 | \$ 44,435.00 | \$ 45,935.00 |
| 17                                     | \$ 40,300.00 | \$ 42,985.00 | \$ 44,485.00 | \$ 45,985.00 |
| 18                                     | \$ 40,350.00 | \$ 43,035.00 | \$ 44,535.00 | \$ 46,035.00 |
| 19                                     | \$ 40,400.00 | \$ 43,085.00 | \$ 44,585.00 | \$ 46,085.00 |
| 20                                     | \$ 40,450.00 | \$ 43,135.00 | \$ 44,635.00 | \$ 46,135.00 |
| 21                                     | \$ 40,500.00 | \$ 43,185.00 | \$ 44,685.00 | \$ 46,185.00 |
| 22                                     | \$ 40,550.00 | \$ 43,235.00 | \$ 44,735.00 | \$ 46,235.00 |
| 23                                     | \$ 40,600.00 | \$ 43,285.00 | \$ 44,785.00 | \$ 46,285.00 |
| 24                                     | \$ 40,650.00 | \$ 43,335.00 | \$ 44,835.00 | \$ 46,335.00 |
| 25                                     | \$ 40,700.00 | \$ 43,385.00 | \$ 44,885.00 | \$ 46,385.00 |
| 26                                     | \$ 40,750.00 | \$ 43,435.00 | \$ 44,935.00 | \$ 46,435.00 |
| 27                                     | \$ 40,800.00 | \$ 43,485.00 | \$ 44,985.00 | \$ 46,485.00 |
| 28                                     | \$ 40,850.00 | \$ 43,535.00 | \$ 45,035.00 | \$ 46,535.00 |
| 29                                     | \$ 40,900.00 | \$ 43,585.00 | \$ 45,085.00 | \$ 46,585.00 |
| 30                                     | \$ 40,950.00 | \$ 43,635.00 | \$ 45,135.00 | \$ 46,635.00 |
| 31                                     | \$ 41,000.00 | \$ 43,685.00 | \$ 45,185.00 | \$ 46,685.00 |
| 32                                     | \$ 41,050.00 | \$ 43,735.00 | \$ 45,235.00 | \$ 46,735.00 |
| 33                                     | \$ 41,100.00 | \$ 43,785.00 | \$ 45,285.00 | \$ 46,785.00 |
| 34                                     | \$ 41,150.00 | \$ 43,835.00 | \$ 45,335.00 | \$ 46,835.00 |
| 35                                     | \$ 41,200.00 | \$ 43,885.00 | \$ 45,385.00 | \$ 46,885.00 |
| 36                                     | \$ 41,250.00 | \$ 43,935.00 | \$ 45,435.00 | \$ 46,935.00 |
| 37                                     | \$ 41,300.00 | \$ 43,985.00 | \$ 45,485.00 | \$ 46,985.00 |
| 38                                     | \$ 41,350.00 | \$ 44,035.00 | \$ 45,535.00 | \$ 47,035.00 |
| 39                                     | \$ 41,400.00 | \$ 44,085.00 | \$ 45,585.00 | \$ 47,085.00 |
| 40                                     | \$ 41,450.00 | \$ 44,135.00 | \$ 45,635.00 | \$ 47,135.00 |
| 41                                     | \$ 41,500.00 | \$ 44,185.00 | \$ 45,685.00 | \$ 47,185.00 |
| 42                                     | \$ 41,550.00 | \$ 44,235.00 | \$ 45,735.00 | \$ 47,235.00 |
| 43                                     | \$ 41,600.00 | \$ 44,285.00 | \$ 45,785.00 | \$ 47,285.00 |
| 44                                     | \$ 41,650.00 | \$ 44,335.00 | \$ 45,835.00 | \$ 47,335.00 |
| 45                                     | \$ 41,700.00 | \$ 44,385.00 | \$ 45,885.00 | \$ 47,385.00 |
| 46                                     | \$ 41,750.00 | \$ 44,435.00 | \$ 45,935.00 | \$ 47,435.00 |
| 47                                     | \$ 41,800.00 | \$ 44,485.00 | \$ 45,985.00 | \$ 47,485.00 |
| 48                                     | \$ 41,850.00 | \$ 44,535.00 | \$ 46,035.00 | \$ 47,535.00 |
| 49                                     | \$ 41,900.00 | \$ 44,585.00 | \$ 46,085.00 | \$ 47,585.00 |
| 50                                     | \$ 41,950.00 | \$ 44,635.00 | \$ 46,135.00 | \$ 47,635.00 |
| 51                                     | \$ 42,000.00 | \$ 44,685.00 | \$ 46,185.00 | \$ 47,685.00 |
| 52                                     | \$ 42,050.00 | \$ 44,735.00 | \$ 46,235.00 | \$ 47,735.00 |
| 53                                     | \$ 42,100.00 | \$ 44,785.00 | \$ 46,285.00 | \$ 47,785.00 |
| 54                                     | \$ 42,150.00 | \$ 44,835.00 | \$ 46,335.00 | \$ 47,835.00 |
| 55                                     | \$ 42,200.00 | \$ 44,885.00 | \$ 46,385.00 | \$ 47,885.00 |
| 56                                     | \$ 42,250.00 | \$ 44,935.00 | \$ 46,435.00 | \$ 47,935.00 |
| 57                                     | \$ 42,300.00 | \$ 44,985.00 | \$ 46,485.00 | \$ 47,985.00 |
| 58                                     | \$ 42,350.00 | \$ 45,035.00 | \$ 46,535.00 | \$ 48,035.00 |
| 59                                     | \$ 42,400.00 | \$ 45,085.00 | \$ 46,585.00 | \$ 48,085.00 |
| 60                                     | \$ 42,450.00 | \$ 45,135.00 | \$ 46,635.00 | \$ 48,135.00 |
| 61                                     | \$ 42,500.00 | \$ 45,185.00 | \$ 46,685.00 | \$ 48,185.00 |
| 62                                     | \$ 42,550.00 | \$ 45,235.00 | \$ 46,735.00 | \$ 48,235.00 |
| 63                                     | \$ 42,600.00 | \$ 45,285.00 | \$ 46,785.00 | \$ 48,285.00 |
| 64                                     | \$ 42,650.00 | \$ 45,335.00 | \$ 46,835.00 | \$ 48,335.00 |
| 65                                     | \$ 42,700.00 | \$ 45,385.00 | \$ 46,885.00 | \$ 48,385.00 |
| 66                                     | \$ 42,750.00 | \$ 45,435.00 | \$ 46,935.00 | \$ 48,435.00 |
| 67                                     | \$ 42,800.00 | \$ 45,485.00 | \$ 46,985.00 | \$ 48,485.00 |
| 68                                     | \$ 42,850.00 | \$ 45,535.00 | \$ 47,035.00 | \$ 48,535.00 |
| 69                                     | \$ 42,900.00 | \$ 45,585.00 | \$ 47,085.00 | \$ 48,585.00 |
| 70                                     | \$ 42,950.00 | \$ 45,635.00 | \$ 47,135.00 | \$ 48,635.00 |
| 71                                     | \$ 43,000.00 | \$ 45,685.00 | \$ 47,185.00 | \$ 48,685.00 |
| 72                                     | \$ 43,050.00 | \$ 45,735.00 | \$ 47,235.00 | \$ 48,735.00 |
| 73                                     | \$ 43,100.00 | \$ 45,785.00 | \$ 47,285.00 | \$ 48,785.00 |
| 74                                     | \$ 43,150.00 | \$ 45,835.00 | \$ 47,335.00 | \$ 48,835.00 |
| 75                                     | \$ 43,200.00 | \$ 45,885.00 | \$ 47,385.00 | \$ 48,885.00 |
| 76                                     | \$ 43,250.00 | \$ 45,935.00 | \$ 47,435.00 | \$ 48,935.00 |
| 77                                     | \$ 43,300.00 | \$ 45,985.00 | \$ 47,485.00 | \$ 48,985.00 |
| 78                                     | \$ 43,350.00 | \$ 46,035.00 | \$ 47,535.00 | \$ 49,035.00 |
| 79                                     | \$ 43,400.00 | \$ 46,085.00 | \$ 47,585.00 | \$ 49,085.00 |
| 80                                     | \$ 43,450.00 | \$ 46,135.00 | \$ 47,635.00 | \$ 49,135.00 |
| 81                                     | \$ 43,500.00 | \$ 46,185.00 | \$ 47,685.00 | \$ 49,185.00 |
| 82                                     | \$ 43,550.00 | \$ 46,235.00 | \$ 47,735.00 | \$ 49,235.00 |

| Advanced Degree Supplements | Masters     | Specialist  | Doctorate   |
|-----------------------------|-------------|-------------|-------------|
|                             | \$ 2,685.00 | \$ 4,185.00 | \$ 5,685.00 |

<<< 2015-16, 2016-17, and 2017-18 Starting Salary (Teacher)

<<< 2018-19 Starting Salary (Teacher)

<<< 2019-20 Starting Salary (Teacher)

| Instructional Employee Salary Schedule |              |              |              |              |
|--|--------------|--------------|--------------|--------------|
| Level                                  | Bachelors    | Masters      | Specialist   | Doctorate    |
| 83                                     | \$ 43,600.00 | \$ 46,285.00 | \$ 47,785.00 | \$ 49,285.00 |
| 84                                     | \$ 43,650.00 | \$ 46,335.00 | \$ 47,835.00 | \$ 49,335.00 |
| 85                                     | \$ 43,700.00 | \$ 46,385.00 | \$ 47,885.00 | \$ 49,385.00 |
| 86                                     | \$ 43,750.00 | \$ 46,435.00 | \$ 47,935.00 | \$ 49,435.00 |
| 87                                     | \$ 43,800.00 | \$ 46,485.00 | \$ 47,985.00 | \$ 49,485.00 |
| 88                                     | \$ 43,850.00 | \$ 46,535.00 | \$ 48,035.00 | \$ 49,535.00 |
| 89                                     | \$ 43,900.00 | \$ 46,585.00 | \$ 48,085.00 | \$ 49,585.00 |
| 90                                     | \$ 43,950.00 | \$ 46,635.00 | \$ 48,135.00 | \$ 49,635.00 |
| 91                                     | \$ 44,000.00 | \$ 46,685.00 | \$ 48,185.00 | \$ 49,685.00 |
| 92                                     | \$ 44,050.00 | \$ 46,735.00 | \$ 48,235.00 | \$ 49,735.00 |
| 93                                     | \$ 44,100.00 | \$ 46,785.00 | \$ 48,285.00 | \$ 49,785.00 |
| 94                                     | \$ 44,150.00 | \$ 46,835.00 | \$ 48,335.00 | \$ 49,835.00 |
| 95                                     | \$ 44,200.00 | \$ 46,885.00 | \$ 48,385.00 | \$ 49,885.00 |
| 96                                     | \$ 44,250.00 | \$ 46,935.00 | \$ 48,435.00 | \$ 49,935.00 |
| 97                                     | \$ 44,300.00 | \$ 46,985.00 | \$ 48,485.00 | \$ 49,985.00 |
| 98                                     | \$ 44,350.00 | \$ 47,035.00 | \$ 48,535.00 | \$ 50,035.00 |
| 99                                     | \$ 44,400.00 | \$ 47,085.00 | \$ 48,585.00 | \$ 50,085.00 |
| 100                                    | \$ 44,450.00 | \$ 47,135.00 | \$ 48,635.00 | \$ 50,135.00 |
| 101                                    | \$ 44,500.00 | \$ 47,185.00 | \$ 48,685.00 | \$ 50,185.00 |
| 102                                    | \$ 44,550.00 | \$ 47,235.00 | \$ 48,735.00 | \$ 50,235.00 |
| 103                                    | \$ 44,600.00 | \$ 47,285.00 | \$ 48,785.00 | \$ 50,285.00 |
| 104                                    | \$ 44,650.00 | \$ 47,335.00 | \$ 48,835.00 | \$ 50,335.00 |
| 105                                    | \$ 44,700.00 | \$ 47,385.00 | \$ 48,885.00 | \$ 50,385.00 |
| 106                                    | \$ 44,750.00 | \$ 47,435.00 | \$ 48,935.00 | \$ 50,435.00 |
| 107                                    | \$ 44,800.00 | \$ 47,485.00 | \$ 48,985.00 | \$ 50,485.00 |
| 108                                    | \$ 44,850.00 | \$ 47,535.00 | \$ 49,035.00 | \$ 50,535.00 |
| 109                                    | \$ 44,900.00 | \$ 47,585.00 | \$ 49,085.00 | \$ 50,585.00 |
| 110                                    | \$ 44,950.00 | \$ 47,635.00 | \$ 49,135.00 | \$ 50,635.00 |
| 111                                    | \$ 45,000.00 | \$ 47,685.00 | \$ 49,185.00 | \$ 50,685.00 |
| 112                                    | \$ 45,050.00 | \$ 47,735.00 | \$ 49,235.00 | \$ 50,735.00 |
| 113                                    | \$ 45,100.00 | \$ 47,785.00 | \$ 49,285.00 | \$ 50,785.00 |
| 114                                    | \$ 45,150.00 | \$ 47,835.00 | \$ 49,335.00 | \$ 50,835.00 |
| 115                                    | \$ 45,200.00 | \$ 47,885.00 | \$ 49,385.00 | \$ 50,885.00 |
| 116                                    | \$ 45,250.00 | \$ 47,935.00 | \$ 49,435.00 | \$ 50,935.00 |
| 117                                    | \$ 45,300.00 | \$ 47,985.00 | \$ 49,485.00 | \$ 50,985.00 |
| 118                                    | \$ 45,350.00 | \$ 48,035.00 | \$ 49,535.00 | \$ 51,035.00 |
| 119                                    | \$ 45,400.00 | \$ 48,085.00 | \$ 49,585.00 | \$ 51,085.00 |
| 120                                    | \$ 45,450.00 | \$ 48,135.00 | \$ 49,635.00 | \$ 51,135.00 |
| 121                                    | \$ 45,500.00 | \$ 48,185.00 | \$ 49,685.00 | \$ 51,185.00 |
| 122                                    | \$ 45,550.00 | \$ 48,235.00 | \$ 49,735.00 | \$ 51,235.00 |
| 123                                    | \$ 45,600.00 | \$ 48,285.00 | \$ 49,785.00 | \$ 51,285.00 |
| 124                                    | \$ 45,650.00 | \$ 48,335.00 | \$ 49,835.00 | \$ 51,335.00 |
| 125                                    | \$ 45,700.00 | \$ 48,385.00 | \$ 49,885.00 | \$ 51,385.00 |
| 126                                    | \$ 45,750.00 | \$ 48,435.00 | \$ 49,935.00 | \$ 51,435.00 |
| 127                                    | \$ 45,800.00 | \$ 48,485.00 | \$ 49,985.00 | \$ 51,485.00 |
| 128                                    | \$ 45,850.00 | \$ 48,535.00 | \$ 50,035.00 | \$ 51,535.00 |
| 129                                    | \$ 45,900.00 | \$ 48,585.00 | \$ 50,085.00 | \$ 51,585.00 |
| 130                                    | \$ 45,950.00 | \$ 48,635.00 | \$ 50,135.00 | \$ 51,635.00 |
| 131                                    | \$ 46,000.00 | \$ 48,685.00 | \$ 50,185.00 | \$ 51,685.00 |
| 132                                    | \$ 46,050.00 | \$ 48,735.00 | \$ 50,235.00 | \$ 51,735.00 |
| 133                                    | \$ 46,100.00 | \$ 48,785.00 | \$ 50,285.00 | \$ 51,785.00 |
| 134                                    | \$ 46,150.00 | \$ 48,835.00 | \$ 50,335.00 | \$ 51,835.00 |
| 135                                    | \$ 46,200.00 | \$ 48,885.00 | \$ 50,385.00 | \$ 51,885.00 |
| 136                                    | \$ 46,250.00 | \$ 48,935.00 | \$ 50,435.00 | \$ 51,935.00 |
| 137                                    | \$ 46,300.00 | \$ 48,985.00 | \$ 50,485.00 | \$ 51,985.00 |
| 138                                    | \$ 46,350.00 | \$ 49,035.00 | \$ 50,535.00 | \$ 52,035.00 |
| 139                                    | \$ 46,400.00 | \$ 49,085.00 | \$ 50,585.00 | \$ 52,085.00 |
| 140                                    | \$ 46,450.00 | \$ 49,135.00 | \$ 50,635.00 | \$ 52,135.00 |
| 141                                    | \$ 46,500.00 | \$ 49,185.00 | \$ 50,685.00 | \$ 52,185.00 |
| 142                                    | \$ 46,550.00 | \$ 49,235.00 | \$ 50,735.00 | \$ 52,235.00 |
| 143                                    | \$ 46,600.00 | \$ 49,285.00 | \$ 50,785.00 | \$ 52,285.00 |
| 144                                    | \$ 46,650.00 | \$ 49,335.00 | \$ 50,835.00 | \$ 52,335.00 |
| 145                                    | \$ 46,700.00 | \$ 49,385.00 | \$ 50,885.00 | \$ 52,385.00 |
| 146                                    | \$ 46,750.00 | \$ 49,435.00 | \$ 50,935.00 | \$ 52,435.00 |
| 147                                    | \$ 46,800.00 | \$ 49,485.00 | \$ 50,985.00 | \$ 52,485.00 |
| 148                                    | \$ 46,850.00 | \$ 49,535.00 | \$ 51,035.00 | \$ 52,535.00 |
| 149                                    | \$ 46,900.00 | \$ 49,585.00 | \$ 51,085.00 | \$ 52,585.00 |
| 150                                    | \$ 46,950.00 | \$ 49,635.00 | \$ 51,135.00 | \$ 52,635.00 |
| 151                                    | \$ 47,000.00 | \$ 49,685.00 | \$ 51,185.00 | \$ 52,685.00 |
| 152                                    | \$ 47,050.00 | \$ 49,735.00 | \$ 51,235.00 | \$ 52,735.00 |
| 153                                    | \$ 47,100.00 | \$ 49,785.00 | \$ 51,285.00 | \$ 52,785.00 |
| 154                                    | \$ 47,150.00 | \$ 49,835.00 | \$ 51,335.00 | \$ 52,835.00 |
| 155                                    | \$ 47,200.00 | \$ 49,885.00 | \$ 51,385.00 | \$ 52,885.00 |
| 156                                    | \$ 47,250.00 | \$ 49,935.00 | \$ 51,435.00 | \$ 52,935.00 |
| 157                                    | \$ 47,300.00 | \$ 49,985.00 | \$ 51,485.00 | \$ 52,985.00 |
| 158                                    | \$ 47,350.00 | \$ 50,035.00 | \$ 51,535.00 | \$ 53,035.00 |
| 159                                    | \$ 47,400.00 | \$ 50,085.00 | \$ 51,585.00 | \$ 53,085.00 |
| 160                                    | \$ 47,450.00 | \$ 50,135.00 | \$ 51,635.00 | \$ 53,135.00 |
| 161                                    | \$ 47,500.00 | \$ 50,185.00 | \$ 51,685.00 | \$ 53,185.00 |
| 162                                    | \$ 47,550.00 | \$ 50,235.00 | \$ 51,735.00 | \$ 53,235.00 |
| 163                                    | \$ 47,600.00 | \$ 50,285.00 | \$ 51,785.00 | \$ 53,285.00 |
| 164                                    | \$ 47,650.00 | \$ 50,335.00 | \$ 51,835.00 | \$ 53,335.00 |

| Advanced Degree Supplements | Masters     | Specialist  | Doctorate   |
|-----------------------------|-------------|-------------|-------------|
|                             | \$ 2,685.00 | \$ 4,185.00 | \$ 5,685.00 |

\*\*\* 2020-21 Starting Salary (Teacher)

| Instructional Employee Salary Schedule |              |              |              |              |
|--|--------------|--------------|--------------|--------------|
| Level                                  | Bachelors    | Masters      | Specialist   | Doctorate    |
| 165                                    | \$ 47,700.00 | \$ 50,385.00 | \$ 51,885.00 | \$ 53,385.00 |
| 166                                    | \$ 47,750.00 | \$ 50,435.00 | \$ 51,935.00 | \$ 53,435.00 |
| 167                                    | \$ 47,800.00 | \$ 50,485.00 | \$ 51,985.00 | \$ 53,485.00 |
| 168                                    | \$ 47,850.00 | \$ 50,535.00 | \$ 52,035.00 | \$ 53,535.00 |
| 169                                    | \$ 47,900.00 | \$ 50,585.00 | \$ 52,085.00 | \$ 53,585.00 |
| 170                                    | \$ 47,950.00 | \$ 50,635.00 | \$ 52,135.00 | \$ 53,635.00 |
| 171                                    | \$ 48,000.00 | \$ 50,685.00 | \$ 52,185.00 | \$ 53,685.00 |
| 172                                    | \$ 48,050.00 | \$ 50,735.00 | \$ 52,235.00 | \$ 53,735.00 |
| 173                                    | \$ 48,100.00 | \$ 50,785.00 | \$ 52,285.00 | \$ 53,785.00 |
| 174                                    | \$ 48,150.00 | \$ 50,835.00 | \$ 52,335.00 | \$ 53,835.00 |
| 175                                    | \$ 48,200.00 | \$ 50,885.00 | \$ 52,385.00 | \$ 53,885.00 |
| 176                                    | \$ 48,250.00 | \$ 50,935.00 | \$ 52,435.00 | \$ 53,935.00 |
| 177                                    | \$ 48,300.00 | \$ 50,985.00 | \$ 52,485.00 | \$ 53,985.00 |
| 178                                    | \$ 48,350.00 | \$ 51,035.00 | \$ 52,535.00 | \$ 54,035.00 |
| 179                                    | \$ 48,400.00 | \$ 51,085.00 | \$ 52,585.00 | \$ 54,085.00 |
| 180                                    | \$ 48,450.00 | \$ 51,135.00 | \$ 52,635.00 | \$ 54,135.00 |
| 181                                    | \$ 48,500.00 | \$ 51,185.00 | \$ 52,685.00 | \$ 54,185.00 |
| 182                                    | \$ 48,550.00 | \$ 51,235.00 | \$ 52,735.00 | \$ 54,235.00 |
| 183                                    | \$ 48,600.00 | \$ 51,285.00 | \$ 52,785.00 | \$ 54,285.00 |
| 184                                    | \$ 48,650.00 | \$ 51,335.00 | \$ 52,835.00 | \$ 54,335.00 |
| 185                                    | \$ 48,700.00 | \$ 51,385.00 | \$ 52,885.00 | \$ 54,385.00 |
| 186                                    | \$ 48,750.00 | \$ 51,435.00 | \$ 52,935.00 | \$ 54,435.00 |
| 187                                    | \$ 48,800.00 | \$ 51,485.00 | \$ 52,985.00 | \$ 54,485.00 |
| 188                                    | \$ 48,850.00 | \$ 51,535.00 | \$ 53,035.00 | \$ 54,535.00 |
| 189                                    | \$ 48,900.00 | \$ 51,585.00 | \$ 53,085.00 | \$ 54,585.00 |
| 190                                    | \$ 48,950.00 | \$ 51,635.00 | \$ 53,135.00 | \$ 54,635.00 |
| 191                                    | \$ 49,000.00 | \$ 51,685.00 | \$ 53,185.00 | \$ 54,685.00 |
| 192                                    | \$ 49,050.00 | \$ 51,735.00 | \$ 53,235.00 | \$ 54,735.00 |
| 193                                    | \$ 49,100.00 | \$ 51,785.00 | \$ 53,285.00 | \$ 54,785.00 |
| 194                                    | \$ 49,150.00 | \$ 51,835.00 | \$ 53,335.00 | \$ 54,835.00 |
| 195                                    | \$ 49,200.00 | \$ 51,885.00 | \$ 53,385.00 | \$ 54,885.00 |
| 196                                    | \$ 49,250.00 | \$ 51,935.00 | \$ 53,435.00 | \$ 54,935.00 |
| 197                                    | \$ 49,300.00 | \$ 51,985.00 | \$ 53,485.00 | \$ 54,985.00 |
| 198                                    | \$ 49,350.00 | \$ 52,035.00 | \$ 53,535.00 | \$ 55,035.00 |
| 199                                    | \$ 49,400.00 | \$ 52,085.00 | \$ 53,585.00 | \$ 55,085.00 |
| 200                                    | \$ 49,450.00 | \$ 52,135.00 | \$ 53,635.00 | \$ 55,135.00 |
| 201                                    | \$ 49,500.00 | \$ 52,185.00 | \$ 53,685.00 | \$ 55,185.00 |
| 202                                    | \$ 49,550.00 | \$ 52,235.00 | \$ 53,735.00 | \$ 55,235.00 |
| 203                                    | \$ 49,600.00 | \$ 52,285.00 | \$ 53,785.00 | \$ 55,285.00 |
| 204                                    | \$ 49,650.00 | \$ 52,335.00 | \$ 53,835.00 | \$ 55,335.00 |
| 205                                    | \$ 49,700.00 | \$ 52,385.00 | \$ 53,885.00 | \$ 55,385.00 |
| 206                                    | \$ 49,750.00 | \$ 52,435.00 | \$ 53,935.00 | \$ 55,435.00 |
| 207                                    | \$ 49,800.00 | \$ 52,485.00 | \$ 53,985.00 | \$ 55,485.00 |
| 208                                    | \$ 49,850.00 | \$ 52,535.00 | \$ 54,035.00 | \$ 55,535.00 |
| 209                                    | \$ 49,900.00 | \$ 52,585.00 | \$ 54,085.00 | \$ 55,585.00 |
| 210                                    | \$ 49,950.00 | \$ 52,635.00 | \$ 54,135.00 | \$ 55,635.00 |
| 211                                    | \$ 50,000.00 | \$ 52,685.00 | \$ 54,185.00 | \$ 55,685.00 |
| 212                                    | \$ 50,050.00 | \$ 52,735.00 | \$ 54,235.00 | \$ 55,735.00 |
| 213                                    | \$ 50,100.00 | \$ 52,785.00 | \$ 54,285.00 | \$ 55,785.00 |
| 214                                    | \$ 50,150.00 | \$ 52,835.00 | \$ 54,335.00 | \$ 55,835.00 |
| 215                                    | \$ 50,200.00 | \$ 52,885.00 | \$ 54,385.00 | \$ 55,885.00 |
| 216                                    | \$ 50,250.00 | \$ 52,935.00 | \$ 54,435.00 | \$ 55,935.00 |
| 217                                    | \$ 50,300.00 | \$ 52,985.00 | \$ 54,485.00 | \$ 55,985.00 |
| 218                                    | \$ 50,350.00 | \$ 53,035.00 | \$ 54,535.00 | \$ 56,035.00 |
| 219                                    | \$ 50,400.00 | \$ 53,085.00 | \$ 54,585.00 | \$ 56,085.00 |
| 220                                    | \$ 50,450.00 | \$ 53,135.00 | \$ 54,635.00 | \$ 56,135.00 |
| 221                                    | \$ 50,500.00 | \$ 53,185.00 | \$ 54,685.00 | \$ 56,185.00 |
| 222                                    | \$ 50,550.00 | \$ 53,235.00 | \$ 54,735.00 | \$ 56,235.00 |
| 223                                    | \$ 50,600.00 | \$ 53,285.00 | \$ 54,785.00 | \$ 56,285.00 |
| 224                                    | \$ 50,650.00 | \$ 53,335.00 | \$ 54,835.00 | \$ 56,335.00 |
| 225                                    | \$ 50,700.00 | \$ 53,385.00 | \$ 54,885.00 | \$ 56,385.00 |
| 226                                    | \$ 50,750.00 | \$ 53,435.00 | \$ 54,935.00 | \$ 56,435.00 |
| 227                                    | \$ 50,800.00 | \$ 53,485.00 | \$ 54,985.00 | \$ 56,485.00 |
| 228                                    | \$ 50,850.00 | \$ 53,535.00 | \$ 55,035.00 | \$ 56,535.00 |
| 229                                    | \$ 50,900.00 | \$ 53,585.00 | \$ 55,085.00 | \$ 56,585.00 |
| 230                                    | \$ 50,950.00 | \$ 53,635.00 | \$ 55,135.00 | \$ 56,635.00 |
| 231                                    | \$ 51,000.00 | \$ 53,685.00 | \$ 55,185.00 | \$ 56,685.00 |
| 232                                    | \$ 51,050.00 | \$ 53,735.00 | \$ 55,235.00 | \$ 56,735.00 |
| 233                                    | \$ 51,100.00 | \$ 53,785.00 | \$ 55,285.00 | \$ 56,785.00 |
| 234                                    | \$ 51,150.00 | \$ 53,835.00 | \$ 55,335.00 | \$ 56,835.00 |
| 235                                    | \$ 51,200.00 | \$ 53,885.00 | \$ 55,385.00 | \$ 56,885.00 |
| 236                                    | \$ 51,250.00 | \$ 53,935.00 | \$ 55,435.00 | \$ 56,935.00 |
| 237                                    | \$ 51,300.00 | \$ 53,985.00 | \$ 55,485.00 | \$ 56,985.00 |
| 238                                    | \$ 51,350.00 | \$ 54,035.00 | \$ 55,535.00 | \$ 57,035.00 |
| 239                                    | \$ 51,400.00 | \$ 54,085.00 | \$ 55,585.00 | \$ 57,085.00 |
| 240                                    | \$ 51,450.00 | \$ 54,135.00 | \$ 55,635.00 | \$ 57,135.00 |
| 241                                    | \$ 51,500.00 | \$ 54,185.00 | \$ 55,685.00 | \$ 57,185.00 |
| 242                                    | \$ 51,550.00 | \$ 54,235.00 | \$ 55,735.00 | \$ 57,235.00 |
| 243                                    | \$ 51,600.00 | \$ 54,285.00 | \$ 55,785.00 | \$ 57,285.00 |
| 244                                    | \$ 51,650.00 | \$ 54,335.00 | \$ 55,835.00 | \$ 57,335.00 |
| 245                                    | \$ 51,700.00 | \$ 54,385.00 | \$ 55,885.00 | \$ 57,385.00 |
| 246                                    | \$ 51,750.00 | \$ 54,435.00 | \$ 55,935.00 | \$ 57,435.00 |

| Advanced Degree Supplements | Masters     | Specialist  | Doctorate   |
|-----------------------------|-------------|-------------|-------------|
|                             | \$ 2,685.00 | \$ 4,185.00 | \$ 5,685.00 |



| Instructional Employee Salary Schedule |              |              |              |              |
|--|--------------|--------------|--------------|--------------|
| Level                                  | Bachelors    | Masters      | Specialist   | Doctorate    |
| 247                                    | \$ 51,800.00 | \$ 54,485.00 | \$ 55,985.00 | \$ 57,485.00 |
| 248                                    | \$ 51,850.00 | \$ 54,535.00 | \$ 56,035.00 | \$ 57,535.00 |
| 249                                    | \$ 51,900.00 | \$ 54,585.00 | \$ 56,085.00 | \$ 57,585.00 |
| 250                                    | \$ 51,950.00 | \$ 54,635.00 | \$ 56,135.00 | \$ 57,635.00 |
| 251                                    | \$ 52,000.00 | \$ 54,685.00 | \$ 56,185.00 | \$ 57,685.00 |
| 252                                    | \$ 52,050.00 | \$ 54,735.00 | \$ 56,235.00 | \$ 57,735.00 |
| 253                                    | \$ 52,100.00 | \$ 54,785.00 | \$ 56,285.00 | \$ 57,785.00 |
| 254                                    | \$ 52,150.00 | \$ 54,835.00 | \$ 56,335.00 | \$ 57,835.00 |
| 255                                    | \$ 52,200.00 | \$ 54,885.00 | \$ 56,385.00 | \$ 57,885.00 |
| 256                                    | \$ 52,250.00 | \$ 54,935.00 | \$ 56,435.00 | \$ 57,935.00 |
| 257                                    | \$ 52,300.00 | \$ 54,985.00 | \$ 56,485.00 | \$ 57,985.00 |
| 258                                    | \$ 52,350.00 | \$ 55,035.00 | \$ 56,535.00 | \$ 58,035.00 |
| 259                                    | \$ 52,400.00 | \$ 55,085.00 | \$ 56,585.00 | \$ 58,085.00 |
| 260                                    | \$ 52,450.00 | \$ 55,135.00 | \$ 56,635.00 | \$ 58,135.00 |
| 261                                    | \$ 52,500.00 | \$ 55,185.00 | \$ 56,685.00 | \$ 58,185.00 |
| 262                                    | \$ 52,550.00 | \$ 55,235.00 | \$ 56,735.00 | \$ 58,235.00 |
| 263                                    | \$ 52,600.00 | \$ 55,285.00 | \$ 56,785.00 | \$ 58,285.00 |
| 264                                    | \$ 52,650.00 | \$ 55,335.00 | \$ 56,835.00 | \$ 58,335.00 |
| 265                                    | \$ 52,700.00 | \$ 55,385.00 | \$ 56,885.00 | \$ 58,385.00 |
| 266                                    | \$ 52,750.00 | \$ 55,435.00 | \$ 56,935.00 | \$ 58,435.00 |
| 267                                    | \$ 52,800.00 | \$ 55,485.00 | \$ 56,985.00 | \$ 58,485.00 |
| 268                                    | \$ 52,850.00 | \$ 55,535.00 | \$ 57,035.00 | \$ 58,535.00 |
| 269                                    | \$ 52,900.00 | \$ 55,585.00 | \$ 57,085.00 | \$ 58,585.00 |
| 270                                    | \$ 52,950.00 | \$ 55,635.00 | \$ 57,135.00 | \$ 58,635.00 |
| 271                                    | \$ 53,000.00 | \$ 55,685.00 | \$ 57,185.00 | \$ 58,685.00 |
| 272                                    | \$ 53,050.00 | \$ 55,735.00 | \$ 57,235.00 | \$ 58,735.00 |
| 273                                    | \$ 53,100.00 | \$ 55,785.00 | \$ 57,285.00 | \$ 58,785.00 |
| 274                                    | \$ 53,150.00 | \$ 55,835.00 | \$ 57,335.00 | \$ 58,835.00 |
| 275                                    | \$ 53,200.00 | \$ 55,885.00 | \$ 57,385.00 | \$ 58,885.00 |
| 276                                    | \$ 53,250.00 | \$ 55,935.00 | \$ 57,435.00 | \$ 58,935.00 |
| 277                                    | \$ 53,300.00 | \$ 55,985.00 | \$ 57,485.00 | \$ 58,985.00 |
| 278                                    | \$ 53,350.00 | \$ 56,035.00 | \$ 57,535.00 | \$ 59,035.00 |
| 279                                    | \$ 53,400.00 | \$ 56,085.00 | \$ 57,585.00 | \$ 59,085.00 |
| 280                                    | \$ 53,450.00 | \$ 56,135.00 | \$ 57,635.00 | \$ 59,135.00 |
| 281                                    | \$ 53,500.00 | \$ 56,185.00 | \$ 57,685.00 | \$ 59,185.00 |
| 282                                    | \$ 53,550.00 | \$ 56,235.00 | \$ 57,735.00 | \$ 59,235.00 |
| 283                                    | \$ 53,600.00 | \$ 56,285.00 | \$ 57,785.00 | \$ 59,285.00 |
| 284                                    | \$ 53,650.00 | \$ 56,335.00 | \$ 57,835.00 | \$ 59,335.00 |
| 285                                    | \$ 53,700.00 | \$ 56,385.00 | \$ 57,885.00 | \$ 59,385.00 |
| 286                                    | \$ 53,750.00 | \$ 56,435.00 | \$ 57,935.00 | \$ 59,435.00 |
| 287                                    | \$ 53,800.00 | \$ 56,485.00 | \$ 57,985.00 | \$ 59,485.00 |
| 288                                    | \$ 53,850.00 | \$ 56,535.00 | \$ 58,035.00 | \$ 59,535.00 |
| 289                                    | \$ 53,900.00 | \$ 56,585.00 | \$ 58,085.00 | \$ 59,585.00 |
| 290                                    | \$ 53,950.00 | \$ 56,635.00 | \$ 58,135.00 | \$ 59,635.00 |
| 291                                    | \$ 54,000.00 | \$ 56,685.00 | \$ 58,185.00 | \$ 59,685.00 |
| 292                                    | \$ 54,050.00 | \$ 56,735.00 | \$ 58,235.00 | \$ 59,735.00 |
| 293                                    | \$ 54,100.00 | \$ 56,785.00 | \$ 58,285.00 | \$ 59,785.00 |
| 294                                    | \$ 54,150.00 | \$ 56,835.00 | \$ 58,335.00 | \$ 59,835.00 |
| 295                                    | \$ 54,200.00 | \$ 56,885.00 | \$ 58,385.00 | \$ 59,885.00 |
| 296                                    | \$ 54,250.00 | \$ 56,935.00 | \$ 58,435.00 | \$ 59,935.00 |
| 297                                    | \$ 54,300.00 | \$ 56,985.00 | \$ 58,485.00 | \$ 59,985.00 |
| 298                                    | \$ 54,350.00 | \$ 57,035.00 | \$ 58,535.00 | \$ 60,035.00 |
| 299                                    | \$ 54,400.00 | \$ 57,085.00 | \$ 58,585.00 | \$ 60,085.00 |
| 300                                    | \$ 54,450.00 | \$ 57,135.00 | \$ 58,635.00 | \$ 60,135.00 |
| 301                                    | \$ 54,500.00 | \$ 57,185.00 | \$ 58,685.00 | \$ 60,185.00 |
| 302                                    | \$ 54,550.00 | \$ 57,235.00 | \$ 58,735.00 | \$ 60,235.00 |
| 303                                    | \$ 54,600.00 | \$ 57,285.00 | \$ 58,785.00 | \$ 60,285.00 |
| 304                                    | \$ 54,650.00 | \$ 57,335.00 | \$ 58,835.00 | \$ 60,335.00 |
| 305                                    | \$ 54,700.00 | \$ 57,385.00 | \$ 58,885.00 | \$ 60,385.00 |
| 306                                    | \$ 54,750.00 | \$ 57,435.00 | \$ 58,935.00 | \$ 60,435.00 |
| 307                                    | \$ 54,800.00 | \$ 57,485.00 | \$ 58,985.00 | \$ 60,485.00 |
| 308                                    | \$ 54,850.00 | \$ 57,535.00 | \$ 59,035.00 | \$ 60,535.00 |
| 309                                    | \$ 54,900.00 | \$ 57,585.00 | \$ 59,085.00 | \$ 60,585.00 |
| 310                                    | \$ 54,950.00 | \$ 57,635.00 | \$ 59,135.00 | \$ 60,635.00 |
| 311                                    | \$ 55,000.00 | \$ 57,685.00 | \$ 59,185.00 | \$ 60,685.00 |
| 312                                    | \$ 55,050.00 | \$ 57,735.00 | \$ 59,235.00 | \$ 60,735.00 |
| 313                                    | \$ 55,100.00 | \$ 57,785.00 | \$ 59,285.00 | \$ 60,785.00 |
| 314                                    | \$ 55,150.00 | \$ 57,835.00 | \$ 59,335.00 | \$ 60,835.00 |
| 315                                    | \$ 55,200.00 | \$ 57,885.00 | \$ 59,385.00 | \$ 60,885.00 |
| 316                                    | \$ 55,250.00 | \$ 57,935.00 | \$ 59,435.00 | \$ 60,935.00 |
| 317                                    | \$ 55,300.00 | \$ 57,985.00 | \$ 59,485.00 | \$ 60,985.00 |
| 318                                    | \$ 55,350.00 | \$ 58,035.00 | \$ 59,535.00 | \$ 61,035.00 |
| 319                                    | \$ 55,400.00 | \$ 58,085.00 | \$ 59,585.00 | \$ 61,085.00 |
| 320                                    | \$ 55,450.00 | \$ 58,135.00 | \$ 59,635.00 | \$ 61,135.00 |
| 321                                    | \$ 55,500.00 | \$ 58,185.00 | \$ 59,685.00 | \$ 61,185.00 |
| 322                                    | \$ 55,550.00 | \$ 58,235.00 | \$ 59,735.00 | \$ 61,235.00 |
| 323                                    | \$ 55,600.00 | \$ 58,285.00 | \$ 59,785.00 | \$ 61,285.00 |
| 324                                    | \$ 55,650.00 | \$ 58,335.00 | \$ 59,835.00 | \$ 61,335.00 |
| 325                                    | \$ 55,700.00 | \$ 58,385.00 | \$ 59,885.00 | \$ 61,385.00 |
| 326                                    | \$ 55,750.00 | \$ 58,435.00 | \$ 59,935.00 | \$ 61,435.00 |
| 327                                    | \$ 55,800.00 | \$ 58,485.00 | \$ 59,985.00 | \$ 61,485.00 |
| 328                                    | \$ 55,850.00 | \$ 58,535.00 | \$ 60,035.00 | \$ 61,535.00 |

| Advanced Degree Supplements | Masters     | Specialist  | Doctorate   |
|-----------------------------|-------------|-------------|-------------|
|                             | \$ 2,685.00 | \$ 4,185.00 | \$ 5,685.00 |

| Instructional Employee Salary Schedule |              |              |              |              |
|--|--------------|--------------|--------------|--------------|
| Level                                  | Bachelors    | Masters      | Specialist   | Doctorate    |
| 329                                    | \$ 55,900.00 | \$ 58,585.00 | \$ 60,085.00 | \$ 61,585.00 |
| 330                                    | \$ 55,950.00 | \$ 58,635.00 | \$ 60,135.00 | \$ 61,635.00 |
| 331                                    | \$ 56,000.00 | \$ 58,685.00 | \$ 60,185.00 | \$ 61,685.00 |
| 332                                    | \$ 56,050.00 | \$ 58,735.00 | \$ 60,235.00 | \$ 61,735.00 |
| 333                                    | \$ 56,100.00 | \$ 58,785.00 | \$ 60,285.00 | \$ 61,785.00 |
| 334                                    | \$ 56,150.00 | \$ 58,835.00 | \$ 60,335.00 | \$ 61,835.00 |
| 335                                    | \$ 56,200.00 | \$ 58,885.00 | \$ 60,385.00 | \$ 61,885.00 |
| 336                                    | \$ 56,250.00 | \$ 58,935.00 | \$ 60,435.00 | \$ 61,935.00 |
| 337                                    | \$ 56,300.00 | \$ 58,985.00 | \$ 60,485.00 | \$ 61,985.00 |
| 338                                    | \$ 56,350.00 | \$ 59,035.00 | \$ 60,535.00 | \$ 62,035.00 |
| 339                                    | \$ 56,400.00 | \$ 59,085.00 | \$ 60,585.00 | \$ 62,085.00 |
| 340                                    | \$ 56,450.00 | \$ 59,135.00 | \$ 60,635.00 | \$ 62,135.00 |
| 341                                    | \$ 56,500.00 | \$ 59,185.00 | \$ 60,685.00 | \$ 62,185.00 |
| 342                                    | \$ 56,550.00 | \$ 59,235.00 | \$ 60,735.00 | \$ 62,235.00 |
| 343                                    | \$ 56,600.00 | \$ 59,285.00 | \$ 60,785.00 | \$ 62,285.00 |
| 344                                    | \$ 56,650.00 | \$ 59,335.00 | \$ 60,835.00 | \$ 62,335.00 |
| 345                                    | \$ 56,700.00 | \$ 59,385.00 | \$ 60,885.00 | \$ 62,385.00 |
| 346                                    | \$ 56,750.00 | \$ 59,435.00 | \$ 60,935.00 | \$ 62,435.00 |
| 347                                    | \$ 56,800.00 | \$ 59,485.00 | \$ 60,985.00 | \$ 62,485.00 |
| 348                                    | \$ 56,850.00 | \$ 59,535.00 | \$ 61,035.00 | \$ 62,535.00 |
| 349                                    | \$ 56,900.00 | \$ 59,585.00 | \$ 61,085.00 | \$ 62,585.00 |
| 350                                    | \$ 56,950.00 | \$ 59,635.00 | \$ 61,135.00 | \$ 62,635.00 |
| 351                                    | \$ 57,000.00 | \$ 59,685.00 | \$ 61,185.00 | \$ 62,685.00 |
| 352                                    | \$ 57,050.00 | \$ 59,735.00 | \$ 61,235.00 | \$ 62,735.00 |
| 353                                    | \$ 57,100.00 | \$ 59,785.00 | \$ 61,285.00 | \$ 62,785.00 |
| 354                                    | \$ 57,150.00 | \$ 59,835.00 | \$ 61,335.00 | \$ 62,835.00 |
| 355                                    | \$ 57,200.00 | \$ 59,885.00 | \$ 61,385.00 | \$ 62,885.00 |
| 356                                    | \$ 57,250.00 | \$ 59,935.00 | \$ 61,435.00 | \$ 62,935.00 |
| 357                                    | \$ 57,300.00 | \$ 59,985.00 | \$ 61,485.00 | \$ 62,985.00 |
| 358                                    | \$ 57,350.00 | \$ 60,035.00 | \$ 61,535.00 | \$ 63,035.00 |
| 359                                    | \$ 57,400.00 | \$ 60,085.00 | \$ 61,585.00 | \$ 63,085.00 |
| 360                                    | \$ 57,450.00 | \$ 60,135.00 | \$ 61,635.00 | \$ 63,135.00 |
| 361                                    | \$ 57,500.00 | \$ 60,185.00 | \$ 61,685.00 | \$ 63,185.00 |
| 362                                    | \$ 57,550.00 | \$ 60,235.00 | \$ 61,735.00 | \$ 63,235.00 |
| 363                                    | \$ 57,600.00 | \$ 60,285.00 | \$ 61,785.00 | \$ 63,285.00 |
| 364                                    | \$ 57,650.00 | \$ 60,335.00 | \$ 61,835.00 | \$ 63,335.00 |
| 365                                    | \$ 57,700.00 | \$ 60,385.00 | \$ 61,885.00 | \$ 63,385.00 |
| 366                                    | \$ 57,750.00 | \$ 60,435.00 | \$ 61,935.00 | \$ 63,435.00 |
| 367                                    | \$ 57,800.00 | \$ 60,485.00 | \$ 61,985.00 | \$ 63,485.00 |
| 368                                    | \$ 57,850.00 | \$ 60,535.00 | \$ 62,035.00 | \$ 63,535.00 |
| 369                                    | \$ 57,900.00 | \$ 60,585.00 | \$ 62,085.00 | \$ 63,585.00 |
| 370                                    | \$ 57,950.00 | \$ 60,635.00 | \$ 62,135.00 | \$ 63,635.00 |
| 371                                    | \$ 58,000.00 | \$ 60,685.00 | \$ 62,185.00 | \$ 63,685.00 |
| 372                                    | \$ 58,050.00 | \$ 60,735.00 | \$ 62,235.00 | \$ 63,735.00 |
| 373                                    | \$ 58,100.00 | \$ 60,785.00 | \$ 62,285.00 | \$ 63,785.00 |
| 374                                    | \$ 58,150.00 | \$ 60,835.00 | \$ 62,335.00 | \$ 63,835.00 |
| 375                                    | \$ 58,200.00 | \$ 60,885.00 | \$ 62,385.00 | \$ 63,885.00 |
| 376                                    | \$ 58,250.00 | \$ 60,935.00 | \$ 62,435.00 | \$ 63,935.00 |
| 377                                    | \$ 58,300.00 | \$ 60,985.00 | \$ 62,485.00 | \$ 63,985.00 |
| 378                                    | \$ 58,350.00 | \$ 61,035.00 | \$ 62,535.00 | \$ 64,035.00 |
| 379                                    | \$ 58,400.00 | \$ 61,085.00 | \$ 62,585.00 | \$ 64,085.00 |
| 380                                    | \$ 58,450.00 | \$ 61,135.00 | \$ 62,635.00 | \$ 64,135.00 |
| 381                                    | \$ 58,500.00 | \$ 61,185.00 | \$ 62,685.00 | \$ 64,185.00 |
| 382                                    | \$ 58,550.00 | \$ 61,235.00 | \$ 62,735.00 | \$ 64,235.00 |
| 383                                    | \$ 58,600.00 | \$ 61,285.00 | \$ 62,785.00 | \$ 64,285.00 |
| 384                                    | \$ 58,650.00 | \$ 61,335.00 | \$ 62,835.00 | \$ 64,335.00 |
| 385                                    | \$ 58,700.00 | \$ 61,385.00 | \$ 62,885.00 | \$ 64,385.00 |
| 386                                    | \$ 58,750.00 | \$ 61,435.00 | \$ 62,935.00 | \$ 64,435.00 |
| 387                                    | \$ 58,800.00 | \$ 61,485.00 | \$ 62,985.00 | \$ 64,485.00 |
| 388                                    | \$ 58,850.00 | \$ 61,535.00 | \$ 63,035.00 | \$ 64,535.00 |
| 389                                    | \$ 58,900.00 | \$ 61,585.00 | \$ 63,085.00 | \$ 64,585.00 |
| 390                                    | \$ 58,950.00 | \$ 61,635.00 | \$ 63,135.00 | \$ 64,635.00 |
| 391                                    | \$ 59,000.00 | \$ 61,685.00 | \$ 63,185.00 | \$ 64,685.00 |
| 392                                    | \$ 59,050.00 | \$ 61,735.00 | \$ 63,235.00 | \$ 64,735.00 |
| 393                                    | \$ 59,100.00 | \$ 61,785.00 | \$ 63,285.00 | \$ 64,785.00 |
| 394                                    | \$ 59,150.00 | \$ 61,835.00 | \$ 63,335.00 | \$ 64,835.00 |
| 395                                    | \$ 59,200.00 | \$ 61,885.00 | \$ 63,385.00 | \$ 64,885.00 |
| 396                                    | \$ 59,250.00 | \$ 61,935.00 | \$ 63,435.00 | \$ 64,935.00 |
| 397                                    | \$ 59,300.00 | \$ 61,985.00 | \$ 63,485.00 | \$ 64,985.00 |
| 398                                    | \$ 59,350.00 | \$ 62,035.00 | \$ 63,535.00 | \$ 65,035.00 |
| 399                                    | \$ 59,400.00 | \$ 62,085.00 | \$ 63,585.00 | \$ 65,085.00 |
| 400                                    | \$ 59,450.00 | \$ 62,135.00 | \$ 63,635.00 | \$ 65,135.00 |
| 401                                    | \$ 59,500.00 | \$ 62,185.00 | \$ 63,685.00 | \$ 65,185.00 |
| 402                                    | \$ 59,550.00 | \$ 62,235.00 | \$ 63,735.00 | \$ 65,235.00 |
| 403                                    | \$ 59,600.00 | \$ 62,285.00 | \$ 63,785.00 | \$ 65,285.00 |
| 404                                    | \$ 59,650.00 | \$ 62,335.00 | \$ 63,835.00 | \$ 65,335.00 |
| 405                                    | \$ 59,700.00 | \$ 62,385.00 | \$ 63,885.00 | \$ 65,385.00 |
| 406                                    | \$ 59,750.00 | \$ 62,435.00 | \$ 63,935.00 | \$ 65,435.00 |
| 407                                    | \$ 59,800.00 | \$ 62,485.00 | \$ 63,985.00 | \$ 65,485.00 |
| 408                                    | \$ 59,850.00 | \$ 62,535.00 | \$ 64,035.00 | \$ 65,535.00 |
| 409                                    | \$ 59,900.00 | \$ 62,585.00 | \$ 64,085.00 | \$ 65,585.00 |
| 410                                    | \$ 59,950.00 | \$ 62,635.00 | \$ 64,135.00 | \$ 65,635.00 |

| Advanced Degree Supplements | Masters     | Specialist  | Doctorate   |
|-----------------------------|-------------|-------------|-------------|
|                             | \$ 2,685.00 | \$ 4,185.00 | \$ 5,685.00 |

| Instructional Employee Salary Schedule |              |              |              |              |
|--|--------------|--------------|--------------|--------------|
| Level                                  | Bachelors    | Masters      | Specialist   | Doctorate    |
| 411                                    | \$ 80,000.00 | \$ 82,885.00 | \$ 84,185.00 | \$ 85,685.00 |
| 412                                    | \$ 80,050.00 | \$ 82,735.00 | \$ 84,235.00 | \$ 85,735.00 |
| 413                                    | \$ 80,100.00 | \$ 82,785.00 | \$ 84,285.00 | \$ 85,785.00 |
| 414                                    | \$ 80,150.00 | \$ 82,835.00 | \$ 84,335.00 | \$ 85,835.00 |
| 415                                    | \$ 80,200.00 | \$ 82,885.00 | \$ 84,385.00 | \$ 85,885.00 |
| 416                                    | \$ 80,250.00 | \$ 82,935.00 | \$ 84,435.00 | \$ 85,935.00 |
| 417                                    | \$ 80,300.00 | \$ 82,985.00 | \$ 84,485.00 | \$ 85,985.00 |
| 418                                    | \$ 80,350.00 | \$ 83,035.00 | \$ 84,535.00 | \$ 86,035.00 |
| 419                                    | \$ 80,400.00 | \$ 83,085.00 | \$ 84,585.00 | \$ 86,085.00 |
| 420                                    | \$ 80,450.00 | \$ 83,135.00 | \$ 84,635.00 | \$ 86,135.00 |
| 421                                    | \$ 80,500.00 | \$ 83,185.00 | \$ 84,685.00 | \$ 86,185.00 |
| 422                                    | \$ 80,550.00 | \$ 83,235.00 | \$ 84,735.00 | \$ 86,235.00 |
| 423                                    | \$ 80,600.00 | \$ 83,285.00 | \$ 84,785.00 | \$ 86,285.00 |
| 424                                    | \$ 80,650.00 | \$ 83,335.00 | \$ 84,835.00 | \$ 86,335.00 |
| 425                                    | \$ 80,700.00 | \$ 83,385.00 | \$ 84,885.00 | \$ 86,385.00 |
| 426                                    | \$ 80,750.00 | \$ 83,435.00 | \$ 84,935.00 | \$ 86,435.00 |
| 427                                    | \$ 80,800.00 | \$ 83,485.00 | \$ 84,985.00 | \$ 86,485.00 |
| 428                                    | \$ 80,850.00 | \$ 83,535.00 | \$ 85,035.00 | \$ 86,535.00 |
| 429                                    | \$ 80,900.00 | \$ 83,585.00 | \$ 85,085.00 | \$ 86,585.00 |
| 430                                    | \$ 80,950.00 | \$ 83,635.00 | \$ 85,135.00 | \$ 86,635.00 |
| 431                                    | \$ 81,000.00 | \$ 83,685.00 | \$ 85,185.00 | \$ 86,685.00 |
| 432                                    | \$ 81,050.00 | \$ 83,735.00 | \$ 85,235.00 | \$ 86,735.00 |
| 433                                    | \$ 81,100.00 | \$ 83,785.00 | \$ 85,285.00 | \$ 86,785.00 |
| 434                                    | \$ 81,150.00 | \$ 83,835.00 | \$ 85,335.00 | \$ 86,835.00 |
| 435                                    | \$ 81,200.00 | \$ 83,885.00 | \$ 85,385.00 | \$ 86,885.00 |
| 436                                    | \$ 81,250.00 | \$ 83,935.00 | \$ 85,435.00 | \$ 86,935.00 |
| 437                                    | \$ 81,300.00 | \$ 83,985.00 | \$ 85,485.00 | \$ 86,985.00 |
| 438                                    | \$ 81,350.00 | \$ 84,035.00 | \$ 85,535.00 | \$ 87,035.00 |
| 439                                    | \$ 81,400.00 | \$ 84,085.00 | \$ 85,585.00 | \$ 87,085.00 |
| 440                                    | \$ 81,450.00 | \$ 84,135.00 | \$ 85,635.00 | \$ 87,135.00 |
| 441                                    | \$ 81,500.00 | \$ 84,185.00 | \$ 85,685.00 | \$ 87,185.00 |
| 442                                    | \$ 81,550.00 | \$ 84,235.00 | \$ 85,735.00 | \$ 87,235.00 |
| 443                                    | \$ 81,600.00 | \$ 84,285.00 | \$ 85,785.00 | \$ 87,285.00 |
| 444                                    | \$ 81,650.00 | \$ 84,335.00 | \$ 85,835.00 | \$ 87,335.00 |
| 445                                    | \$ 81,700.00 | \$ 84,385.00 | \$ 85,885.00 | \$ 87,385.00 |
| 446                                    | \$ 81,750.00 | \$ 84,435.00 | \$ 85,935.00 | \$ 87,435.00 |
| 447                                    | \$ 81,800.00 | \$ 84,485.00 | \$ 85,985.00 | \$ 87,485.00 |
| 448                                    | \$ 81,850.00 | \$ 84,535.00 | \$ 86,035.00 | \$ 87,535.00 |
| 449                                    | \$ 81,900.00 | \$ 84,585.00 | \$ 86,085.00 | \$ 87,585.00 |
| 450                                    | \$ 81,950.00 | \$ 84,635.00 | \$ 86,135.00 | \$ 87,635.00 |
| 451                                    | \$ 82,000.00 | \$ 84,685.00 | \$ 86,185.00 | \$ 87,685.00 |
| 452                                    | \$ 82,050.00 | \$ 84,735.00 | \$ 86,235.00 | \$ 87,735.00 |
| 453                                    | \$ 82,100.00 | \$ 84,785.00 | \$ 86,285.00 | \$ 87,785.00 |
| 454                                    | \$ 82,150.00 | \$ 84,835.00 | \$ 86,335.00 | \$ 87,835.00 |
| 455                                    | \$ 82,200.00 | \$ 84,885.00 | \$ 86,385.00 | \$ 87,885.00 |
| 456                                    | \$ 82,250.00 | \$ 84,935.00 | \$ 86,435.00 | \$ 87,935.00 |
| 457                                    | \$ 82,300.00 | \$ 84,985.00 | \$ 86,485.00 | \$ 87,985.00 |
| 458                                    | \$ 82,350.00 | \$ 85,035.00 | \$ 86,535.00 | \$ 88,035.00 |
| 459                                    | \$ 82,400.00 | \$ 85,085.00 | \$ 86,585.00 | \$ 88,085.00 |
| 460                                    | \$ 82,450.00 | \$ 85,135.00 | \$ 86,635.00 | \$ 88,135.00 |
| 461                                    | \$ 82,500.00 | \$ 85,185.00 | \$ 86,685.00 | \$ 88,185.00 |
| 462                                    | \$ 82,550.00 | \$ 85,235.00 | \$ 86,735.00 | \$ 88,235.00 |
| 463                                    | \$ 82,600.00 | \$ 85,285.00 | \$ 86,785.00 | \$ 88,285.00 |
| 464                                    | \$ 82,650.00 | \$ 85,335.00 | \$ 86,835.00 | \$ 88,335.00 |
| 465                                    | \$ 82,700.00 | \$ 85,385.00 | \$ 86,885.00 | \$ 88,385.00 |
| 466                                    | \$ 82,750.00 | \$ 85,435.00 | \$ 86,935.00 | \$ 88,435.00 |
| 467                                    | \$ 82,800.00 | \$ 85,485.00 | \$ 86,985.00 | \$ 88,485.00 |
| 468                                    | \$ 82,850.00 | \$ 85,535.00 | \$ 87,035.00 | \$ 88,535.00 |
| 469                                    | \$ 82,900.00 | \$ 85,585.00 | \$ 87,085.00 | \$ 88,585.00 |
| 470                                    | \$ 82,950.00 | \$ 85,635.00 | \$ 87,135.00 | \$ 88,635.00 |
| 471                                    | \$ 83,000.00 | \$ 85,685.00 | \$ 87,185.00 | \$ 88,685.00 |
| 472                                    | \$ 83,050.00 | \$ 85,735.00 | \$ 87,235.00 | \$ 88,735.00 |
| 473                                    | \$ 83,100.00 | \$ 85,785.00 | \$ 87,285.00 | \$ 88,785.00 |
| 474                                    | \$ 83,150.00 | \$ 85,835.00 | \$ 87,335.00 | \$ 88,835.00 |
| 475                                    | \$ 83,200.00 | \$ 85,885.00 | \$ 87,385.00 | \$ 88,885.00 |
| 476                                    | \$ 83,250.00 | \$ 85,935.00 | \$ 87,435.00 | \$ 88,935.00 |
| 477                                    | \$ 83,300.00 | \$ 85,985.00 | \$ 87,485.00 | \$ 88,985.00 |
| 478                                    | \$ 83,350.00 | \$ 86,035.00 | \$ 87,535.00 | \$ 89,035.00 |
| 479                                    | \$ 83,400.00 | \$ 86,085.00 | \$ 87,585.00 | \$ 89,085.00 |
| 480                                    | \$ 83,450.00 | \$ 86,135.00 | \$ 87,635.00 | \$ 89,135.00 |
| 481                                    | \$ 83,500.00 | \$ 86,185.00 | \$ 87,685.00 | \$ 89,185.00 |
| 482                                    | \$ 83,550.00 | \$ 86,235.00 | \$ 87,735.00 | \$ 89,235.00 |
| 483                                    | \$ 83,600.00 | \$ 86,285.00 | \$ 87,785.00 | \$ 89,285.00 |
| 484                                    | \$ 83,650.00 | \$ 86,335.00 | \$ 87,835.00 | \$ 89,335.00 |
| 485                                    | \$ 83,700.00 | \$ 86,385.00 | \$ 87,885.00 | \$ 89,385.00 |
| 486                                    | \$ 83,750.00 | \$ 86,435.00 | \$ 87,935.00 | \$ 89,435.00 |
| 487                                    | \$ 83,800.00 | \$ 86,485.00 | \$ 87,985.00 | \$ 89,485.00 |
| 488                                    | \$ 83,850.00 | \$ 86,535.00 | \$ 88,035.00 | \$ 89,535.00 |
| 489                                    | \$ 83,900.00 | \$ 86,585.00 | \$ 88,085.00 | \$ 89,585.00 |
| 490                                    | \$ 83,950.00 | \$ 86,635.00 | \$ 88,135.00 | \$ 89,635.00 |
| 491                                    | \$ 84,000.00 | \$ 86,685.00 | \$ 88,185.00 | \$ 89,685.00 |
| 492                                    | \$ 84,050.00 | \$ 86,735.00 | \$ 88,235.00 | \$ 89,735.00 |

| Advanced Degree Supplements | Masters     | Specialist  | Doctorate   |
|-----------------------------|-------------|-------------|-------------|
|                             | \$ 2,885.00 | \$ 4,185.00 | \$ 5,885.00 |

<<< 2015-16 Ending Salary (Teacher)

<<< 2016-17 Ending Salary (Teacher)

| Instructional Employee Salary Schedule |              |              |              |              |
|--|--------------|--------------|--------------|--------------|
| Level                                  | Bachelors    | Masters      | Specialist   | Doctorate    |
| 493                                    | \$ 64,100.00 | \$ 66,785.00 | \$ 68,285.00 | \$ 69,785.00 |
| 494                                    | \$ 64,150.00 | \$ 66,835.00 | \$ 68,335.00 | \$ 69,835.00 |
| 495                                    | \$ 64,200.00 | \$ 66,885.00 | \$ 68,385.00 | \$ 69,885.00 |
| 496                                    | \$ 64,250.00 | \$ 66,935.00 | \$ 68,435.00 | \$ 69,935.00 |
| 497                                    | \$ 64,300.00 | \$ 66,985.00 | \$ 68,485.00 | \$ 69,985.00 |
| 498                                    | \$ 64,350.00 | \$ 67,035.00 | \$ 68,535.00 | \$ 70,035.00 |
| 499                                    | \$ 64,400.00 | \$ 67,085.00 | \$ 68,585.00 | \$ 70,085.00 |

| Advanced Degree Supplements | Masters     | Specialist  | Doctorate   |
|-----------------------------|-------------|-------------|-------------|
|                             | \$ 2,885.00 | \$ 4,185.00 | \$ 5,885.00 |

<<< 2017-18 Ending Salary (Teacher)



| Instructional Employee Salary Schedule |              |              |              |              |
|--|--------------|--------------|--------------|--------------|
| Level                                  | Bachelors    | Masters      | Specialist   | Doctorate    |
| 500                                    | \$ 84,450.00 | \$ 87,135.00 | \$ 88,635.00 | \$ 70,135.00 |
| 501                                    | \$ 84,500.00 | \$ 87,185.00 | \$ 88,685.00 | \$ 70,185.00 |
| 502                                    | \$ 84,550.00 | \$ 87,235.00 | \$ 88,735.00 | \$ 70,235.00 |
| 503                                    | \$ 84,600.00 | \$ 87,285.00 | \$ 88,785.00 | \$ 70,285.00 |
| 504                                    | \$ 84,650.00 | \$ 87,335.00 | \$ 88,835.00 | \$ 70,335.00 |
| 505                                    | \$ 84,700.00 | \$ 87,385.00 | \$ 88,885.00 | \$ 70,385.00 |
| 506                                    | \$ 84,750.00 | \$ 87,435.00 | \$ 88,935.00 | \$ 70,435.00 |
| 507                                    | \$ 84,800.00 | \$ 87,485.00 | \$ 88,985.00 | \$ 70,485.00 |
| 508                                    | \$ 84,850.00 | \$ 87,535.00 | \$ 89,035.00 | \$ 70,535.00 |
| 509                                    | \$ 84,900.00 | \$ 87,585.00 | \$ 89,085.00 | \$ 70,585.00 |
| 510                                    | \$ 84,950.00 | \$ 87,635.00 | \$ 89,135.00 | \$ 70,635.00 |
| 511                                    | \$ 85,000.00 | \$ 87,685.00 | \$ 89,185.00 | \$ 70,685.00 |
| 512                                    | \$ 85,050.00 | \$ 87,735.00 | \$ 89,235.00 | \$ 70,735.00 |
| 513                                    | \$ 85,100.00 | \$ 87,785.00 | \$ 89,285.00 | \$ 70,785.00 |
| 514                                    | \$ 85,150.00 | \$ 87,835.00 | \$ 89,335.00 | \$ 70,835.00 |
| 515                                    | \$ 85,200.00 | \$ 87,885.00 | \$ 89,385.00 | \$ 70,885.00 |
| 516                                    | \$ 85,250.00 | \$ 87,935.00 | \$ 89,435.00 | \$ 70,935.00 |
| 517                                    | \$ 85,300.00 | \$ 87,985.00 | \$ 89,485.00 | \$ 70,985.00 |
| 518                                    | \$ 85,350.00 | \$ 88,035.00 | \$ 89,535.00 | \$ 71,035.00 |
| 519                                    | \$ 85,400.00 | \$ 88,085.00 | \$ 89,585.00 | \$ 71,085.00 |
| 520                                    | \$ 85,450.00 | \$ 88,135.00 | \$ 89,635.00 | \$ 71,135.00 |
| 521                                    | \$ 85,500.00 | \$ 88,185.00 | \$ 89,685.00 | \$ 71,185.00 |
| 522                                    | \$ 85,550.00 | \$ 88,235.00 | \$ 89,735.00 | \$ 71,235.00 |
| 523                                    | \$ 85,600.00 | \$ 88,285.00 | \$ 89,785.00 | \$ 71,285.00 |
| 524                                    | \$ 85,650.00 | \$ 88,335.00 | \$ 89,835.00 | \$ 71,335.00 |
| 525                                    | \$ 85,700.00 | \$ 88,385.00 | \$ 89,885.00 | \$ 71,385.00 |
| 526                                    | \$ 85,750.00 | \$ 88,435.00 | \$ 89,935.00 | \$ 71,435.00 |
| 527                                    | \$ 85,800.00 | \$ 88,485.00 | \$ 89,985.00 | \$ 71,485.00 |
| 528                                    | \$ 85,850.00 | \$ 88,535.00 | \$ 90,035.00 | \$ 71,535.00 |
| 529                                    | \$ 85,900.00 | \$ 88,585.00 | \$ 90,085.00 | \$ 71,585.00 |
| 530                                    | \$ 85,950.00 | \$ 88,635.00 | \$ 90,135.00 | \$ 71,635.00 |
| 531                                    | \$ 86,000.00 | \$ 88,685.00 | \$ 90,185.00 | \$ 71,685.00 |
| 532                                    | \$ 86,050.00 | \$ 88,735.00 | \$ 90,235.00 | \$ 71,735.00 |
| 533                                    | \$ 86,100.00 | \$ 88,785.00 | \$ 90,285.00 | \$ 71,785.00 |
| 534                                    | \$ 86,150.00 | \$ 88,835.00 | \$ 90,335.00 | \$ 71,835.00 |
| 535                                    | \$ 86,200.00 | \$ 88,885.00 | \$ 90,385.00 | \$ 71,885.00 |
| 536                                    | \$ 86,250.00 | \$ 88,935.00 | \$ 90,435.00 | \$ 71,935.00 |
| 537                                    | \$ 86,300.00 | \$ 88,985.00 | \$ 90,485.00 | \$ 71,985.00 |
| 538                                    | \$ 86,350.00 | \$ 89,035.00 | \$ 90,535.00 | \$ 72,035.00 |
| 539                                    | \$ 86,400.00 | \$ 89,085.00 | \$ 90,585.00 | \$ 72,085.00 |
| 540                                    | \$ 86,450.00 | \$ 89,135.00 | \$ 90,635.00 | \$ 72,135.00 |
| 541                                    | \$ 86,500.00 | \$ 89,185.00 | \$ 90,685.00 | \$ 72,185.00 |
| 542                                    | \$ 86,550.00 | \$ 89,235.00 | \$ 90,735.00 | \$ 72,235.00 |
| 543                                    | \$ 86,600.00 | \$ 89,285.00 | \$ 90,785.00 | \$ 72,285.00 |
| 544                                    | \$ 86,650.00 | \$ 89,335.00 | \$ 90,835.00 | \$ 72,335.00 |
| 545                                    | \$ 86,700.00 | \$ 89,385.00 | \$ 90,885.00 | \$ 72,385.00 |
| 546                                    | \$ 86,750.00 | \$ 89,435.00 | \$ 90,935.00 | \$ 72,435.00 |
| 547                                    | \$ 86,800.00 | \$ 89,485.00 | \$ 90,985.00 | \$ 72,485.00 |
| 548                                    | \$ 86,850.00 | \$ 89,535.00 | \$ 91,035.00 | \$ 72,535.00 |
| 549                                    | \$ 86,900.00 | \$ 89,585.00 | \$ 91,085.00 | \$ 72,585.00 |
| 550                                    | \$ 86,950.00 | \$ 89,635.00 | \$ 91,135.00 | \$ 72,635.00 |
| 551                                    | \$ 87,000.00 | \$ 89,685.00 | \$ 91,185.00 | \$ 72,685.00 |
| 552                                    | \$ 87,050.00 | \$ 89,735.00 | \$ 91,235.00 | \$ 72,735.00 |
| 553                                    | \$ 87,100.00 | \$ 89,785.00 | \$ 91,285.00 | \$ 72,785.00 |
| 554                                    | \$ 87,150.00 | \$ 89,835.00 | \$ 91,335.00 | \$ 72,835.00 |
| 555                                    | \$ 87,200.00 | \$ 89,885.00 | \$ 91,385.00 | \$ 72,885.00 |
| 556                                    | \$ 87,250.00 | \$ 89,935.00 | \$ 91,435.00 | \$ 72,935.00 |
| 557                                    | \$ 87,300.00 | \$ 89,985.00 | \$ 91,485.00 | \$ 72,985.00 |
| 558                                    | \$ 87,350.00 | \$ 90,035.00 | \$ 91,535.00 | \$ 73,035.00 |
| 559                                    | \$ 87,400.00 | \$ 90,085.00 | \$ 91,585.00 | \$ 73,085.00 |
| 560                                    | \$ 87,450.00 | \$ 90,135.00 | \$ 91,635.00 | \$ 73,135.00 |
| 561                                    | \$ 87,500.00 | \$ 90,185.00 | \$ 91,685.00 | \$ 73,185.00 |
| 562                                    | \$ 87,550.00 | \$ 90,235.00 | \$ 91,735.00 | \$ 73,235.00 |
| 563                                    | \$ 87,600.00 | \$ 90,285.00 | \$ 91,785.00 | \$ 73,285.00 |
| 564                                    | \$ 87,650.00 | \$ 90,335.00 | \$ 91,835.00 | \$ 73,335.00 |
| 565                                    | \$ 87,700.00 | \$ 90,385.00 | \$ 91,885.00 | \$ 73,385.00 |
| 566                                    | \$ 87,750.00 | \$ 90,435.00 | \$ 91,935.00 | \$ 73,435.00 |
| 567                                    | \$ 87,800.00 | \$ 90,485.00 | \$ 91,985.00 | \$ 73,485.00 |
| 568                                    | \$ 87,850.00 | \$ 90,535.00 | \$ 92,035.00 | \$ 73,535.00 |
| 569                                    | \$ 87,900.00 | \$ 90,585.00 | \$ 92,085.00 | \$ 73,585.00 |
| 570                                    | \$ 87,950.00 | \$ 90,635.00 | \$ 92,135.00 | \$ 73,635.00 |
| 571                                    | \$ 88,000.00 | \$ 90,685.00 | \$ 92,185.00 | \$ 73,685.00 |
| 572                                    | \$ 88,050.00 | \$ 90,735.00 | \$ 92,235.00 | \$ 73,735.00 |
| 573                                    | \$ 88,100.00 | \$ 90,785.00 | \$ 92,285.00 | \$ 73,785.00 |
| 574                                    | \$ 88,150.00 | \$ 90,835.00 | \$ 92,335.00 | \$ 73,835.00 |
| 575                                    | \$ 88,200.00 | \$ 90,885.00 | \$ 92,385.00 | \$ 73,885.00 |
| 576                                    | \$ 88,250.00 | \$ 90,935.00 | \$ 92,435.00 | \$ 73,935.00 |
| 577                                    | \$ 88,300.00 | \$ 90,985.00 | \$ 92,485.00 | \$ 73,985.00 |
| 578                                    | \$ 88,350.00 | \$ 91,035.00 | \$ 92,535.00 | \$ 74,035.00 |
| 579                                    | \$ 88,400.00 | \$ 91,085.00 | \$ 92,585.00 | \$ 74,085.00 |
| 580                                    | \$ 88,450.00 | \$ 91,135.00 | \$ 92,635.00 | \$ 74,135.00 |
| 581                                    | \$ 88,500.00 | \$ 91,185.00 | \$ 92,685.00 | \$ 74,185.00 |

| Advanced Degree Supplements | Masters     | Specialist  | Doctorate   |
|-----------------------------|-------------|-------------|-------------|
|                             | \$ 2,685.00 | \$ 4,185.00 | \$ 5,685.00 |

<<< 2018-19 Ending Salary (Teacher)

<<< 2019-20 Ending Salary (Teacher)

<<< 2020-21 Ending Salary (Teacher)

| Instructional Employee Salary Schedule |              |              |              |              |
|--|--------------|--------------|--------------|--------------|
| Level                                  | Bachelors    | Masters      | Specialist   | Doctorate    |
| 582                                    | \$ 88,550.00 | \$ 71,235.00 | \$ 72,735.00 | \$ 74,235.00 |
| 583                                    | \$ 88,600.00 | \$ 71,285.00 | \$ 72,785.00 | \$ 74,285.00 |
| 584                                    | \$ 88,650.00 | \$ 71,335.00 | \$ 72,835.00 | \$ 74,335.00 |
| 585                                    | \$ 88,700.00 | \$ 71,385.00 | \$ 72,885.00 | \$ 74,385.00 |
| 586                                    | \$ 88,750.00 | \$ 71,435.00 | \$ 72,935.00 | \$ 74,435.00 |
| 587                                    | \$ 88,800.00 | \$ 71,485.00 | \$ 72,985.00 | \$ 74,485.00 |
| 588                                    | \$ 88,850.00 | \$ 71,535.00 | \$ 73,035.00 | \$ 74,535.00 |
| 589                                    | \$ 88,900.00 | \$ 71,585.00 | \$ 73,085.00 | \$ 74,585.00 |
| 590                                    | \$ 88,950.00 | \$ 71,635.00 | \$ 73,135.00 | \$ 74,635.00 |
| 591                                    | \$ 89,000.00 | \$ 71,685.00 | \$ 73,185.00 | \$ 74,685.00 |
| 592                                    | \$ 89,050.00 | \$ 71,735.00 | \$ 73,235.00 | \$ 74,735.00 |
| 593                                    | \$ 89,100.00 | \$ 71,785.00 | \$ 73,285.00 | \$ 74,785.00 |
| 594                                    | \$ 89,150.00 | \$ 71,835.00 | \$ 73,335.00 | \$ 74,835.00 |
| 595                                    | \$ 89,200.00 | \$ 71,885.00 | \$ 73,385.00 | \$ 74,885.00 |
| 596                                    | \$ 89,250.00 | \$ 71,935.00 | \$ 73,435.00 | \$ 74,935.00 |
| 597                                    | \$ 89,300.00 | \$ 71,985.00 | \$ 73,485.00 | \$ 74,985.00 |
| 598                                    | \$ 89,350.00 | \$ 72,035.00 | \$ 73,535.00 | \$ 75,035.00 |
| 599                                    | \$ 89,400.00 | \$ 72,085.00 | \$ 73,585.00 | \$ 75,085.00 |
| 600                                    | \$ 89,450.00 | \$ 72,135.00 | \$ 73,635.00 | \$ 75,135.00 |
| 601                                    | \$ 89,500.00 | \$ 72,185.00 | \$ 73,685.00 | \$ 75,185.00 |
| 602                                    | \$ 89,550.00 | \$ 72,235.00 | \$ 73,735.00 | \$ 75,235.00 |
| 603                                    | \$ 89,600.00 | \$ 72,285.00 | \$ 73,785.00 | \$ 75,285.00 |
| 604                                    | \$ 89,650.00 | \$ 72,335.00 | \$ 73,835.00 | \$ 75,335.00 |
| 605                                    | \$ 89,700.00 | \$ 72,385.00 | \$ 73,885.00 | \$ 75,385.00 |
| 606                                    | \$ 89,750.00 | \$ 72,435.00 | \$ 73,935.00 | \$ 75,435.00 |
| 607                                    | \$ 89,800.00 | \$ 72,485.00 | \$ 73,985.00 | \$ 75,485.00 |
| 608                                    | \$ 89,850.00 | \$ 72,535.00 | \$ 74,035.00 | \$ 75,535.00 |
| 609                                    | \$ 89,900.00 | \$ 72,585.00 | \$ 74,085.00 | \$ 75,585.00 |
| 610                                    | \$ 89,950.00 | \$ 72,635.00 | \$ 74,135.00 | \$ 75,635.00 |
| 611                                    | \$ 70,000.00 | \$ 72,685.00 | \$ 74,185.00 | \$ 75,685.00 |
| 612                                    | \$ 70,050.00 | \$ 72,735.00 | \$ 74,235.00 | \$ 75,735.00 |
| 613                                    | \$ 70,100.00 | \$ 72,785.00 | \$ 74,285.00 | \$ 75,785.00 |
| 614                                    | \$ 70,150.00 | \$ 72,835.00 | \$ 74,335.00 | \$ 75,835.00 |
| 615                                    | \$ 70,200.00 | \$ 72,885.00 | \$ 74,385.00 | \$ 75,885.00 |
| 616                                    | \$ 70,250.00 | \$ 72,935.00 | \$ 74,435.00 | \$ 75,935.00 |
| 617                                    | \$ 70,300.00 | \$ 72,985.00 | \$ 74,485.00 | \$ 75,985.00 |
| 618                                    | \$ 70,350.00 | \$ 73,035.00 | \$ 74,535.00 | \$ 76,035.00 |
| 619                                    | \$ 70,400.00 | \$ 73,085.00 | \$ 74,585.00 | \$ 76,085.00 |
| 620                                    | \$ 70,450.00 | \$ 73,135.00 | \$ 74,635.00 | \$ 76,135.00 |
| 621                                    | \$ 70,500.00 | \$ 73,185.00 | \$ 74,685.00 | \$ 76,185.00 |
| 622                                    | \$ 70,550.00 | \$ 73,235.00 | \$ 74,735.00 | \$ 76,235.00 |
| 623                                    | \$ 70,600.00 | \$ 73,285.00 | \$ 74,785.00 | \$ 76,285.00 |
| 624                                    | \$ 70,650.00 | \$ 73,335.00 | \$ 74,835.00 | \$ 76,335.00 |
| 625                                    | \$ 70,700.00 | \$ 73,385.00 | \$ 74,885.00 | \$ 76,385.00 |
| 626                                    | \$ 70,750.00 | \$ 73,435.00 | \$ 74,935.00 | \$ 76,435.00 |
| 627                                    | \$ 70,800.00 | \$ 73,485.00 | \$ 74,985.00 | \$ 76,485.00 |
| 628                                    | \$ 70,850.00 | \$ 73,535.00 | \$ 75,035.00 | \$ 76,535.00 |
| 629                                    | \$ 70,900.00 | \$ 73,585.00 | \$ 75,085.00 | \$ 76,585.00 |
| 630                                    | \$ 70,950.00 | \$ 73,635.00 | \$ 75,135.00 | \$ 76,635.00 |
| 631                                    | \$ 71,000.00 | \$ 73,685.00 | \$ 75,185.00 | \$ 76,685.00 |
| 632                                    | \$ 71,050.00 | \$ 73,735.00 | \$ 75,235.00 | \$ 76,735.00 |
| 633                                    | \$ 71,100.00 | \$ 73,785.00 | \$ 75,285.00 | \$ 76,785.00 |
| 634                                    | \$ 71,150.00 | \$ 73,835.00 | \$ 75,335.00 | \$ 76,835.00 |
| 635                                    | \$ 71,200.00 | \$ 73,885.00 | \$ 75,385.00 | \$ 76,885.00 |
| 636                                    | \$ 71,250.00 | \$ 73,935.00 | \$ 75,435.00 | \$ 76,935.00 |
| 637                                    | \$ 71,300.00 | \$ 73,985.00 | \$ 75,485.00 | \$ 76,985.00 |
| 638                                    | \$ 71,350.00 | \$ 74,035.00 | \$ 75,535.00 | \$ 77,035.00 |
| 639                                    | \$ 71,400.00 | \$ 74,085.00 | \$ 75,585.00 | \$ 77,085.00 |
| 640                                    | \$ 71,450.00 | \$ 74,135.00 | \$ 75,635.00 | \$ 77,135.00 |
| 641                                    | \$ 71,500.00 | \$ 74,185.00 | \$ 75,685.00 | \$ 77,185.00 |
| 642                                    | \$ 71,550.00 | \$ 74,235.00 | \$ 75,735.00 | \$ 77,235.00 |
| 643                                    | \$ 71,600.00 | \$ 74,285.00 | \$ 75,785.00 | \$ 77,285.00 |
| 644                                    | \$ 71,650.00 | \$ 74,335.00 | \$ 75,835.00 | \$ 77,335.00 |
| 645                                    | \$ 71,700.00 | \$ 74,385.00 | \$ 75,885.00 | \$ 77,385.00 |
| 646                                    | \$ 71,750.00 | \$ 74,435.00 | \$ 75,935.00 | \$ 77,435.00 |
| 647                                    | \$ 71,800.00 | \$ 74,485.00 | \$ 75,985.00 | \$ 77,485.00 |
| 648                                    | \$ 71,850.00 | \$ 74,535.00 | \$ 76,035.00 | \$ 77,535.00 |
| 649                                    | \$ 71,900.00 | \$ 74,585.00 | \$ 76,085.00 | \$ 77,585.00 |
| 650                                    | \$ 71,950.00 | \$ 74,635.00 | \$ 76,135.00 | \$ 77,635.00 |
| 651                                    | \$ 72,000.00 | \$ 74,685.00 | \$ 76,185.00 | \$ 77,685.00 |
| 652                                    | \$ 72,050.00 | \$ 74,735.00 | \$ 76,235.00 | \$ 77,735.00 |
| 653                                    | \$ 72,100.00 | \$ 74,785.00 | \$ 76,285.00 | \$ 77,785.00 |
| 654                                    | \$ 72,150.00 | \$ 74,835.00 | \$ 76,335.00 | \$ 77,835.00 |
| 655                                    | \$ 72,200.00 | \$ 74,885.00 | \$ 76,385.00 | \$ 77,885.00 |
| 656                                    | \$ 72,250.00 | \$ 74,935.00 | \$ 76,435.00 | \$ 77,935.00 |
| 657                                    | \$ 72,300.00 | \$ 74,985.00 | \$ 76,485.00 | \$ 77,985.00 |
| 658                                    | \$ 72,350.00 | \$ 75,035.00 | \$ 76,535.00 | \$ 78,035.00 |
| 659                                    | \$ 72,400.00 | \$ 75,085.00 | \$ 76,585.00 | \$ 78,085.00 |
| 660                                    | \$ 72,450.00 | \$ 75,135.00 | \$ 76,635.00 | \$ 78,135.00 |
| 661                                    | \$ 72,500.00 | \$ 75,185.00 | \$ 76,685.00 | \$ 78,185.00 |
| 662                                    | \$ 72,550.00 | \$ 75,235.00 | \$ 76,735.00 | \$ 78,235.00 |
| 663                                    | \$ 72,600.00 | \$ 75,285.00 | \$ 76,785.00 | \$ 78,285.00 |

| Advanced Degree Supplements | Masters     | Specialist  | Doctorate   |
|-----------------------------|-------------|-------------|-------------|
|                             | \$ 2,685.00 | \$ 4,185.00 | \$ 5,685.00 |

| Instructional Employee Salary Schedule |              |              |              |              |
|--|--------------|--------------|--------------|--------------|
| Level                                  | Bachelors    | Masters      | Specialist   | Doctorate    |
| 664                                    | \$ 72,650.00 | \$ 75,335.00 | \$ 76,835.00 | \$ 78,335.00 |
| 665                                    | \$ 72,700.00 | \$ 75,385.00 | \$ 76,885.00 | \$ 78,385.00 |
| 666                                    | \$ 72,750.00 | \$ 75,435.00 | \$ 76,935.00 | \$ 78,435.00 |
| 667                                    | \$ 72,800.00 | \$ 75,485.00 | \$ 76,985.00 | \$ 78,485.00 |
| 668                                    | \$ 72,850.00 | \$ 75,535.00 | \$ 77,035.00 | \$ 78,535.00 |
| 669                                    | \$ 72,900.00 | \$ 75,585.00 | \$ 77,085.00 | \$ 78,585.00 |
| 670                                    | \$ 72,950.00 | \$ 75,635.00 | \$ 77,135.00 | \$ 78,635.00 |
| 671                                    | \$ 73,000.00 | \$ 75,685.00 | \$ 77,185.00 | \$ 78,685.00 |
| 672                                    | \$ 73,050.00 | \$ 75,735.00 | \$ 77,235.00 | \$ 78,735.00 |
| 673                                    | \$ 73,100.00 | \$ 75,785.00 | \$ 77,285.00 | \$ 78,785.00 |
| 674                                    | \$ 73,150.00 | \$ 75,835.00 | \$ 77,335.00 | \$ 78,835.00 |
| 675                                    | \$ 73,200.00 | \$ 75,885.00 | \$ 77,385.00 | \$ 78,885.00 |
| 676                                    | \$ 73,250.00 | \$ 75,935.00 | \$ 77,435.00 | \$ 78,935.00 |
| 677                                    | \$ 73,300.00 | \$ 75,985.00 | \$ 77,485.00 | \$ 78,985.00 |
| 678                                    | \$ 73,350.00 | \$ 76,035.00 | \$ 77,535.00 | \$ 79,035.00 |
| 679                                    | \$ 73,400.00 | \$ 76,085.00 | \$ 77,585.00 | \$ 79,085.00 |
| 680                                    | \$ 73,450.00 | \$ 76,135.00 | \$ 77,635.00 | \$ 79,135.00 |
| 681                                    | \$ 73,500.00 | \$ 76,185.00 | \$ 77,685.00 | \$ 79,185.00 |
| 682                                    | \$ 73,550.00 | \$ 76,235.00 | \$ 77,735.00 | \$ 79,235.00 |
| 683                                    | \$ 73,600.00 | \$ 76,285.00 | \$ 77,785.00 | \$ 79,285.00 |
| 684                                    | \$ 73,650.00 | \$ 76,335.00 | \$ 77,835.00 | \$ 79,335.00 |
| 685                                    | \$ 73,700.00 | \$ 76,385.00 | \$ 77,885.00 | \$ 79,385.00 |
| 686                                    | \$ 73,750.00 | \$ 76,435.00 | \$ 77,935.00 | \$ 79,435.00 |
| 687                                    | \$ 73,800.00 | \$ 76,485.00 | \$ 77,985.00 | \$ 79,485.00 |
| 688                                    | \$ 73,850.00 | \$ 76,535.00 | \$ 78,035.00 | \$ 79,535.00 |
| 689                                    | \$ 73,900.00 | \$ 76,585.00 | \$ 78,085.00 | \$ 79,585.00 |
| 690                                    | \$ 73,950.00 | \$ 76,635.00 | \$ 78,135.00 | \$ 79,635.00 |
| 691                                    | \$ 74,000.00 | \$ 76,685.00 | \$ 78,185.00 | \$ 79,685.00 |
| 692                                    | \$ 74,050.00 | \$ 76,735.00 | \$ 78,235.00 | \$ 79,735.00 |
| 693                                    | \$ 74,100.00 | \$ 76,785.00 | \$ 78,285.00 | \$ 79,785.00 |
| 694                                    | \$ 74,150.00 | \$ 76,835.00 | \$ 78,335.00 | \$ 79,835.00 |
| 695                                    | \$ 74,200.00 | \$ 76,885.00 | \$ 78,385.00 | \$ 79,885.00 |
| 696                                    | \$ 74,250.00 | \$ 76,935.00 | \$ 78,435.00 | \$ 79,935.00 |
| 697                                    | \$ 74,300.00 | \$ 76,985.00 | \$ 78,485.00 | \$ 79,985.00 |
| 698                                    | \$ 74,350.00 | \$ 77,035.00 | \$ 78,535.00 | \$ 80,035.00 |
| 699                                    | \$ 74,400.00 | \$ 77,085.00 | \$ 78,585.00 | \$ 80,085.00 |
| 700                                    | \$ 74,450.00 | \$ 77,135.00 | \$ 78,635.00 | \$ 80,135.00 |
| 701                                    | \$ 74,500.00 | \$ 77,185.00 | \$ 78,685.00 | \$ 80,185.00 |
| 702                                    | \$ 74,550.00 | \$ 77,235.00 | \$ 78,735.00 | \$ 80,235.00 |
| 703                                    | \$ 74,600.00 | \$ 77,285.00 | \$ 78,785.00 | \$ 80,285.00 |
| 704                                    | \$ 74,650.00 | \$ 77,335.00 | \$ 78,835.00 | \$ 80,335.00 |
| 705                                    | \$ 74,700.00 | \$ 77,385.00 | \$ 78,885.00 | \$ 80,385.00 |
| 706                                    | \$ 74,750.00 | \$ 77,435.00 | \$ 78,935.00 | \$ 80,435.00 |
| 707                                    | \$ 74,800.00 | \$ 77,485.00 | \$ 78,985.00 | \$ 80,485.00 |
| 708                                    | \$ 74,850.00 | \$ 77,535.00 | \$ 79,035.00 | \$ 80,535.00 |
| 709                                    | \$ 74,900.00 | \$ 77,585.00 | \$ 79,085.00 | \$ 80,585.00 |
| 710                                    | \$ 74,950.00 | \$ 77,635.00 | \$ 79,135.00 | \$ 80,635.00 |
| 711                                    | \$ 75,000.00 | \$ 77,685.00 | \$ 79,185.00 | \$ 80,685.00 |
| 712                                    | \$ 75,050.00 | \$ 77,735.00 | \$ 79,235.00 | \$ 80,735.00 |
| 713                                    | \$ 75,100.00 | \$ 77,785.00 | \$ 79,285.00 | \$ 80,785.00 |
| 714                                    | \$ 75,150.00 | \$ 77,835.00 | \$ 79,335.00 | \$ 80,835.00 |
| 715                                    | \$ 75,200.00 | \$ 77,885.00 | \$ 79,385.00 | \$ 80,885.00 |
| 716                                    | \$ 75,250.00 | \$ 77,935.00 | \$ 79,435.00 | \$ 80,935.00 |
| 717                                    | \$ 75,300.00 | \$ 77,985.00 | \$ 79,485.00 | \$ 80,985.00 |
| 718                                    | \$ 75,350.00 | \$ 78,035.00 | \$ 79,535.00 | \$ 81,035.00 |
| 719                                    | \$ 75,400.00 | \$ 78,085.00 | \$ 79,585.00 | \$ 81,085.00 |
| 720                                    | \$ 75,450.00 | \$ 78,135.00 | \$ 79,635.00 | \$ 81,135.00 |
| 721                                    | \$ 75,500.00 | \$ 78,185.00 | \$ 79,685.00 | \$ 81,185.00 |
| 722                                    | \$ 75,550.00 | \$ 78,235.00 | \$ 79,735.00 | \$ 81,235.00 |
| 723                                    | \$ 75,600.00 | \$ 78,285.00 | \$ 79,785.00 | \$ 81,285.00 |
| 724                                    | \$ 75,650.00 | \$ 78,335.00 | \$ 79,835.00 | \$ 81,335.00 |
| 725                                    | \$ 75,700.00 | \$ 78,385.00 | \$ 79,885.00 | \$ 81,385.00 |
| 726                                    | \$ 75,750.00 | \$ 78,435.00 | \$ 79,935.00 | \$ 81,435.00 |
| 727                                    | \$ 75,800.00 | \$ 78,485.00 | \$ 79,985.00 | \$ 81,485.00 |
| 728                                    | \$ 75,850.00 | \$ 78,535.00 | \$ 80,035.00 | \$ 81,535.00 |
| 729                                    | \$ 75,900.00 | \$ 78,585.00 | \$ 80,085.00 | \$ 81,585.00 |
| 730                                    | \$ 75,950.00 | \$ 78,635.00 | \$ 80,135.00 | \$ 81,635.00 |
| 731                                    | \$ 76,000.00 | \$ 78,685.00 | \$ 80,185.00 | \$ 81,685.00 |
| 732                                    | \$ 76,050.00 | \$ 78,735.00 | \$ 80,235.00 | \$ 81,735.00 |
| 733                                    | \$ 76,100.00 | \$ 78,785.00 | \$ 80,285.00 | \$ 81,785.00 |
| 734                                    | \$ 76,150.00 | \$ 78,835.00 | \$ 80,335.00 | \$ 81,835.00 |
| 735                                    | \$ 76,200.00 | \$ 78,885.00 | \$ 80,385.00 | \$ 81,885.00 |
| 736                                    | \$ 76,250.00 | \$ 78,935.00 | \$ 80,435.00 | \$ 81,935.00 |
| 737                                    | \$ 76,300.00 | \$ 78,985.00 | \$ 80,485.00 | \$ 81,985.00 |
| 738                                    | \$ 76,350.00 | \$ 79,035.00 | \$ 80,535.00 | \$ 82,035.00 |
| 739                                    | \$ 76,400.00 | \$ 79,085.00 | \$ 80,585.00 | \$ 82,085.00 |
| 740                                    | \$ 76,450.00 | \$ 79,135.00 | \$ 80,635.00 | \$ 82,135.00 |
| 741                                    | \$ 76,500.00 | \$ 79,185.00 | \$ 80,685.00 | \$ 82,185.00 |
| 742                                    | \$ 76,550.00 | \$ 79,235.00 | \$ 80,735.00 | \$ 82,235.00 |
| 743                                    | \$ 76,600.00 | \$ 79,285.00 | \$ 80,785.00 | \$ 82,285.00 |
| 744                                    | \$ 76,650.00 | \$ 79,335.00 | \$ 80,835.00 | \$ 82,335.00 |
| 745                                    | \$ 76,700.00 | \$ 79,385.00 | \$ 80,885.00 | \$ 82,385.00 |

| Advanced Degree Supplements | Masters     | Specialist  | Doctorate   |
|-----------------------------|-------------|-------------|-------------|
|                             | \$ 2,685.00 | \$ 4,185.00 | \$ 5,685.00 |

| Instructional Employee Salary Schedule |              |              |              |              |
|--|--------------|--------------|--------------|--------------|
| Level                                  | Bachelors    | Masters      | Specialist   | Doctorate    |
| 746                                    | \$ 76,750.00 | \$ 79,435.00 | \$ 80,935.00 | \$ 82,435.00 |
| 747                                    | \$ 76,800.00 | \$ 79,485.00 | \$ 80,985.00 | \$ 82,485.00 |
| 748                                    | \$ 76,850.00 | \$ 79,535.00 | \$ 81,035.00 | \$ 82,535.00 |
| 749                                    | \$ 76,900.00 | \$ 79,585.00 | \$ 81,085.00 | \$ 82,585.00 |
| 750                                    | \$ 76,950.00 | \$ 79,635.00 | \$ 81,135.00 | \$ 82,635.00 |
| 751                                    | \$ 77,000.00 | \$ 79,685.00 | \$ 81,185.00 | \$ 82,685.00 |
| 752                                    | \$ 77,050.00 | \$ 79,735.00 | \$ 81,235.00 | \$ 82,735.00 |
| 753                                    | \$ 77,100.00 | \$ 79,785.00 | \$ 81,285.00 | \$ 82,785.00 |
| 754                                    | \$ 77,150.00 | \$ 79,835.00 | \$ 81,335.00 | \$ 82,835.00 |
| 755                                    | \$ 77,200.00 | \$ 79,885.00 | \$ 81,385.00 | \$ 82,885.00 |
| 756                                    | \$ 77,250.00 | \$ 79,935.00 | \$ 81,435.00 | \$ 82,935.00 |
| 757                                    | \$ 77,300.00 | \$ 79,985.00 | \$ 81,485.00 | \$ 82,985.00 |
| 758                                    | \$ 77,350.00 | \$ 80,035.00 | \$ 81,535.00 | \$ 83,035.00 |
| 759                                    | \$ 77,400.00 | \$ 80,085.00 | \$ 81,585.00 | \$ 83,085.00 |
| 760                                    | \$ 77,450.00 | \$ 80,135.00 | \$ 81,635.00 | \$ 83,135.00 |
| 761                                    | \$ 77,500.00 | \$ 80,185.00 | \$ 81,685.00 | \$ 83,185.00 |
| 762                                    | \$ 77,550.00 | \$ 80,235.00 | \$ 81,735.00 | \$ 83,235.00 |
| 763                                    | \$ 77,600.00 | \$ 80,285.00 | \$ 81,785.00 | \$ 83,285.00 |
| 764                                    | \$ 77,650.00 | \$ 80,335.00 | \$ 81,835.00 | \$ 83,335.00 |
| 765                                    | \$ 77,700.00 | \$ 80,385.00 | \$ 81,885.00 | \$ 83,385.00 |
| 766                                    | \$ 77,750.00 | \$ 80,435.00 | \$ 81,935.00 | \$ 83,435.00 |
| 767                                    | \$ 77,800.00 | \$ 80,485.00 | \$ 81,985.00 | \$ 83,485.00 |
| 768                                    | \$ 77,850.00 | \$ 80,535.00 | \$ 82,035.00 | \$ 83,535.00 |
| 769                                    | \$ 77,900.00 | \$ 80,585.00 | \$ 82,085.00 | \$ 83,585.00 |
| 770                                    | \$ 77,950.00 | \$ 80,635.00 | \$ 82,135.00 | \$ 83,635.00 |
| 771                                    | \$ 78,000.00 | \$ 80,685.00 | \$ 82,185.00 | \$ 83,685.00 |
| 772                                    | \$ 78,050.00 | \$ 80,735.00 | \$ 82,235.00 | \$ 83,735.00 |
| 773                                    | \$ 78,100.00 | \$ 80,785.00 | \$ 82,285.00 | \$ 83,785.00 |
| 774                                    | \$ 78,150.00 | \$ 80,835.00 | \$ 82,335.00 | \$ 83,835.00 |
| 775                                    | \$ 78,200.00 | \$ 80,885.00 | \$ 82,385.00 | \$ 83,885.00 |
| 776                                    | \$ 78,250.00 | \$ 80,935.00 | \$ 82,435.00 | \$ 83,935.00 |
| 777                                    | \$ 78,300.00 | \$ 80,985.00 | \$ 82,485.00 | \$ 83,985.00 |
| 778                                    | \$ 78,350.00 | \$ 81,035.00 | \$ 82,535.00 | \$ 84,035.00 |
| 779                                    | \$ 78,400.00 | \$ 81,085.00 | \$ 82,585.00 | \$ 84,085.00 |
| 780                                    | \$ 78,450.00 | \$ 81,135.00 | \$ 82,635.00 | \$ 84,135.00 |
| 781                                    | \$ 78,500.00 | \$ 81,185.00 | \$ 82,685.00 | \$ 84,185.00 |
| 782                                    | \$ 78,550.00 | \$ 81,235.00 | \$ 82,735.00 | \$ 84,235.00 |
| 783                                    | \$ 78,600.00 | \$ 81,285.00 | \$ 82,785.00 | \$ 84,285.00 |
| 784                                    | \$ 78,650.00 | \$ 81,335.00 | \$ 82,835.00 | \$ 84,335.00 |
| 785                                    | \$ 78,700.00 | \$ 81,385.00 | \$ 82,885.00 | \$ 84,385.00 |
| 786                                    | \$ 78,750.00 | \$ 81,435.00 | \$ 82,935.00 | \$ 84,435.00 |
| 787                                    | \$ 78,800.00 | \$ 81,485.00 | \$ 82,985.00 | \$ 84,485.00 |
| 788                                    | \$ 78,850.00 | \$ 81,535.00 | \$ 83,035.00 | \$ 84,535.00 |
| 789                                    | \$ 78,900.00 | \$ 81,585.00 | \$ 83,085.00 | \$ 84,585.00 |
| 790                                    | \$ 78,950.00 | \$ 81,635.00 | \$ 83,135.00 | \$ 84,635.00 |
| 791                                    | \$ 79,000.00 | \$ 81,685.00 | \$ 83,185.00 | \$ 84,685.00 |
| 792                                    | \$ 79,050.00 | \$ 81,735.00 | \$ 83,235.00 | \$ 84,735.00 |
| 793                                    | \$ 79,100.00 | \$ 81,785.00 | \$ 83,285.00 | \$ 84,785.00 |
| 794                                    | \$ 79,150.00 | \$ 81,835.00 | \$ 83,335.00 | \$ 84,835.00 |
| 795                                    | \$ 79,200.00 | \$ 81,885.00 | \$ 83,385.00 | \$ 84,885.00 |
| 796                                    | \$ 79,250.00 | \$ 81,935.00 | \$ 83,435.00 | \$ 84,935.00 |
| 797                                    | \$ 79,300.00 | \$ 81,985.00 | \$ 83,485.00 | \$ 84,985.00 |
| 798                                    | \$ 79,350.00 | \$ 82,035.00 | \$ 83,535.00 | \$ 85,035.00 |
| 799                                    | \$ 79,400.00 | \$ 82,085.00 | \$ 83,585.00 | \$ 85,085.00 |
| 800                                    | \$ 79,450.00 | \$ 82,135.00 | \$ 83,635.00 | \$ 85,135.00 |
| 801                                    | \$ 79,500.00 | \$ 82,185.00 | \$ 83,685.00 | \$ 85,185.00 |
| 802                                    | \$ 79,550.00 | \$ 82,235.00 | \$ 83,735.00 | \$ 85,235.00 |
| 803                                    | \$ 79,600.00 | \$ 82,285.00 | \$ 83,785.00 | \$ 85,285.00 |
| 804                                    | \$ 79,650.00 | \$ 82,335.00 | \$ 83,835.00 | \$ 85,335.00 |
| 805                                    | \$ 79,700.00 | \$ 82,385.00 | \$ 83,885.00 | \$ 85,385.00 |
| 806                                    | \$ 79,750.00 | \$ 82,435.00 | \$ 83,935.00 | \$ 85,435.00 |
| 807                                    | \$ 79,800.00 | \$ 82,485.00 | \$ 83,985.00 | \$ 85,485.00 |
| 808                                    | \$ 79,850.00 | \$ 82,535.00 | \$ 84,035.00 | \$ 85,535.00 |
| 809                                    | \$ 79,900.00 | \$ 82,585.00 | \$ 84,085.00 | \$ 85,585.00 |
| 810                                    | \$ 79,950.00 | \$ 82,635.00 | \$ 84,135.00 | \$ 85,635.00 |
| 811                                    | \$ 80,000.00 | \$ 82,685.00 | \$ 84,185.00 | \$ 85,685.00 |
| 812                                    | \$ 80,050.00 | \$ 82,735.00 | \$ 84,235.00 | \$ 85,735.00 |
| 813                                    | \$ 80,100.00 | \$ 82,785.00 | \$ 84,285.00 | \$ 85,785.00 |
| 814                                    | \$ 80,150.00 | \$ 82,835.00 | \$ 84,335.00 | \$ 85,835.00 |
| 815                                    | \$ 80,200.00 | \$ 82,885.00 | \$ 84,385.00 | \$ 85,885.00 |
| 816                                    | \$ 80,250.00 | \$ 82,935.00 | \$ 84,435.00 | \$ 85,935.00 |
| 817                                    | \$ 80,300.00 | \$ 82,985.00 | \$ 84,485.00 | \$ 85,985.00 |
| 818                                    | \$ 80,350.00 | \$ 83,035.00 | \$ 84,535.00 | \$ 86,035.00 |
| 819                                    | \$ 80,400.00 | \$ 83,085.00 | \$ 84,585.00 | \$ 86,085.00 |
| 820                                    | \$ 80,450.00 | \$ 83,135.00 | \$ 84,635.00 | \$ 86,135.00 |
| 821                                    | \$ 80,500.00 | \$ 83,185.00 | \$ 84,685.00 | \$ 86,185.00 |
| 822                                    | \$ 80,550.00 | \$ 83,235.00 | \$ 84,735.00 | \$ 86,235.00 |
| 823                                    | \$ 80,600.00 | \$ 83,285.00 | \$ 84,785.00 | \$ 86,285.00 |
| 824                                    | \$ 80,650.00 | \$ 83,335.00 | \$ 84,835.00 | \$ 86,335.00 |
| 825                                    | \$ 80,700.00 | \$ 83,385.00 | \$ 84,885.00 | \$ 86,385.00 |
| 826                                    | \$ 80,750.00 | \$ 83,435.00 | \$ 84,935.00 | \$ 86,435.00 |
| 827                                    | \$ 80,800.00 | \$ 83,485.00 | \$ 84,985.00 | \$ 86,485.00 |

| Advanced Degree Supplements | Masters     | Specialist  | Doctorate   |
|-----------------------------|-------------|-------------|-------------|
|                             | \$ 2,685.00 | \$ 4,185.00 | \$ 5,685.00 |



| Instructional Employee Salary Schedule |              |              |              |              |
|--|--------------|--------------|--------------|--------------|
| Level                                  | Bachelors    | Masters      | Specialist   | Doctorate    |
| 828                                    | \$ 80,850.00 | \$ 83,535.00 | \$ 85,035.00 | \$ 86,535.00 |
| 829                                    | \$ 80,900.00 | \$ 83,585.00 | \$ 85,085.00 | \$ 86,585.00 |
| 830                                    | \$ 80,950.00 | \$ 83,635.00 | \$ 85,135.00 | \$ 86,635.00 |
| 831                                    | \$ 81,000.00 | \$ 83,685.00 | \$ 85,185.00 | \$ 86,685.00 |
| 832                                    | \$ 81,050.00 | \$ 83,735.00 | \$ 85,235.00 | \$ 86,735.00 |
| 833                                    | \$ 81,100.00 | \$ 83,785.00 | \$ 85,285.00 | \$ 86,785.00 |
| 834                                    | \$ 81,150.00 | \$ 83,835.00 | \$ 85,335.00 | \$ 86,835.00 |
| 835                                    | \$ 81,200.00 | \$ 83,885.00 | \$ 85,385.00 | \$ 86,885.00 |
| 836                                    | \$ 81,250.00 | \$ 83,935.00 | \$ 85,435.00 | \$ 86,935.00 |
| 837                                    | \$ 81,300.00 | \$ 83,985.00 | \$ 85,485.00 | \$ 86,985.00 |
| 838                                    | \$ 81,350.00 | \$ 84,035.00 | \$ 85,535.00 | \$ 87,035.00 |
| 839                                    | \$ 81,400.00 | \$ 84,085.00 | \$ 85,585.00 | \$ 87,085.00 |
| 840                                    | \$ 81,450.00 | \$ 84,135.00 | \$ 85,635.00 | \$ 87,135.00 |
| 841                                    | \$ 81,500.00 | \$ 84,185.00 | \$ 85,685.00 | \$ 87,185.00 |
| 842                                    | \$ 81,550.00 | \$ 84,235.00 | \$ 85,735.00 | \$ 87,235.00 |
| 843                                    | \$ 81,600.00 | \$ 84,285.00 | \$ 85,785.00 | \$ 87,285.00 |
| 844                                    | \$ 81,650.00 | \$ 84,335.00 | \$ 85,835.00 | \$ 87,335.00 |
| 845                                    | \$ 81,700.00 | \$ 84,385.00 | \$ 85,885.00 | \$ 87,385.00 |
| 846                                    | \$ 81,750.00 | \$ 84,435.00 | \$ 85,935.00 | \$ 87,435.00 |
| 847                                    | \$ 81,800.00 | \$ 84,485.00 | \$ 85,985.00 | \$ 87,485.00 |
| 848                                    | \$ 81,850.00 | \$ 84,535.00 | \$ 86,035.00 | \$ 87,535.00 |
| 849                                    | \$ 81,900.00 | \$ 84,585.00 | \$ 86,085.00 | \$ 87,585.00 |
| 850                                    | \$ 81,950.00 | \$ 84,635.00 | \$ 86,135.00 | \$ 87,635.00 |

| Advanced Degree Supplements | Masters     | Specialist  | Doctorate   |
|-----------------------------|-------------|-------------|-------------|
|                             | \$ 2,685.00 | \$ 4,185.00 | \$ 5,685.00 |

←←← 2020-21 Ending Salary (Other Instructional Employee)

**APPENDIX A-1: Adjunct Hourly Pay Schedule**

| <b><u>Category</u></b>  | <b><u>Hourly Rate of Pay</u></b> |
|---|----------------------------------|
| <b><u>Adult Learning Center Osceola</u></b>                     |                                  |
| Non-Certified Test Administrators (TABE, GED, CCC Lab Proctors) | \$ 15.00                         |
| Voc. 7 / FDLE Certified   | \$ 22.00                         |
| Bachelor Degree   | \$ 26.60                         |
| Advanced Degree   | \$ 28.00                         |
| <b><u>Technical Education Center Osceola</u></b>                |                                  |
| Vocational 7 Certification                                      | \$ 26.60                         |
| Bachelor Degree   | \$ 28.00                         |
| Master/ Advanced Degree   | \$ 30.00                         |
| <b><u>Criminal Justice Academy</u></b>                          |                                  |
| Recruit Class Instructor  | \$ 26.60                         |
| Advanced/Specialized Course Instructor (Trust Funded)           | \$ 28.00                         |
| Train the Trainer Courses (Trust Funded)                        | \$ 32.00                         |
| <b><u>Health Sciences Department</u></b>                        |                                  |
| Registered Nurse  | \$ 26.60                         |
| Bachelor of Science/Nursing (BSN)                               | \$ 28.00                         |
| Master of Science/Nursing (MSN)                                 | \$ 30.00                         |

## APPENDIX B: Job Share

1. Job sharing shall only be done by teachers on a voluntary basis. This includes volunteering to forego half the fully paid benefits normally paid part-time teachers. Each teacher participating in job sharing shall agree to receive only one-half (1/2) of any full benefit, required to be paid for by the Board. The teacher agrees to pay the remaining cost of receiving the required benefit or may certify coverage by such benefit from an outside source.
  - a. Each teacher shall sign the attached statement assuring he or she understands the voluntary nature of the program.
  - b. Upon entering this job share program, an employee is notified by signing the Job Share agreement of the benefit choices including their option to forego the OCSB plan and select an alternative at their own expense.

The employee may choose their benefit coverage and such choice shall be effective at the beginning of the employee's first date of eligibility at the time the job share participation begins.

2. Each teacher participating in a job share shall be responsible for exactly one-half (1/2) of the normal teaching duties and time (ninety-eight days). Schedules for participating teachers shall be mutually determined between the teachers and their school administrator. Prior to committing to the job share, schedules for the school year for each teacher must be agreed by all participants and shall be filed by the principal with the payroll and personnel departments and the Association. Each participant shall work one-half the number of hours in each payroll period. Hours shall be documented by a sign in/sign out process. The Board shall not additionally limit said scheduling except for requirements set to meet required audit standards. Existing sick and/or annual leave balances will be converted to reflect and charged according to the new part-time standard. The standard is calculated by taking the total average weekly hours divided by five days which determines the value of the days to be charged. Holiday pay will be credited according to this calculation standard. Each teacher must work or be on a paid status on his/her scheduled workday before and after the holiday in order to receive holiday pay.
3. Each teacher participating in a job share shall receive one-half (1/2) year credit for each year taught for salary purposes in accordance with 16.02(1)a.
4. Each teacher shall receive paychecks in accordance with the Board approved Master Payroll Processing Schedule for hourly employees. (04/22/09)
5. The participating teachers and the administrator shall mutually determine an assessment timetable to review the success of their job share. This assessment shall not occur more often than monthly nor less than bi-annually. Any alterations in the job share schedule shall be mutually agreed upon by the parties involved.  
(08/21/01)
6. A job sharing situation may be ended at any time during this year.

- a. The school administration may end a job share by notifying the teachers involved in writing and including a reason why. A copy shall be forwarded to the Assistant Superintendent for Personnel and the Association. Two full time positions shall be identified within the school and the principal shall determine which of the two (2) teachers positions each will fill after receiving input from the teachers.
  - b. The teachers involved in job sharing may end the job share by notifying the principal in writing, including the reason why. A copy shall be forwarded to the Assistant Superintendent for Personnel and the Association. The principal shall determine who shall stay in that position and who shall accept a first available position after receiving input from the teachers involved.
  - c. If one teacher ends the job share, that teacher shall request leave and shall be offered the first available position for which he/she is certified.
7. A teacher who resumes full time responsibilities shall also resume full pay and benefits, including salary step if earned in accordance with the Master Contract.
8. At the end of the school year, if the job share is not continued, both teachers shall be considered the same as any other full time teachers at their current school for the purpose of assignment for the subsequent year for the available positions.

(08/21/01)

**JOB SHARING AGREEMENT**

I, \_\_\_\_\_, do hereby agree to participate in the job sharing program as outlined in Appendix B. I have received a copy of Appendix B and voluntarily agree to all the terms of the job share. (08/21/01)

I understand I have voluntarily given up full Board paid medical insurance. The Board will pay half and I agree to participate in the group medical plan and pay half.

Upon entering this Job Share Program, I understand I am notified by signing the Job Share Agreement of the choice to participate in the OCSB plan or forego the OCSB plan and select an alternative at my own expense.

I understand I have chosen a benefit coverage and my choice will be effective at the beginning of my first date of eligibility at the time the Job Share participation begins.

I also understand there is no expectation that this job share will continue past the end of the current school year. During this school year, the job share may be ended according to Appendix B. (08/21/01)

I have voluntarily agreed to job sharing with the above provisions and understand that if I have been coerced into participating in any way I need only call the Director of Human Resources and Employee Relations and/or the Osceola County Education Association to change my assignment status. (08/21/01)

\_\_\_\_\_  
Teacher

\_\_\_\_\_  
Principal

\_\_\_\_\_  
Date

\_\_\_\_\_  
Date

## APPENDIX C: Supplements

Pursuant to Section 1012.22(1)(c)4.b., Florida Statutes, both parties agree to review this supplements schedule annually and bargain collaboratively supplements that identify instructional personnel entitled to differentiated pay based upon factors, including, but not limited to, additional responsibilities, school demographics, critical shortage areas, and level of job performance difficulties.

(a) The middle school intramural program must document that the program maintained a minimum of sixty (60) students participating during each supplemental pay period, as verified by the principal.

(b) Teacher Athletic Trainer

To the extent practical, each high school shall have two (2) Teacher Athletic Trainers. A Teacher Athletic Trainer shall not be required to evaluate or care for injuries of the general student enrollment. A Teacher Athletic Trainer may not assume coaching responsibilities. (04/22/09)

To qualify as a Teacher Athletic Trainer, a person must possess a professional, temporary, part-time, adjunct, or substitute certificate pursuant to s. 1012.56, and be licensed as required by part XIII of chapter 468. (04/22/09)

(c) Extracurricular supplements for academic/service clubs that meet outside the regular student day shall be provided as follows if the following criteria are met in accordance with the formula:

- (1) Scheduled meetings - Must hold at least two meetings a month during the months of September to May outside the normal student day.
- (2) Competition - Must make reasonable efforts to compete in School District and State Competition if available.
- (3) Community Involvement - Must demonstrate community involvement if a service club.
- (4) Active Membership - Must have at least twenty (20) members with an average meeting attendance of ten (10).
- (5) School Service - Must provide at least one school project during the year.
- (6) Charter and Bylaws - All extracurricular/service clubs must have on file, in the principal's office, a copy of their bylaws and/or standing rules. If applicable, they must have an approved charter and bylaws in compliance with State and National requirements.

A summary report indicating compliance with the above items must be on file in the principal's office prior to the issuance of the final supplement check.

A teacher may not receive any more than two supplements in the extracurricular area.

A committee at each school, including one building level administrator, will determine the clubs at their school that meet all the applicable criteria.

Allocated based on population as follows:

Middle School - one per 300 students or major fraction thereof  
High School - one per 200 students or major fraction thereof.

- (d) Beginning with the 1996-97 school year, a high school may substitute a Head Diving Coach (index 55) for two Assistant Swimming Coach positions (index 40). The difference in costs between these supplements will be returned to the schools.
- (e) The ESE supplement will be distributed to the following ESE teaching assignments:

ASD, InD, EBD, Pre-K ESE, Hearing Impaired, Behavioral Center Schools (all instructional positions) (i.e. DJJ, ARC), Behavior Specialists (04/22/09)

The teacher may receive the supplement if teaching out-of-field. The amount of the ESE supplement will be Index 20. (09/18/02)

An athletic supplement cannot be used to substitute for another sport.

No one individual may be paid supplements for any two athletic activities that have conflicting seasons except that whenever it becomes necessary for a coach who is already supplemented in the sport to fill a position necessary for the continued existence of a team, he or she will receive an assistant's supplement in addition to the regular supplement. If an assistant's supplement is not available, 50% of the regular supplement shall be received.

Verification of experience for current teachers must be received by the Board within one (1) year from date of hire on the Board approved form. Transfer of experience for salary credit between supplemented areas is not permitted except experience in the same specific activity. (11/07/07)

Full year instructional and non-instructional supplements will be paid in four equal payments. Seasonal athletic supplements will be paid in two equal payments on supplement pay dates after the beginning and conclusion of the season.

A committee composed of three members appointed by the Board and three members appointed by the Association President will study extracurricular and athletic supplements.



**The School District of Osceola County, Florida  
Supplements Schedule**

*Tentative Agreement by Instructional Employees Bargaining Leadership Team (BLT): October 22, 2020*

*Ratified by Osceola County Education Association (OCEA): November 16, 2020*

*Ratified by Osceola County School Board (OCSB): November 17, 2020*

**Coach Factor: Head 145 / Assistant 85** 40%    60%

**ATHLETICS**

**[using Florida High School Athletics Association (FHSA)]**

|   | <b># Participants</b> | <b>Weeks</b> | <b>Games</b> | <b>Amount</b> |
|---|-----------------------|--------------|--------------|---------------|
| Assistant Baseball                                | 20                    | 17           | 25           | \$ 1,853.00   |
| Assistant Basketball - Boys                       | 15                    | 17           | 25           | \$ 2,180.00   |
| Assistant Basketball - Girls                      | 15                    | 17           | 25           | \$ 2,180.00   |
| Assistant Competitive Cheerleading                | None                  | 15           | 10           | \$ 823.00     |
| Assistant Flag Football                           | None                  | 12           | 12           | \$ 1,020.00   |
| Assistant Football                                | 60                    | 22           | 11           | \$ 2,233.00   |
| Assistant Junior Varsity Cross Country            | 15                    | 12           | 13           | \$ 1,071.00   |
| Assistant Lacrosse                                | 25                    | 14           | 18           | \$ 1,394.00   |
| Assistant Soccer - Boys                           | 22                    | 17           | 25           | \$ 1,853.00   |
| Assistant Soccer - Girls                          | 22                    | 17           | 25           | \$ 1,853.00   |
| Assistant Softball                                | 20                    | 17           | 25           | \$ 1,853.00   |
| Assistant Swimming                                | None                  | 11           | 13           | \$ 1,037.00   |
| Assistant Track (Saturday Meets) Factor 120       | None                  | 15           | 13           | \$ 1,656.00   |
| Assistant Volleyball - Boys                       | 15                    | 12           | 25           | \$ 1,683.00   |
| Assistant Volleyball - Girls                      | 15                    | 14           | 25           | \$ 1,751.00   |
| Assistant Water Polo                              | 18                    | 12           | 25           | \$ 1,683.00   |
| Assistant Weightlifting - Boys                    | 3                     | 11           | 13           | \$ 1,037.00   |
| Assistant Weightlifting - Girls                   | 3                     | 11           | 13           | \$ 1,037.00   |
| Assistant Wrestling (Saturday Matches) Factor 120 | None                  | 16           | 18           | \$ 2,064.00   |
| Head Baseball                                     | 20                    | 17           | 25           | \$ 3,161.00   |
| Head Basketball - Boys - Factor 185               | 15                    | 17           | 25           | \$ 4,033.00   |
| Head Basketball - Girls - Factor 185              | 15                    | 17           | 25           | \$ 4,033.00   |
| Head Bowling - Boys                               |                       | 12           | 18           | \$ 2,320.00   |
| Head Bowling - Girls                              |                       | 12           | 18           | \$ 2,320.00   |
| Head Competitive Cheerleading                     | None                  | 15           | 10           | \$ 1,028.00   |
| Head Cross Country                                | 15                    | 12           | 13           | \$ 1,827.00   |
| Head Fishing                                      |                       | 3            | 4            | \$ 617.00     |
| Head Flag Football                                | None                  | 11           | 12           | \$ 1,682.00   |
| Head Football+4 Weeks in Spring-Factor 267        | 60                    | 22           | 11           | \$ 4,111.80   |
| Head Golf - Boys                                  | 10                    | 13           | 14           | \$ 1,972.00   |
| Head Golf - Girls                                 | 10                    | 13           | 14           | \$ 1,972.00   |
| Head Lacrosse                                     | 25                    | 14           | 18           | \$ 2,378.00   |
| Head Soccer - Boys                                | 22                    | 17           | 25           | \$ 3,161.00   |
| Head Soccer - Girls                               | 22                    | 17           | 25           | \$ 3,161.00   |
| Head Softball                                     | 20                    | 17           | 25           | \$ 3,161.00   |
| Head Swimming                                     | None                  | 13           | 13           | \$ 1,885.00   |
| Head Tennis                                       | 12                    | 13           | 18           | \$ 2,320.00   |
| Head Track (Saturday Meets) Factor 200            | None                  | 15           | 13           | \$ 2,760.00   |
| Head Volleyball - Boys                            | 15                    | 12           | 25           | \$ 2,871.00   |
| Head Volleyball - Girls                           | 15                    | 14           | 25           | \$ 2,987.00   |
| Head Water Polo                                   | 18                    | 12           | 25           | \$ 2,871.00   |
| Head Weightlifting - Boys                         | 3                     | 12           | 13           | \$ 1,827.00   |
| Head Weightlifting - Girls                        | 3                     | 12           | 13           | \$ 1,827.00   |
| Head Wrestling (Saturday Matches) Factor 200      | None                  | 16           | 18           | \$ 3,440.00   |

**The School District of Osceola County, Florida  
Supplements Schedule**

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| <b><u>ATHLETICS (Continued)</u></b>                                       | <b>Amount</b> |
|---|---------------|
| Athletic Director   | \$ 4,319.00   |
| Assistant Athletic Director   | \$ 2,100.00   |
| Athletic Trainer  | \$ 4,042.00   |
| Elementary School Extracurricular Coach                                   | \$ 617.00     |
| Elementary School Extracurricular Sponsor                                 | \$ 617.00     |
| Junior Varsity Cheerleading (e.g., \$1439 per sports season up to \$2878) | \$ 2,878.00   |
| Middle School Assistant Intramural Director                               | \$ 823.00     |
| Middle School Athletic Coordinator  | \$ 1,645.00   |
| Middle School Intramural Coach  | \$ 617.00     |
| Middle School Flag Football Coach - Girls                                 | \$ 617.00     |
| Middle School Intramural Director   | \$ 1,645.00   |
| Ninth Grade Cheerleading (e.g., \$1439 per sports season up to \$2878)    | \$ 2,878.00   |
| Varsity Cheerleading (e.g., \$1851 per sports season up to \$3702)        | \$ 3,702.00   |

**Notes:**

- 1. All Coaches will be Grandfathered in to the new Supplement Schedule. No Coach will be paid less of a Supplement.**
- 2. The Supplement Schedule is a fair, quantifiable schedule.**

**The School District of Osceola County, Florida  
Supplements Schedule**

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| <b><u>ARTS</u></b>                                   | <b>Weeks</b> | <b>Amount</b> |
|--|--------------|---------------|
| Arts Director  |              | \$ 2,500.00   |
| High School Accompanist                              | 8            | \$ 500.00     |
| High School Choral Director                          | 20           | \$ 2,468.00   |
| High School Choreographer                            | 8            | \$ 500.00     |
| High School Costume Designer                         | 8            | \$ 500.00     |
| High School Dance Teacher                            |              | \$ 500.00     |
| High School Drama Co-Production Sponsor              |              | \$ 617.00     |
| High School Drama Director                           |              | \$ 2,468.00   |
| High School Fight Choreographer                      | 8            | \$ 500.00     |
| High School Lighting Designer                        | 8            | \$ 500.00     |
| High School Marching / Concert Band Director         | 39           | \$ 4,113.00   |
| High School Marching Band Eurhythmics Assistant      | 12           | \$ 500.00     |
| High School Marching Band Percussion Assistant       | 12           | \$ 500.00     |
| High School Marching Band Visual/ Marching Assistant | 12           | \$ 500.00     |
| High School Music Director                           | 8            | \$ 500.00     |
| High School Orchestra Director                       | 30           | \$ 2,468.00   |
| High School Technical Theatre Assistant              | 8            | \$ 500.00     |
| Middle School Band Director                          | 20           | \$ 2,190.00   |
| Middle School Choral Director                        | 12           | \$ 1,234.00   |
| Middle School Drama Teacher                          | 12           | \$ 1,234.00   |
| Middle School Orchestra Director                     | 20           | \$ 2,190.00   |

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| <b><u>CURRICULUM</u></b>   | <b>Amount</b> |
|--|---------------|
| Co-Curricular  | \$ 1,028.00   |
| Dean, 1201 ≤ SFTE ≤ 1600   | \$ 1,650.00   |
| Dean, 1601 ≤ SFTE ≤ 2000   | \$ 1,750.00   |
| Dean, 2001 ≤ SFTE  | \$ 1,850.00   |
| Dean, 801 ≤ SFTE ≤ 1200  | \$ 1,550.00   |
| Dean, SFTE ≤ 800   | \$ 1,450.00   |
| Elementary School ESE Teacher (Self-Contained)                       | \$ 823.00     |
| Elementary School Grade-Level Chair                                  | \$ 617.00     |
| Elementary School Yearbook Sponsor                                   | \$ 617.00     |
| Guidance Director  | \$ 823.00     |
| High School ESE Teacher (Self-Contained)                             | \$ 823.00     |
| High School Academic Competition Bowl Sponsor                        | \$ 617.00     |
| High School Class Sponsor  | \$ 617.00     |
| High School Department Chair   | \$ 617.00     |
| High School Extracurricular Sponsor (See Contract)                   | \$ 617.00     |
| High School National Honor Society Sponsor                           | \$ 823.00     |
| High School Newspaper Sponsor  | \$ 1,028.00   |
| High School Speech & Debate/ Forensics                               | \$ 617.00     |
| High School Student Council  | \$ 617.00     |
| High School Yearbook Sponsor   | \$ 1,645.00   |
| Middle School Academic Competition Bowl Sponsor                      | \$ 617.00     |
| Middle School Department Chair                                       | \$ 617.00     |
| Middle School ESE Teacher (Self-Contained)                           | \$ 823.00     |
| Middle School Grade Level Chair                                      | \$ 617.00     |
| Middle School Newspaper Sponsor                                      | \$ 823.00     |
| Middle School Yearbook Sponsor                                       | \$ 1,028.00   |
| Resource Compliance Specialist (School-Based or District Equivalent) | \$ 823.00     |
| Special Olympics Director  | \$ 823.00     |
| Test Coordinator, 1201 ≤ SFTE ≤ 1600                                 | \$ 1,128.00   |
| Test Coordinator, 1601 ≤ SFTE ≤ 2000                                 | \$ 1,228.00   |
| Test Coordinator, 2001 ≤ SFTE  | \$ 1,328.00   |
| Test Coordinator, 801 ≤ SFTE ≤ 1200                                  | \$ 1,028.00   |
| Test Coordinator, SFTE ≤ 800   | \$ 928.00     |

**Abbreviation(s) Key:**

ESE = Exceptional Student Education

SFTE = Student Full Time Equivalent

**The School District of Osceola County, Florida  
Supplements Schedule**

*Tentative Agreement by Instructional Employees Bargaining Leadership Team (BLT): October 22, 2020*

*Ratified by Osceola County Education Association (OCEA): November 16, 2020*

*Ratified by Osceola County School Board (OCSB): November 17, 2020*

| <b><u>OTHER</u></b>                       | <b>Amount</b> |
|---|---------------|
| Behavioral Center School Lead             | \$ 1,028.00   |
| Behavioral Center School Teacher, ESE     | \$ 1,028.00   |
| Behavioral Center School Teacher, Non-ESE | \$ 617.00     |
| Speech Pathologist / Audiologist          | \$ 617.00     |
| Teacher-Non ESE (DJJ & OASIS)             | \$ 1,028.00   |
| Green Champion                            | \$ 617.00     |
| Wellness Coordinator                      | \$ 617.00     |

**Abbreviation(s) Key:**

ESE = Exceptional Student Education

**Note:**

The supplements for Elementary School Extracurricular Sponsor, Middle School Academic Competition Bowl Sponsor, and High School Academic Competition Bowl Sponsor may also include employees who are assigned roles which coordinate academic competitions such as Battle of the Books, etc.

***Additional Compensation for Participation in State-Level or National-Level High School Competitions***

Those instructional employees who receive a related high school supplement per Appendix C of this Contract shall also be eligible for additional compensation according to the criteria below.

**High School Athletic Competitions**

High School Head Coaches and Assistant Coaches whose athletic teams represent a high school in events sponsored by the Florida High Schools Athletic Association, and who, at the conclusion of the normal schedule of athletic activities, proceed to a state-level or national-level competition shall receive compensation for the additional time and effort required for participating in a state-level or national-level competition according to the following schedule:

| <b>Role</b>     | <b>State-Level Participation</b> | <b>National-Level Participation</b> | <b>Over-All Winner of a State- or National-Level Competition</b> |
|-----------------|----------------------------------|-------------------------------------|--|
| Head Coach      | \$250                            | \$500                               | \$500  |
| Assistant Coach | \$150                            | \$250                               | \$250  |

**High School Marching Band and Cheerleading Competitions**

High School Marching Band Directors, Assistant Marching Band Directors, Cheerleading Coaches whose students proceed to a state-level or national-level competition shall receive compensation for the additional time and effort required for participating in a state-level or national-level competition according to the following schedule:

| <b>Role</b>                      | <b>State-Level Participation</b> | <b>National-Level Participation</b> | <b>Over-All Winner of a State- or National-Level Competition</b> |
|----------------------------------|----------------------------------|-------------------------------------|--|
| Marching Band Director           | \$250                            | \$500                               | \$500  |
| Assistant Marching Band Director | \$150                            | \$250                               | \$250  |
| Cheerleading Coach               | \$200                            | \$500                               | \$500  |

**Other High School Academic and Arts Competitions**

High school extracurricular sponsors of academic or arts activities whose students proceed to a state-level or national-level competition shall receive compensation for the additional time and effort required for participating in a state-level or national-level competition according to the following schedule:

| <b>Role</b>             | <b>State-Level Participation</b> | <b>National-Level Participation</b> | <b>Over-All Winner of a State- or National-Level Competition</b> |
|-------------------------|----------------------------------|-------------------------------------|--|
| Extracurricular Sponsor | \$250                            | \$500                               | \$500  |

### ***Employee Recruitment Incentive Supplement***

1. The Superintendent and School District Leadership Team shall provide an employee recruitment incentive equal to **\$250.00** for each job candidate referred to and successfully hired by the School District.
  - o The estimated cost to the School District would be \$75,000 per year based upon approximately 300 referring employees.
  - o “Successfully hired” shall mean the referred job candidate who completes all required steps for onboarding and who remains an employee for a minimum of ninety (90) days.
2. The Department of Human Resources shall promulgate the procedures for recordkeeping and manage the collection of forms related to this incentive.
3. The incentive shall be paid as a bonus on a quarterly basis.
4. Employees who make three (3) or more successfully hired referrals shall be designated as “**Super Recruiters**” and may be entered into a drawing for a prize donated by a business sponsor (e.g., restaurant gift card, hotel stay, etc.).
5. Administrators would not be eligible for this incentive since recruitment is an existing job requirement.



**APPENDIX D: Resignation of Teacher**

To the School Board of Osceola County, Florida

In view of the following, to wit:  
(State Reasons)

I hereby tender my resignation and by these presents do hereby resign as a Teacher in \_\_\_\_\_, School, of Osceola County, Florida, to take effect as of the \_\_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_\_.

\_\_\_\_\_  
(Signature)

**APPENDIX E: Teacher Request to Transfer**

NAME \_\_\_\_\_  
Last First Middle

SOCIAL SECURITY NUMBER \_\_\_\_\_

PRESENT WORK LOCATION \_\_\_\_\_

SUBJECT PRESENTLY TEACHING \_\_\_\_\_

SUBJECT REQUESTED TO TEACH \_\_\_\_\_

WORK LOCATION(S) REQUESTED  
(In order of preference) \_\_\_\_\_

REASONS FOR TRANSFER:

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

I understand that my name will be placed on the REQUEST FOR TRANSFER LIST and that this is not a transfer. I fully understand that a vacancy must exist and that it is my responsibility to apply specifically to the principal/supervisor by submitting a copy of this request, a letter of intent, and a resume before a principal can give me consideration. The receiving principal will make the final recommendation.

\_\_\_\_\_  
Signature

\_\_\_\_\_  
Date

FC-700-273  
(Rev 9/95)

Employee to distribute:  
White-Personnel, Yellow-Requested Principal/Supervisor, Pink-Current Principal/Supervisor

**APPENDIX F: Grievance Form**

Osceola County Education Association  
School Board of Osceola County, Florida

Grievance # \_\_\_\_\_

Name: \_\_\_\_\_ School District Employee ID #: \_\_\_\_\_  
\_\_\_\_\_

Supervisor: \_\_\_\_\_ Work Location: \_\_\_\_\_

Date: \_\_\_\_\_

Applicable Contract Provisions: \_\_\_\_\_

Date Grievance Occurred: \_\_\_\_\_

Description:

Relief Sought:

Signature of Grievant: \_\_\_\_\_ Date: \_\_\_\_\_

LEVEL I Grievant and Supervisor met to discuss issue and attempt to resolve.

Date of Meeting: \_\_\_\_\_

LEVEL II Response by Chief Human Resources Officer

Date Received: \_\_\_\_\_

GRANTED DENIED

Response by the Chief Human Resources Officer:

Signature: \_\_\_\_\_ Date: \_\_\_\_\_  
Chief Human Resources Officer

FC-700-245

**Grievance #** \_\_\_\_\_

Name: \_\_\_\_\_ SS#: \_\_\_\_\_

**LEVEL III      Response by Superintendent or Designee**

Date Received: \_\_\_\_\_

GRANTED

DENIED

Response by Superintendent:

Signature: \_\_\_\_\_ Date: \_\_\_\_\_  
Superintendent

**LEVEL IV      Submit to Arbitration**

Date Submitted: \_\_\_\_\_

Award of the Arbitrator: \_\_\_\_\_

SEE ATTACHMENTS

## APPENDIX G-1: Instructional Assessment Forms

(Available on the School District Website under Employee Resources)

Click on the following or copy and paste the web address into your browser:

- [http://osceolaschools.net/employees/employee\\_evaluation\\_system/](http://osceolaschools.net/employees/employee_evaluation_system/)





THE SCHOOL DISTRICT OF OSCEOLA COUNTY, FLORIDA

PERSONNEL PERFORMANCE PLAN FOR TEACHER DEVELOPMENT  
PROFESSIONAL IMPROVEMENT PLAN

Teacher's Name \_\_\_\_\_ ID # \_\_\_\_\_

---

Review Session: \_\_\_\_\_

\_\_\_\_\_  
Teacher Signature                      Date                      Administrator Signature                      Date

Review Session: \_\_\_\_\_

\_\_\_\_\_  
Teacher Signature                      Date                      Administrator Signature                      Date

Review Session: \_\_\_\_\_

\_\_\_\_\_  
Teacher Signature                      Date                      Administrator Signature                      Date

Original: Professional Development  
Copies: Teacher, Administrator

An Equal Opportunity Agency

Page 2 of 2  
FC-710-1211  
(Rev. 02/12/08)

## **APPENDIX H-1: Instructional Employees' Evaluation System and Handbook**

**(Available on the School District Website under Employee Resources)**

**Click on the following or copy and paste the web address into your browser:**

- [http://osceolaschools.net/employees/employee\\_evaluation\\_system/](http://osceolaschools.net/employees/employee_evaluation_system/)

**APPENDIX H-2: Non-Classroom Instructional Employees' Evaluation System and Handbook**

**(Available on the School District Website under Employee Resources)**

**Click on the following or copy and paste the web address into your browser:**

- [http://osceolaschools.net/employees/employee\\_evaluation\\_system/](http://osceolaschools.net/employees/employee_evaluation_system/)

**APPENDIX I: Individual Professional Growth Plan**

**Available on the School District's  
MyPGS (My Professional Growth System) Website**

**Click on the following or copy and paste the web address into your browser:**

- <https://login.effectiveeducators.com/idp/Authn/UserPassword>

## **APPENDIX J: Year-Round Schools**

Teachers at year-round schools shall be afforded all the rights, privileges, benefits, and protection outlined in the Master Contract between the Osceola County Education Association and the Osceola County School Board. The following items are of particular interest to teachers at year-round schools:

- (1) On an on-going basis, a joint committee will review the progress of the year-round schools program.
- (2) Teachers from year-round schools shall be considered first for additional employment in intersession programs for which they are certified. Teachers at year-round schools may substitute on days that are not scheduled as duty days.
- (3) Each year-round school site administrator shall communicate significant School District and School announcements to employees who are on intersession so that they have the opportunity to participate fully in School District and School activities and programs.
- (4) The intent of the Association and the School Board is that year-round schoolteachers beginning their employment after July 1 receive the same salary as those teaching on a traditional schedule for that school year.
- (5) Year-round teachers will be afforded inservice opportunities equitable to those for teachers on the traditional calendar.
- (6) All teachers will be notified of available intersession employment opportunities and afforded the opportunity to apply.
- (7) The School District shall notify the Association as far in advance as feasible before changing any school to or from year-round status. It is anticipated that planning for the transition of a school to or from year-round status shall begin no later than the beginning of the second semester.

## APPENDIX K: Accountability

In accordance with Blueprint 2000 passed by the Florida Legislature, the Board and the Association agree to participate in a program of school improvement. Individual schools are given increased responsibility to make decisions about their affairs. Teachers, along with other stakeholders, share in this responsibility to make decisions about the school and are partners in the decision making team at each individual school. Accordingly, to encourage participation of teachers in site-based decision-making, the parties agree to the following:

1. School District School Improvement Leadership Team

The Association may recommend the appointment of four (4) teachers to the School District School Improvement Leadership Team. Those teachers shall be representative of the ethnic, racial, and gender of the School District. The team shall perform such functions as prescribed by the board and Florida Statutes.

2. School Advisory Council

A. Since each school has officially been designated as the accountable unit for improvement, the planning process must include meaningful participation of all stakeholders -- administrators, teachers, support personnel, parents, students of middle and high schools, business/community leaders -- through School Advisory Council membership, it is the charge of the council to identify critical issues and design and implement a school improvement plan, which will initiate innovations. The School Advisory Council shall be representative of the ethnic, racial, and economic community served by the School. The members shall be elected by their constituencies and their names submitted to the Board.

B. Teachers shall be nominated with approval of the nominee and elected by teachers. The election process shall be determined cooperatively and among all teachers approved by teachers at each school site.

C. Teachers shall have released time to attend School Advisory Council meetings and training programs held within the school day.

3. Training and Staff Development

Training and staff development will be provided as budgetary constraints allow. Principals may require teachers to attend training and Staff Development activities during early release days, one day of pre-planning, one day of post planning, or during the regular teacher workday if coverage is provided. Inservice points will be awarded, provided the inservice is related to school improvement or accountability, and provided the School Advisory Committee approves the required inservice activities for their school. (08/17/05)

4. Budget

Monies will be allocated to each school according to Legislative intent and as provided by the Board.

5. Waivers

If any aspect of a proposed accountability restructuring agreement is contrary to the terms of the collective bargaining agreement, a waiver must be approved by the OCEA Board of Directors, the School Improvement Leadership Team, and the School Board.



## **APPENDIX L: Scheduling Variations**

The Board and Association recognize that Adult and Community Education programs are intended to serve primarily the adults of the community, and to meet their needs. Classes are scheduled at times based upon the availability of those students, as such classes may be scheduled evenings and/ or weekends, sometimes resulting in split shifts or flexible schedules for instructors to insure that adequate FTE is earned to continue the programs. Teachers will be notified of their course schedule prior to the start of a term or scheduled course whenever practicable.

A committee composed of three members appointed by the Board and three members appointed by the Association president will study scheduling variations as they relate to class enrollments and earned FTE.

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## **Non-Discrimination Notice**

The School District of Osceola County, Florida, does not discriminate on the basis of sex, race, color, ethnic or national origin, religion, marital status, disability, age, political beliefs, sexual orientation, gender, gender identification, social and family background, linguistic preference, pregnancy, or any other basis prohibited by law in its educational programs, services or activities or in its hiring or employment practices. Retaliation against an employee for engaging in a protected activity is prohibited.

The School District also provides access to its facilities to the Boy Scouts and other patriotic youth groups, as required by the Boy Scouts of America Equal Access Act.

Applicants/ individuals with disabilities requesting accommodations under the Americans with Disabilities Act (ADA) may call the District's ADA Office at 407-870-4800 for assistance.

Questions, complaints, or requests for additional information regarding discrimination or harassment may be sent to:

Tammy Cope-Otterson, Chief Human Resources Officer  
The School District of Osceola County  
Department of Human Resources Administrative Services  
799 Bill Beck Boulevard  
Kissimmee, FL 34744  
Phone: 407-870-4800  
Email: Tammy.Otterson@osceolaschools.net

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### **Principles of Professional Conduct for the Education Profession in Florida**

#### **Florida Education Standards Commission**

#### ***Professionalism through Integrity***

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**<http://www.fldoe.org/teaching/professional-practices/code-of-ethics-principles-of-professio.stml>**